EUROPE'S BUSINESS NEWSPAPER

BY LUCY KELLAWAY IN LONDON

D 8523 A

World News

in UK court new 5-year over spy memoirs

The Sunday Times newspaper faces criminal contempt of court proceedings by Britain's Attorney General Sir Patrick Mayhew in the London High Court today over an article about former Secret Service spycatcher Peter Wright.

The paper yesterday published what it claimed were extracts from Wright's memoirs, which the Government has prevented from being published in Britain.

Britain.
Sir Patrick is acting on his own behalf, not that of the British Government. Page 16

Tamils in Canada

A group of refugees, believed to be 157 Tamils, landed in southern Nova Scotia on Canada's Atlantic coast, eluding po-lice who had been hunting for the ship that landed them.

IRA murder in Ulster The Irish Republican Army

claimed responsibility for shooting a man dead on the eve of major Protestant rallies marking 17th century victories over the Catholics.

Priests' hunger strike

Twenty two South Korean cler-gymen completed the second day of a hunger strike in Seoul's Anglican cathedral in protest Angican catherial in protest against police storming the building last week to remove anti-Government protestors. Government reshuffle like-

S. African unrest

A threat of major unrest in South Africa loomed after union officials said that about 80,000 metalworkers had voted overwhelmingly in favour of a strike Page 4

Philippines deaths

At least 59 people were be-lieved drowned when an interisland ferry split in two and sank in heavy seas in the cen-tral Philippines. Tension in Panama

There was tension in Panama

calling for the ousting of Panama's military chief and ruler, General Manuel Antonio Norei-

Politicians injured Three senior Bangladeshi politicans taking part in a protest march during a 24 hour general strike were injured when they

were attacked by riot police

TO EAST-

EC farm talks European Community agricul-ture ministers meet in Luxem-bourg today to study an emer-

gency scheme to raise extra money for farm subsidies.

Stay at home Turks The 51m population of Turkey was forced by law to stay home while officials went from door to door drawing up a new electoral roll before a referendum

scheduled for September 6.

Terrorist hunted A Basque separatist leader suspected of planning a terrorist attack on the Tour de France cycling race was being hunted

by French police Nazi defence feud

The Israeli court trying alleged Nazi war criminal John Demjanjuk will hold a special session on Wednesday after the apparent dismissal of his chief-

Power plant contest

The marathon contest between international consortia bidding to build coal-fired power plants in Turkey on a franchise basis now looks likely to drag on until at least the end of August. Page

Win for Mansell

Arts - Reviews

World Guide

Businessman's Diary

Britain's Nigel Mansell won the British Grand Prix from Williams teammate, Brazilian Nel-son Piquet, after overtaking him on the third lap from home.

Business Summary

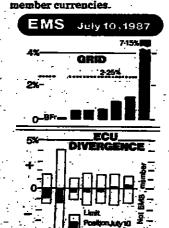
Newspaper Brazil plans economic strategy

BRAZILIAN Government studying a new economic plan setting specific targets for the country's growth, public sector deficit, trade surpluses and in vestments over the coming five

The so-called Macroeconomic Control Plan, drawn up after lengthy consultations by Fi-nance Minister Mr Luiz Carlos Bresser Pereira, is intended to form the basis for the country's negotiations with foreign credi-tors on the rescheduling of its \$113bn debt.Page 16

EUROPEAN Monetary System: EMS currencies traded quietly for most of the week. The dollar finished stronger against the D-Mark and the subdued nature of the market allowed the Belgian central bank to make a further the market allowed the Belgian central bank to make a further modest reduction in short-term Treasury bill rates. Most cur-rencies finished a little lower than last week in relation to their central rates, partly a re-flection of sterling's stronger

Although the pound does not participate in the exchange rate mechanism, it is used to calcu-late Ecu values and its performance has an influence on full



The chart shows the two con grid, based on the weakest curren cy in the system, defines the cross rates from which no currency (ex-cept the lira) may move more than 24 per cent. The lover chart gives each currency's divergence from its "central rate" against the Euro-pean Currency Unit (Ecu),

EUROPEAN Community agriculture ministers will today consider plans to bridge Ecu 4.3 bn (\$4.8 bn) gap between farm nding commitments and current year revenues Page 2

BELGIAN government has approved scheme for the private control of Brussels internation-

al airport through a new company to be floated on the stock exchange.Page 19 PETRO-CANADA, Canadian na tional oil company, will be privatisedthrough a general share offer to the public although it

has not yet been decided wheth-er to make the offer available to foreign investors.Page 19 GOLDER THOMA-& Cressey private US venture capital fund

manager, plans to raise \$50m of a new \$150m to \$200m fund in London and other financial markets outside the US Page 19

SOLTAM leading Israeli manu-facturer of field artillery and ordnance, is to close temporarily from this week Page 17

ALCOA, world's largest alumin-ium will take a second-quarter after tax charge of \$165.7m, the bulk of which relates to the closure of refining plant over the next two years.Page 17

ELI LILLY, US pharmaceuti-cals group which last week of-fered compensation to some UK sufferers from effects of its Opren anti-arthritis drug, boosted interim net earnings 18.1 per cent to \$355.5m, or \$2.42 per share compared with \$2.07.Page 19

FEE income of top UK accountancy firms surged by average 25 per cent during past year, according to a Financial Time survey.Page 8

Fear of attacks in Gulf threatens to put up oil prices

OIL MARKETS are set for a critical week as the first Kuwaiti tankers under American flags are expected to pass through

Anxiety over rising tension in Anxiety over rising tension in the region last week pushed up oil prices by about 60 cents to their highest levels since January last year, with West Texas Intermediate crude on Friday trading as high as \$21.31 a barrel. Traders are worried that any attent to Itania.

BY DAVID MARSH IN BONN

THE EUROPEAN Airbus airlin-

er manufacturing group is com-ing under increasing pressure

from the West German Govern-ment to agree co-operation with

McDonnell Douglas of the US to help head off threatened Amer-

ican protectionism in the inter-national airliner business.

national airliner business.
Representatives of Airbus Industrie, the four-nation consortium backed by aerospace companies and governments in France, West Germany, Britain and Spain, have restarted exploratory talks with McDonnell Douglas during the last month, according to officials close to Airbus in both West Germany and France.

and France.
The two sides are still a long

The two sides are still a long way from agreement on any possible joint ventures, but the latest talks represent a significant new twist in a complex saga of contacts over the past 18 months between Airbus and McDonnell Douglas, which are both struggling a long way behind Boeing, the world's dominant manufacturer.

price of oil". However, others said that the

Airbus group under

R-R planning new

big-thrust engine

Rolls-Royce, Britain's recently

privatised acro-engine manufacturer, is close to going ahead with developing a new

ahead with developing a new version of its hig-thrust engine in competition with its US rivals General Electric and Pratt & Whitney, writes Michael Donne in London.

Development cost of the new version of the RB-211, called Dash 760, has not been announced but is untitlely to be less than £100 (\$160m) and possibly considerably more. British Airways is one potential

ish Airways is one potential

ish Airways is one potential early customer for such an engine. The airline is considering it as a possible engine for any McDonnell Douglas MD-11 long-range tri-jets it may buy to replace its ageing long-range Lockheed TriStar fleet.

General Electric and Pratt & Whitney are aircady offering engines for similar aircraft types. Page 8

turer.

The West German Economics
Ministry, which is formally responsible for West German participation in the Airbus programme, has grown increasingly concerned both about the rising cost of Airbus, spheridize and cost of Airbus are already offering engines for similar aircraft types. Page 8

failed to defuse US allegations of unfair subsidies for Airbus.

Amid the general build-up of Interesting the US

less acute, the Economics Minagainst Airbus aircraft exportistry believes, through some ed to the US. This would hit par-

ity of joint production in the US. for up to \$3bn, the group's main Talks between the US and the success in trying to build up its

more pressure to

co-operate in US

However, others said that the market was overreacting to the danger of conflict in the Gulf, which according to some has pushed oil prices up by more than \$1 compared to levels justified by the present balance between oil demand and supply.

Oil markets in London and New York have diversed in Traders noted prices were also.

rel. Traders are worried that any attempt by Iran to attack the Kuwaiti tankers could send oil prices up by several dollars a barrel.

According to Mr Mehdi Varzi, oil analyst at Kleinwort Grieveson: There is a substantial risk of an incident directly involving the US and Iran - and that could have a very large impact on the

son, the Airbus Industrie president, to decide an agreement with Douglas Aircraft, the civil aviation arm of McDonnell

Douglas.

This reflects a general move by the French, West German and British Governments, the

main paymasters for the Airbus venture, to try to win more con-

trol over the strategic decisions of Airbus Industrie. Britain

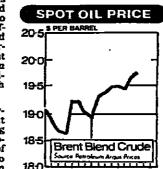
came out in favour last year of a tie-up with Douglas.

provoked differences with the Economics Ministry, which to-

group was willing to give up its project for building new long-range airliners for the 1990s, the A340 and MD11 re-

The rise in spot oil prices since the meeting has pushed since the meeting has pushed the average price of Opec oils to \$18.50 or \$19 compared to an of-fical price of \$18. This had caused speculation in the mar-ket that Opec members might meet before the agreed session in Desember to raise the offiin December to raise the offi-cial price to \$20 for the fourth

Some analysts argued, however, that the price rise would put members under increasing pressure to exceed their production ceilings. The extent of cheating by Opec is thought to be increasing, with production estimated at 17.4m barrels a day, compared to a ceiling of 15.8m b/d. Current output is thought to be about 17.6m b/d.



JUNE 1987 JULY

Historic Hawke victory leaves rivals divided

AUSTRALIA'S new Labor government, elected on Saturday to an historic third successive organisational unpreparedness an historic third successive organisational unprepareument term, will include fresh faces in for a snap poll, but also public doubts about the credibility of heatily completed supply-

Minister, said yesterday.

Counting of votes was continuing last night, but it was clear that Labor would increase its previous majority of 16 in the 148-seat House of Representatives, perhaps to above 20. The minority Democrat party, with an estimated six Senate seats, was certain to hold the balance of power in the 76-seat upper

One possibility under discussion is for joint work on a stretched version of the narrow-body Airbus A320. This could carry up to 180 passengers and be available between 1002 and 1005 although the Broadly speaking, Labor lost ground in all States except Queensland, but did better than the opposition in defending its marginal seats - where, tradi-tionally, all Australian elec-

1992 and 1995 - although the plans clash with McDonnell Douglas' present intention of building its own 180-seater by tions are decided.

The outcome quickly provoked bitter recriminations in the opposition Liberal and National parties, with blame for the defeat falling principally on Sir Joh Bielke-Petersen, the building its own 180-seater by this date.

Significantly, the latest ef-forts to bring together the two groups are said to have the sup-port of Mr Franz Josef Strauss, the Bavarian Prime Minister and head of the Airbus supervi-sory board. Mr Strauss' vigorous lobbying in favour of state sub-Sir Joh Bjelke-Petersen, the maverick National Party pre-mier of Queensland who earlier this year split the opposition by lobbying in favour of state sub-sidies for Airbus has elsewhere

concerned both about the rising cost of Airbus subsidies and about intensifying anti-Airbus sentiment in the US.

Both problems could be made less acute, the Economics Min
amid the general build-up of gether with the Finance Ministry to gether with the Finance Ministry to congress, Bonn is taking seriously threats that countervailing duties could be introduced against Airbus aircraft area.

Earlier talks between Airbus ties. Mr John Howard said he leadership, but is virtually cer-tain to be challenged, probably by Mr Andrew Peacock, the man he replaced in 1985. Mr Ian Sinclair, whose lead-

form of link-up with McDonnell ticularly the Airbus order with Douglas, including the possibility of joint production in the US.

This would hit paragrams on pooling efforts against Boeing were broken off in September last year. Neither group was willing to give up its for up to \$20m the group was willing to give up its ership of the National Party federally has long been under threat from Sir Joh, pointed to the Queensland Nationals' poor performance against Labor and challenged them to rejoin the

The opposition's failure reterm, will include fresh faces in its ministerial ranks but will retain its economic team and folius hastily completed supply-low the same approach as before, Mr Bob Hawke, the Prime fore, Mr Bob Hawke, the Prime ernment spending cuts to fund attractive tax reductions.

Labor's win lent support to its claim to have the policies to deal with Australia's economic difficulties and the team to implement them. Throughout the campaign, it enjoined voters not change horses in midstream'.

Mr Hawke's spectacular personal achievement is not only to have led Labor three times in succession to electoral victory-something the party has never managed before - but to do so at a time of an injurious economic

Next month, after 41/2 years in Next month, after 4½ years in the job, he will become the lon-gest-serving Labor party leader since the legendary Ben Chif-fley. Though others would like to be Prime Minister, he plainly relishes it enormously and says he is reserved to lead I when for the he is ready to lead Labor for the whole of its new term.

The result also prompted immediate speculation about the views of Labor's parliamentiments. tary caucus and ensure hall anced representation between would fight to retain the Liberal the party's clearly defined leadership, but is virtually cerright, left and centre-left fac-

At least three cabinet ministers are stepping down and up to three more seem likely to lose their jobs. This will result in the first significant cabinet changes since Labor came to power in 1983.

Sir Joh blamed, Page 3 Editorial comment, Page 14

brings new worries for Reagan By Stewart Fleming and Lione Barber in Washington THE US Congressional hearings

Poindexter

testimony

the US Congressional hearings into the Iran Contra scandal resume today with the White House worried that new revelations from key witnesses could further damage President Ronald Reagan and the investigators themselves anxious to resist the intitation lost last waste to resist the intitation lost last waste. gain the initiative lost last week by the spellbinding testimony of Li Col Oliver North. Col North has succeeded in shifting responsibility on to his superiors, in particular Rear Admiral John Poindexter, Pres-ident Readar's former National

ident Reagan's former National Security Adviser, who will take the witness stand as early as to-morrow and who had the closest day-to-day contact with the President while the covert President while the covert operations were being planned. Admiral Poindexter, who was forced to resign last November when it emerged that millions of dollars of profits from the secret US arms sales to Iran had been used to arm the Contra rebels in Nicaragua during a concressional han on military

congressional ban on military aid, is seen to be the top official best placed to support or con-tradict the President's assertion that he knew nothing of the aicol North's story about how he was the designated 'fall guy' for the Administration aroused enormous public sympathy, but polls suggest that this sympathy

polls suggest that this sympathy does not extend to support either for the Nicaraguan Contra aid policy - a top presidential priority - or to Mr Reagan himself. A New York Times/CBS poll taken last Thursday showed that most Americans still believe the President is lying about his ignorance of the affair and that Col North was acting under orders from above acting under orders from above.

The poll also suggests that the public is differentiating between their emotive support for Col North and their judgments about what he did. They also continue to back the hearings themselves, which to President Reagan's chagrin are attracting huge televities audiences.

Today the 26-strong joint House-Senate panel will try to refocus public attention on the fundamental issues raised by Col. North's revelations. Col. North disclosed

late Mr William Casey, head of the Central Intelligence Agency, authorised the creation of a slush fund, generated from the Iran arms deal profits, which was to be used for covert operations around the world without the knowledge of Congress and without asking Con-gress for funds as required under the constitution Senator William Cohen, the

Continued on Page 16

Talks between the US and the success in trying to build up its long-range airliners for the Europeans under the auspicies US market share. of the General Agreement on Tariffs and Trade (Gatt) have bid to persuade Mr Jean Pierbullers for building new success in trying to build up its long-range airliners for the 1990s, the A340 and MD11 respectively, which are now going ahead as competing projects. London establishes futures contract in Japanese bonds

JAPAN

NET LONG-TERM

CAPITAL

THE London International Fiday launches a futures contract based on Japanese government bonds, marking an important step in the internationalisation of Japanese financial markets. The move is part of a drive by Liffe to develop its internation-al business. The exchange has become dominated by UK government bond contracts, whichhave shown huge increases in trading volume with the advent of last year's Big Bang reforms of UK securities markets. Liffe will become the first futures exchange to trade con-tracts based on all three of the

world's most important govern-ment bonds: US, Japanese and British.

The new instrument underlines the growth of London as the centre in the European time zone for trading of a wide range of government securities, in-cluding Japanese bonds, in which an estimated Y500bn (\$3.3bn) to Y1,000bn of business is estimated to be done in Lon-

as futures and options so that they can carry out sophisticated trading strategies.

Japanese financial institutions are expected to be the biggest players in Liffe yen bond futures, both as an extension of their heavy speculative activity and as a manual to hadge or not the service of the

and as a means to hedge or pro-tect their portfolios against ad-verse movements in the volatile don each day.

As part of the rapid development of international capital markets, big securities traders markets, big securities traders Japanese securities houses are increasingly demanding and banks have been making that active bond markets be quiet but elaborate prepara-

backed up in the same time zone by derivative markets such as futures and options so that

1978 80 82 84 86

tions to trade the new contract. Bank of Tokyo, for example, has assigned a Liffe seat to its capi-tal markets unit and will thus become the first Japanese bank to be able to act as a futures broker - they are barred from doing so in Tokyo.

Other Liffe members are also expected to benefit because only some of the Japanese firms will be represented on the Liffe floor and will therefore put their business through other The Liffe contract, which is to

be followed eventually by an identical and interchangeable instrument on the Chicago Board of Trade, is very similar to the Tokyo Stock Exchange's futures contract launched in

This has been a huge succe and quickly became the bigges futures contract in the world measured by the currency value of business done.
Liffe has developed the con-

tract in more than a year of discussions with Tokyo financial institutions, the Tokyo Stock Exchange and the Ministry of Finance, which this year lifted an important barrier by formal-

Continued on Page 16 Zest for Liffe, Page 17



PART OF THE CONVERSATION.

♦ A phone box in Ladbroke Grove.

West London has become locked into an interstellar communication network. + According to local

residents, the box, outside the Kensington Arms, has a direct line to aliens from the THE PHONE BOX. Star system of Alpha

Centauri. Alan Wades, a painter and decorator, said that when he tried to phone his mum, all he got was a series of strange alien messages. "They were definitely trying to tell me something, but the only word I could understand was Moosehead."

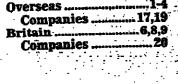
SPEAKS TO THE

Local engineers remained sceptical but were unable to explain why ANYONE WOULD INVENT_A BEER

THAT'S BREWED AS AN ALE, GOES **DOWN LIKE A** LAGER AND **COMES FROM** CANADA.



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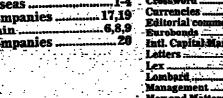
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Light trucks: survey Section IV



MONDAY

willing, the state obstructs . Lex: Japan, Wall Street winners, Quot-Morocco: survey

Stalinism still alive in Russia, says writer

parliamentarian known to have the respect of Kremlin leader Mikhail Gorbachev was yester-day quoted as saying Stalinism had brought tremendous harm to Soviet society and was still alive, Reuter reports from

Mr Chinghiz Aitmatov said in an interview with the Soviet weekly, Ogonyok, that public services from housing and health to air transport were in a dismal state and a major ecological disaster was under way in Central Asia.

Despite the advent of glasnost," or openness, analysts said the interview was one of the most devastating por-trayals of the state of the country yet to appear.

They said Mr Aitmatov's views were of special interest because of his association with reformers around Mr Gorbachev and his record as a semi-official figure untainted by reliting discidence.

Mr Aitmatov, whose father was executed during Josef Stalin's purges of the 1930s, said many people still do not understand what tremendous harm the Stalin personality cult

did to Soviet society.

"We have been too long ensnared by the authoritarian regime created by Stalin, and only now . . . have we begin to free ourselves from being slaves of the personality cult," he said.

"Only today is our society "Only today is our society

really beginning to overcome the heavy burden left by that dark epoch. And it is at some cost. Because there are still many adherents of the past

around today."
Mr Aitmatov said the state airline Aeroflot, criticism of which he said had been taboo for years, could be forced to improve only if a competing domestic airline was set up. Urban transport now totally failed to cope with demands put

Housing was badly built, with "mistakes and stupidities" introduced at the design stage, made worse by poor workmanship. Apartment blocks were turned into "multi-storey barracks" by their indifferent inhabitants. Mr Aitmatov said over-inten-sive cotton growing in Central Asia had caused "a major ecological catastrophe" in the region of the Aral, one of the world's largest inland seas,

Senate poised to complete trade bill

BY STEWART FLEMING, US EDITOR, IN WASHINGTON

THE US Senate is expected to complete work this week on legislation for a far-reaching reform of US trade laws, but the White House is still warning that President Reagan may veto a bill which has been a top priority of the Democratic Party on Capitol Hill.

The next stage in the congressional debate will be for a conference committee of the Senate and the House of Representatives to work out a compromise version of the proposed law. The house has already approved a trade reform package.

On Friday, with the conference committee clearly in mind, the Senate passed overspassed House bill which was and demands for compensation. Mind, the Senate passed overspassed House bill which was mind, the Senate passed overspassed House bill which was and demands for compensation. Mind, the Senate passed overspassed House bill which was mind the Senate passed overspassed overspassed House bill which was and demands for compensation. With the Senate loss to compensation with the Senate proposed by Rep Richard with the Senate proposed which would require the president to determine to persuade countries with large that the president to determine the president action that the White House spokesman, claimed that to persuade countries with large that the president that the wrong trade surpluses to reduce them and has been portrayed as one of the most important to persuade countries with large that the president that the pr

Italian coalition hopes dim

PRESIDENT Francesco Cossiga he chooses another Christian mothing at all," the Christian will confer today a mandate to Democrat, perhaps Mr Giulio Democrat leader declared after an emergency meeting of his ment, in an atmosphere made difficult by the explicit refusal of Mr Arnaldo Foriani, former deputy prime minister, then Mr Cossiga would be seen to be considered to assert the christian proteins at all," the Christian Democrat leader declared after an emergency meeting of his party executive.

Among compromise solutions other than the naming difficult by the explicit refusal of Mr Battino Craxi, the Socialist Party leader, to accept as Prime Minister-designate Mr Crisico de Mita, the Chris-tian Democrat leader who is

the most likely choice.

The Socialist oppositi n to rapid formation of a new Mr de Mita, which followed the government are dimmer than

giving in to what the Christian Democrats call "an act of intimidation" by Mr Craxi. The result of the latest im-

Among compromise solu-tions, other than the naming

of such as Mr Andreotti, who is acceptable to the Socialists, there is the idea that Mr Cossiga might assign Mr de Mita an "exploratory mandate" rather than designate him

mr de Mita, which followed the president's weekend consultations with party leaders, is said to have angered Mr Cossiga, who must now try and cut a "neither I nor de Mita is the right man for the job," the Gordian knot I he names Mr de Mita as latter angrily reaffirmed his premier-designate then the Christian Democrat's effort to "Craxi has no right to reject form a government will fail. If me. His comments change of the Mita is the right man for the job," the "institutional" government are dimmer than prime minister immediately. The prospect of a continuting stalemate could lead eventually to the creation of an "institutional" government in prime minister immediately. The prospect of a continuting stalemate could lead eventually to the creation of an "institutional" government possibly led by Mr Giovanni Spadolini, the Republican who has just been elected president of the Senate.



Proposal for 'clean kickbacks' derided

IT TAKES a lot to raise eye-brows in the looking-glass world of Italian politics. But elebrows were positively arched all over Italy at the weekend when a leading Socialist Party politician pro-posed (seriously) the legalisa-tion of bribery.

Mr Claudio Signorile, who served as Transport Minister in the fallen Craxi govern-ment, left his own party gasping on Friday when he proposed in an interview with the Corriere della Sera the introduction of a formula for transparent kickbacks, Within hours the Signorile proposal was covered in an avalanche of condemnation from politiclans and industrialists.

Mr Signorile has a few kickback-related problems on his own hands. His private secretary, Rocco Trane, has been arrested and charged with soliciting bribes for the contract to modernise Venice contract to movernise venue airport. The ex-minister's answers to these charges, which come uncomfortably close to his own former ministry, has been to defend Mr Trane as an innocent victim of unfair magistrates

"We need to change the law on the financing of parties and introduce, on an experimental basis, a fixed quota of payments by companies to parties," he declared, adding

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Managing Director:Shoji Watanabe

and then present his startling

that the names of the contri-butors would not be "docu-mentable" but they would be subject to taxation.

Mr Signorile's proposal, which the Italian press immediately dubbed "clean kickbacks" would replace with omnibus payments the typical bribes, or commissions of the in a signorial transfer. three to five per cent which are paid regularly, and illeg-ally, by companies to politi-

Coming in a week which also saw the arrest of a senior executive of the Socialist Party, Mr Walter De Nimo, on charges of having taken bribes in a Tuscan construc-tion project, the Signorile proposal is not making the party of Mr Bettino Craxi look very

Mr Craxi himself has defended Mr De Ninna, calling the arrest "a grave judicial error." But the Socialist Party leader has not pronounced on Mr Signarile's remarkable

Others have. Mr Rino Formica, another Socialist exminister and a personal enemy of Mr Signorile's, reacted to the proposal to legalise kickbacks by saying that "he must be suffering from sunstroke." Asked if there is an alternative to the Signorile proposal Mr Formica replied: proposal, Mr Formica replied:
"Sure there is. Being honest."

Officials of Vatican's bank 'not to blame'

officials charged in a banking scandal are "victims," not culprits, a senior Vatican

"The real culprits are in another place and far from here," said Mgr Donato de Bonis, the deputy head of the Institute for Religious Works, commonly known as the Vatican's bank, in La Repub-

This was the first public comment on the case by a senior Vatican bank official since arrest warrants were issued in March against Arch-bishop Paul Marcinkus, president of the institute, and two of the bank's lay officials.

Mr Luigi Mennini, Mr Pelle-grino de Strobel and the archbishop are charged as accessories to fraudulent bankruptcy, in the 1982 collapse of the Italian Banco Ambrosiano. three protest their

They are "victims of an obscure and complicated situation in which someone, in bad faith, wanted to put the blame on their shoulders, and without their knowledge," Mgr de Bonis

Behind Vatican walls, he said there was "calm and painful waiting" for a final ruling on the arrest warrants from the Court of Cassation, Italy's highest griminal court. highest criminal court.

Mr Woerner and Mr Giraud will also be discussing pro-posals put forward by Mr Helmut Kohl, the West German Chancellor, for a joint Franco-German military unit
Mr Woerner has welcomed
the idea in principle but pointed
to practical difficulties in aligning the countries defence ing the countries defence strategies. In particular, Mr Woerner is anxious to avoid the impression that greater links with France could substitute for West Germany's security rela-tionship with the US.

Greek inflation above target THE GREEK Socialist Govern-

THE West German and French

helicopter which has been at the planning stage since 1984. However, Defence Ministry offi-

cials say a final decision on the project will not be made at the meeting with Mr Giraud as this

would require approval from the full West German

overnment. Mr Giraud in recent months

has consistently voiced concern

over the massive cost overrun of the PAH-2. This is now

scheduled to cost twice as much as planned, with development costs to be borne by the two countries running at about DM 4bn (£1.35bn). In addition, each helicopter will cost about DM 29m to buy.

The cost explosion has sparked off increasing parlia-

mentary criticism in Bonn and has added to the already con-

siderable financial pressures on the West German defence budget. But in view of the two

countries efforts to intensify military co-operation, officials

say West Germany could not

accept the political conse-quences of abandoning the pro-

not to blame ment's austerity programme is lagging behind its 1987 targets for lower inflation and a reduced current account defici AP reports from Athensscandal are "victims," not culprits, a senior Vatican official was quoted yesterday the weekend by the National Statistics Service, inflation in June reached 17.1 per cent, top-ping last year's 16.8 per cent and well above the Govern-ment's year-end target of 10

per cent. The current account deficit for the first five months of 1987 reached \$1.34bn. The Govern-ment had been aiming for a \$1.2bn deficit for the entire

EC farm ministers Bonn, Paris to discuss consider accounting helicopter's deal to fund CAP rising costs By David Marsh in Bong

THE West German and French governments this week are expected to discuss the rising costs of a joint anti-tank helicopter planned by the two countries. The expense is causing increased concern in both Bonn and Paris.

Mr Manfred Woerner, the West German Defence Minister, and Mr Andre Girand, his Franch countriesment, will hold French counterpart, will hold three days of talks in France starting on Wednesday in Paris, followed by visits to the three sections of the French armed just long enough to cover the shortfall, and hope there will be more money available in 1988 to make ends meet. Mr Woerner wants to make a decision by the end of the month on going shead firmly with the joint PAH-2 battlefield

In spite of repeated insistence by the European Commission and EC heads of government on the need to get away from budgetary "expedients" to make ends meet, the latest plan amounts to yet another accounting device.

The Ecu 4.3bm payments has The Ecu 4.3hn payments de-

lay amounts to the mest important part of a Ecu 6.3bn emergency budget package agreed in principle by the EC heads of government at their summit in Brussels two weeks The original estimate of over-

spending on the Common Agri-cultural Policy this year was only Ern 2.8bn, but the amount failure of Agriculture Ministers subsidies, estimated to cost to make any significant savings around Ecu 30m.

A SHREWD accounting fical to fill the yawning Ecu 4.3hm (£5bn) gap between European Community farm spending makes the plan is in certain to gain a legal opinion from the European Parliament from the individual member states in the annual farm price fixing. There is no guarantee that the plan will win instant farm price fixing. There is no guarantee that the plan will win instant farm price fixing. There is no guarantee that the plan will win instant farm price fixing.

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There is no guarantee that the plan will win instant farm price fixing.

There is no guarantee that the plan will will affect different member states. Nor is certain to gain a legal opinion from the European Parliament from the Eur in arms because they say they have not been properly con-sulted in the budget process.

Today's deal proposes that farm payments in November and December, estimated at some Eru 4.5m, should be paid not in advance, as at present, but in arrears after the beginning of 1988. On paper this would be a temporary arrangement, although it seems unlikely the Commission will ever be granted adequate resources to return to the present system. to return to the present system of advances.

A special deal is being offered to the four poorest states with the highest rates of interest—Greece, Ireland, Por-tugal and Spain—to help subsi-dise the interest payments they will incur while awaiting the cash from Brussels. That could has increased because of the failure of Agriculture Ministers to make any significant control brussels. That could have been problems today for minose excluded from such failure of Agriculture Ministers to make any significant control of the subsidies, estimated to make any significant control of the subsidies, estimated to make any significant control of the subsidies.

Study raises doubts about wheat-into-ethanol plan

BY TIM DICKSON IN BRUSSELS

pean wheat into bio-ethanol for use in petrol would be an expensive option for the Euro-pean Community, according to an independent group of

The conclusions of their study, initiated more than a year ago by the European Commission in Brussels, suggest thart the costs to the Com-munity budget would exceed the current subsidies paid by Brussels to dispose of unwanted

Brussels to dispose of unwanted cersals on world markets.

Such findings appear to be a setback for companies such as Ferruzzi, the Italian agroindustrial concern which has been pressing European governments and the Community to provide money for ethanol production, Only last week Ferruzzi announced that it was building its first big ethanol production plant in northern France.

Officials in Brussels insist that the independent study has not yet been adopted as official Commission policy and that support for a programme of ethanol production has not

support for a programme of ethanol production has not necessarily been ruled out. Bio-ethanol's significance is that it is an alternative octane booster for petrol and could be used to replace lead as environmental restrictions are more strictly applied. Commercial production in Europe, however, depends on the sort of tax concessions announce last week by the French Government and on the French Government and on speding EC :
such as wheat at or close to world market prices.
At the moment European into ethanol.

CONVERTING SURPLUS Euro- producers only have access to pean wheat into bio-ethanol for high priced European cereals use in petrol would be an thanks to the EC's regime of expensive option for the European Community, according to for the subsidies to bridge the

1111

:37 H

The independent study's con-clusions which have just been made available in Brussels are

that:

• Break-even for petrol producers would come when the ethanol price fell to a range of 60 to 120 per cent of the price of super grade unleaded petrol (without taxes), the exact level depending on the extent of market penetration and the provinite of alternature way. proximity of alternative supplies to centres of production. • While EEC subsidies would in the opinion of the experts cost more than current export restitutions, "the necessary support would be less important by the year 2000." • Without Community sids, ethanol would only be competitive in petrol production when the price of oil reached \$40 per harrel (roughly twice its present level) or when feed production costs were reduced by 40 per cent.

• A bio-ethanol project could generate between 26,300 and

generate between 26,300 and 39,300 new jobs. Mr Raul Gardini, Ferruzzi's chairman, has consistently rejected objections that ethanol

is not economic and is predicated upon EC subsiles. He argues, though, that instead of speding EC funds on export subsidies for cereals the money though the predicated at the contract of the should be redirected so that the grain surpluses can be turned

Research selectivity urged in science

concentrate their research re-sources in centres of excellence as a way to ensure that funds are not spread too thinly.

are not spread too thinly.

The study, on long-term research, which is due to be published in September as part of a report called "Economic ledge. The average university Performance and Structural researcher in the OECD readdustment." says researchers; ceived 10 per cent less funding, in and out of in most industrialised nations are constant prices, in 1981 than more easily.

to energy and environmental issues and to industrial competition. As a result, says the docu-ment, the OECD area has seen "a nearly universal decline" in

SCIENCE administrators in the industrialised nations should cope with financial pressures by using greater selectivity in deciding which areas of basic or non-applied research to pursue.

This is the view of the Organisation for Economic Co-operation and Development, which in a study says that governments should do more to concentrate their research retories to increase ties with com-paines, which can provide cash to defray some of the costs of

basic research.
Administrators should also be more flexible about deploying staff, says the study. Workers in government laboratories could be given greater opportunities to change Jobs and move in and out of the private sector

Dutch likely to ease shop hours restrictions

BY LAURA RAUN IN AMSTERDAM

or you go hungry.

But a lot of Dutchmen are getting fed up with some of the most restrictive shopping hours in Europe and the Cabinet finally approved a proposal this week to allow shops to operate in the evening or in the daytime. A shopkeeper could choose evening hours from 12 noon until 9 pm or the current daytime hours from 9 am until 6 pm aithough the total weekly limit of 52 hours would remain.

When the Turada Table 19 more getting fed up with some of dinkies" (double-income-no-kids couples) and yupples are fully life. Even the FNV labour union, the biggest in the country appears to have quietly dropped its argument that evening work mould disrupt employees' club meetings and football games. Modestly rising wages and persistently high unemployment appearently have convinced to home, divorced singles, "dinkies" (double-income-no-kids couples) and yupples are fully life.

Even the FNV labour union, the biggest in the country appears to have quietly dropped its argument that evening work mould disrupt employees' club meetings and football games. Modestly rising wages and persistently high unemployment appearently have convinced to home, divorced singles.

Even the FNV labour union, the biggest in the country appears to have quietly dropped its argument that evening work mould disrupt employees' club meetings and football games. Modestly rising wages and persistently high unemployment appearently have convinced union members that more flexible working conditions are inevitable if labour is to improve its lot.

When the Turada Table 19 more divided to country appears to have quietly dropped its argument that evening work appears to have quietly dropped its argument that evening work appears to have quietly dropped its argument that evening work appears to have quietly dropped its argument that evening work appears to have quietly dropped union meetings and football games.

Modestly rising wages and persistently high unemployment in the devide propose evening hours appears to have quietly dropped union meetin

BUYING A morsel of bread after 6 pm in the Netherlands is no easy task — either you sind one of the few night shops or you go hungry.

But a lot of Dutchmen are getting fed up with some of fueling the drive for later shopping the most vestrictive shopping.

But a lot of Dutchmen are getting fed up with some of fueling the drive for later shopping by the most vestrictive shopping.

the current dayline hours from some in 52 hours would remain.

When the Tweede Kamer (parliament) returns in September from summer recess MP's are expected to finally move to modernise the old-fashioned law that is grounded in Dutch Calvinism. Proponents and opponents have hotly debated the issue for 15 years and for the last two years a bill that would allow shops to stay open until 7 pm has lan
the work would interfere with owners' and employees' social iters. Last year an overwhelm-owners' iters. Mrs Louise Groenwan, a Democrats '66 MP and sponsor of the bill that would extend business hours until 7 pm.

Labour and Democrats '66. MP and sponsor of the b

shopping would undermine law will be changed sooner or later. "The FNV's new position is positive and despite the Christian Democrats something appears to have quietly dropped; will happen," she predicts.

FINANCIAL TIMES Published by The Financial Times (Europe) Ltd., Frankfurt Branch. (Europe) Ltd., Frankfurt Branch, represented by E. Hugo, Frankfurt/Main, and, as members of the Roard of Directors, F. Barlow, R. A. F. McGenn, G. T. S. Damer, M. C. Gomen, D. E. P. Paleor, London, Printer, Frankfurter-Societies-Drukkerei-GmbH, Frankfurt/Main, Rasponsible editor; D. Albino, Frankfurt am Mein 1, © The Fienment Times Ltd. 1987. 1987.
FRIANCIAL TIMES, USPS No. 190640. published daily except Sundays and holidays. US subscription rates \$363.00 per amoum. Second class postage paid at New York, N.Y. and at additional mailing offices. POSTMASTER: send. address: changes to FINANCIAL TIMES, 14 East 60th Street, New York, N.Y. 10022.

doubts abou

ethanol pla

d in science

Chris Sherwell reports on the 'Damocles sword of disunity' which doomed Australia's Liberals

Sir Joh blamed for 'bush fires' that led to Howard's defeat

leader of the opposition Liberal Party in Australia's election, was careful not to blame anyone on Saturday night when he graciously conceded victory to Mr Bob Hawke, the Labor Prime Minister.

His senior colleagues were not so circumspect. Nor was Mr Ian Sinclair, federal leader of the National Party and Mr. Howard's erstwhile coalition partner. By yesterday morning, even Mr Howard had come out openly.

All agreed: Sir Joh Bielke-Petersen, said Mr Howard, "must carry an enormous share of the blame" for the opposition's defeat.

He was referring to the 76-year-old Queensland premier's "push for Canberra," launched late last year after a stunning victory in state elections. The campaign sought explicitly to dislodge both Mr Sinclair and Mr Howard, and to secure federal power on a platform of small government, low taxes

The plan didn't work. Mr Sinclair and Mr Howard fought back. The two parties suffered deeper internal splits. Their decades old coalition fell apart. election.

"Over the past six months,"

Mr Howard said yesterday, "I The coalition, which led in the opposition did well to pick time putting out bush fires on of unity."

land National Party had not occurred, we would not have had an election in July.

"The Hawke government would have run its full term. The coalition, which led in the opposition did well to pick up the support it did. Although Mr Howard Mr Howard Mr Howard Said yesterday, "I The coalition, which led in the opposition did well to pick up the support it did. Although Mr Howard Mr Howa



Australia's Prime Minister Bob Hawke and his wife Hazel acknowledge the cheers of supporters

my own side, and 25 per cent fighting the Labor Party, and I've no doubt in the world that if that push from the QueensInstead, a "Damocles sword

he said—he did not dwell on it. It took Sir Joh to throw the accusations back, and others are bound to tackle Mr Howard The Queensland leader flatly rejected any blame, saying his only regret was that he didn't carry his Canberra campaign further.

within his own Liberal Party
—no one was totally blameless,

To him, Mr Howard and Mr Sinclair had taken up his calls for massive spending cuts and low tax rates with no resort to a consumption tax. But they had done so too late.

If they had supported him "along the lines that they ultimately did after months of disagreeing", Sir Joh declared, the story would have been different. But, said Sir Joh, this was not the end of the road, "only the first round." No policy but his would achieve what was necessary. If Labor carried on in the same direction, he warned it wouldn't last a full warned, it wouldn't last a full

Mr Howard, too, insisted he had offered the Australian people the right platform of spending and tax cuts. But as Mr Hawke himself observed yesterday, Mr Howard, who had previously stood strongly for a consumption tax, didn't seem to believe seriously in what he was

Mr David Lange, the New Zealand Prime Minister, welcomed the election victory by Australia's Labor Party, saying it could begin a new era in New Zealand-Australian

Mr Lange and Mr Bob Hawke, the Labor leader, have never appeared close, but Mr Lange says that as soon as the New Zealand election, which he expects to win, is over on August 15 he will invite Mr Hawke to Wellington for dis-cussions on topics of mutual

Mr Jim Bolger, leader of New Zealand's opposition National Party, used the Hawke election victory as a reason to attack the public opinion polls which have shown the Labor government to be well ahead. Mr Bolger said Mr Hawke's victory showed public opinion polls showed public opinion polls were unreliable and that no faith could be put in the New Zealand polis.

Howard" the prime minister said of the opposition leader's courage and tenacity, "but not for what he campaigned on." One key factor counting perone key factor counting per-sonally against Mr. Howard was his refusal to get the opposi-tion's tax policy out earlier, despite the urgings of his col-

leagues and his own belief that marginals and looks like pick-tax would be central in any ing up narrowly-held opposition election campaign. seats.

His delay entailed haste once the election was sprung, and like Sir Joh he turned out, in-excusably, to be unprepared. That meant mistakes, specifi-cally a disasterous doublecounting error over his spending

who shared his "dry " attitudes or were more loyal, but who let him down.

campaign he wanted and the team he wanted, running it almost single-handed. Despite his performance, therefore, he cannot escape blame for the outcome — and the man he replaced, Mr Andrew Peacock, will almost certainly fight him for the Liberal leadership which now automatically falls vacant.

Inevitably, the outcome itself has overshadowed some significant signals for both parties in the election returns.

Consequence of the country to win the decrease in mine seats necessary to oust and stay in the seats necessary to oust and seats and seats necessary to oust and seats and seats necessary to oust and seats and seats necessary to ous and seats and seats necessary to out and seats andead seats and seats necessary to out and seats and seats necessar

Inevitably, the outcome itself has overshadowed some significant signals for both parties in the election returns.

while Labor should increase its majority in the 148-seat House of Representatives, it actually suffered a swing of some 1.4 per cent against it.

swing was far from uniform. The party tended to lose votes in safe seats, hold on to its and more enduring."

Most seats did not change hands. Of the five still in doubt last night, one was in Mel-bourne and Labor-held, one in Sydney, also Labor-held, and three in or around Brisbane (two National and one Liberal).

cuts.

Another was his decision to ditch talented but "wet" Liberal colleagues in favour of others who shared his "down" and one Liberal).

Significantly, big swings against Labor were felt in Sydney's western suburbs, traditional strongholds where the disaffection of the control of the con disaffection over Labor's economic policies has perhaps been greatest.
The Liberals and Nationals

Mr Howard ended up with the campaign he wanted and the team he wanted. running it almost single-handed. Despite The Liberals and Nationals industrial countries. Asean's needed a 2.3 per cent swing main trading partners, have revived determination among nine seats necessary to oust Asean's six members—Labor. That they picked up sup-Indonesia. Malaysia. the Philip-

Asean aims to increase co-operation

ECONOMIC MINISTERS of the Association of South East Aslan Nations, meeting in Singapore, have agreed to increase significantly the number of trade items given preferential treatment and to increase incentives for Asean industrial joint ventures

tures.
The measures are part of a pacakage for economic co-opera-tion being drafted for the December Asean summit to be held in Manila. Sluggish world trade and protectionism in industrial countries, Asean's

day night, he was gracious to a fault.

After wishing Mr Hawke's government well, he said: "We are about to enter our third century as a nation. Whatever the per cent against it.

Fortunately for Labor, this swing was far from uniform. The party tended to lose votes in safe seats, hold on to its and more enduring."

day night, he was gracious to a fault.

After wishing Mr Hawke's government well, he said: "We are about to enter our third century as a nation. Whatever the ommission of a proposal to establish an "Ascan trade area" by AD 2000. Indonesia, in particular, takes the view that remain important differences—those things that unite us as Australians are much greater and argues that it needs to maintain some protection.

Iran moves to keep Syria on its side

BY ANDREW GOWERS, MIDDLE EAST EDITOR

expected reconciliation between Arabia and other wealthy Arab Iraq, its enemy in the Gulf war, and Syria, its long-time ally.

Mr Farouq al-Sharaa, Syrian Iran would almost certainly bring substantial financial assistance for Syria's beleaguered to President Ali Khamanei of Iran from President Hafez al-Assad of Syria. The surprise visit follows fresh signs of Dordan yesterday denied response to the policy of that a public meeting beal-Assad of Syria. The surprise Jordan yesterday denied revisit follows fresh signs of the ports that a public meeting between the activities of pro-Iranian mineut. After Mr al-Sharaa's over the activities of pro-Iranian groups in Lebanon, and coin-cides with reports of a possible

for Tehran. It would also be events

King Hussein of Jordan has been working hard to reconcile Syria and Iraq in recent months, and has recently visi-ted both Baghdad and Damas

IRAN APPEARED yesterday to dent has also been under be trying to head off a long-strong pressure from Savidi expected reconciliation between Arabia and other wealthy Arab

over the activities of pro-Iranian groups in Lebanon, and coincides with reports of a possible rapprochement between Mr Assad and President Saddam Hussein of Iraq, who have been bitter foes for eight years.

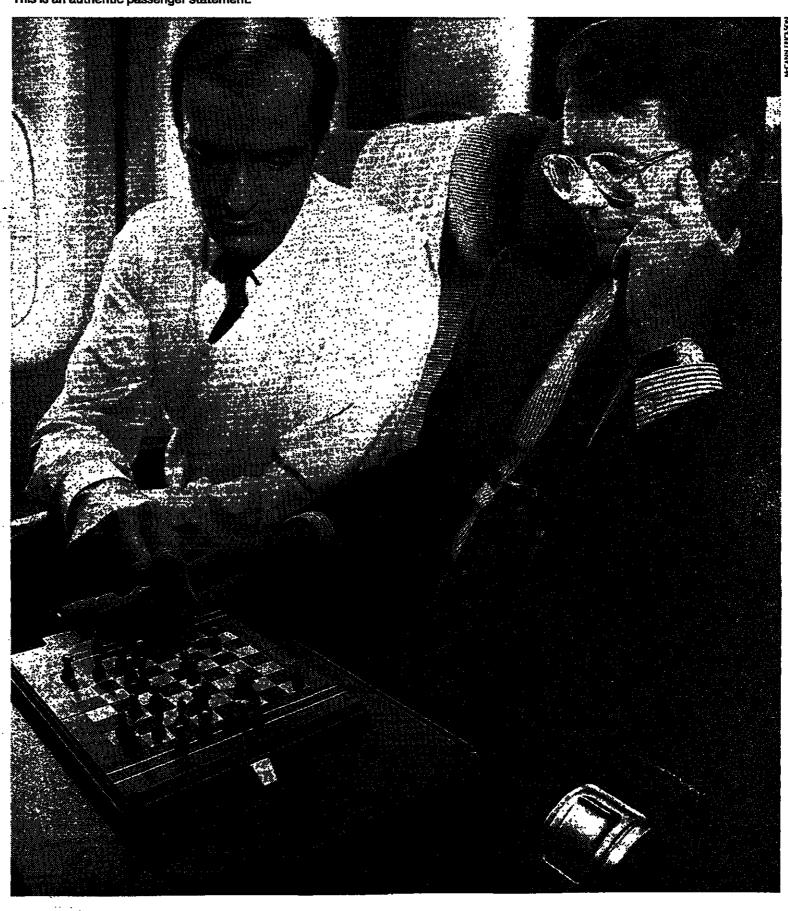
Such a move would be a major setback for Iran, depriving it of its last Arab-ally in its war with Iraq. It might help Iraq's war effort, with the reopening syria's Mediterranean coast, which Mr Assad closed five years ago as a gesture of support for Tehran. It would also be a significant step towards patch.

a significant step towards patching up differences within the Arab world as a prelude to a possible summit meeting of Arab leaders at the end of this year. lease, since Syria sent 7,000 troops into West Beirut to restore order in February, have been to no avail.

The activities of these groups have been an embarrassment to Syria as it tries to improve ted both Baghdad and Damas to Syria as it thes to improve cus. His prime minister, Mr Zaid al-Rifai, confirmed recently that Mr Assad and Mr Lebanon. President Assad has Saddam Hussein met been particularly angered by the kindnapping several weeks ago of Mr Charles Glass, a US journalist

"You know when you've made a good move."

This is an authentic passenger statement.



Thatcher plea likely for Harrier project

BY DAVID BUCHAN, DEFENCE CORRESPONDENT

THE HARRIER aircraft programme for the US Marine Corps has taken a serious his more and the UK has spent from one side of Capitol Hill and badly needs a political lift. It might just get that, when Prime Minister Margaret Thatcher arrives in Mashington this week.

This has been politically the worst year for the AVSB version of the Harrier, which McDonnell-Dougals and British Aerospace jointly produce, since the programme statted in the late 1970s. In those days the Pentagon was against the AVSB, but Congress was for it and its view prevailed.

This year views have reversed, and the AVSB heave reversed authorised no money for the bouncy lefts in its version of the Barines is delaying action on the 1988 Bill.

Mrs Thatcher will able to remind her US hosts that the programme, under which McDonnell-Douglas and Bae make the AVSB version for the Marines and the GRS version for the Royal Air Force, is the biggest collaborative project the US has going. Its demise now could put in question the sincerity of new US pledges to greater defence cooperation.

The total value of the joint programme, including research and production, is put by McDonnell-Douglas as executives at \$120n, with the US account for 26 per cent of its structural weight. It has also improved on the Harrier with the US has going. Its demise in the version of the aircraft to whet so far flagging export demand for either version of the UK plans are report and to whet so far flagging export demand for either version of the UK plans are report and to whet so far flagging export demand for either version and the GRS version of the US or Ferranti of the UK plans are report and to whet so far flagging export demand for either version of the use of the US or Ferranti of the UK plans are reported to the production. It put the production is put by McDonnell-Doug

Lufthansa

Roh to drop hardliners in Cabinet reshuffle

By Our Seoul Correspondent

MAJOR Government reshuffle, involving the South Rorean Cabinet and the ruling Democratic Justice Party, is expected this week following the ignation of President Chun Doo Hwan as party president

last Friday. Mr Roh Tae Woo, chairman of the party and the man who announced the plan for democratic reform in the country last month, is expected to take the opportunity to remove hardliners who have resisted

Some former military men are likely to take a back seat, while analysts believe that Mr Roh may decide to promote a number of younger assemblymen with a more moderate im-

The opposition Reunification Democratic Partly is also likely to make substantial changes following restoration of Mr Kim Dae Jung's civil rights last week. He is expected formally to join the party, which is led by Mr Kim Young Sam, this

Mr Kim's formal entry into the RDP could change the balance of power within the party. At present members are equally split in allegiance to one or the other Kim.

Mr Kim Dae Jung is also supported, however, by a large dissident group, some of whom may also join, thus giving him majority support within the party over the present leader.

Anxlety continued at the weekend over the intentions of the two men in the presidential election later this year. Both relterated their plans to remain united and to decide on who is to be the candidate later. In 1979 the two Kims campaigned against each other for the presidency and have been partly blamed for the resulting military coup by President Chun Doo Hwan.

Mr Lee Shin Bom, a leading supporter of Mr Kim Dae Jung, returned from exile in the US at the weekend accompanied by Mr Thomas Foglietta, a US Congressman.

Donors pledge \$700m in aid to Mozambique

BY GEORGE GRAHAM IN PARIS

MOZAMBIQUE has won aid commitments from Western industrial nations which are expected to cover its external financing needs for the next three years.

In a meeting with donor nations at the World Bank in Paris last week the hard-pressed southern African country won aid pledges for 1987 of \$700m, to complement the \$400m it received last month from the rescheduling of repayments on its official debts at the Paris Club. Total aid commitments to Mocambique have nearly doubled in

two years, and further increases are expected in 1988 to meet the estimated \$820m external financing

Dr Mario da Graca Machungo, Prime Minister of Mozambique, said the economic rehabilitation programme - a four-year plan aimed at reducing state control over the economy and correcting finan-cial imbalances - had already started to produce results, following the 80 per cent devaluation of the currency, the metical, and the ending of price controls on a number of ag-

icultural products. cial Times Dr Machungo said agricultural output this year was now expected to rise by 8.5 per cent to 9 per cent, industrial production by 15 per cent and exports by 8.5 per cent from 1986.

There had been some improvement in Mozambique's security sit-uation and parts of the Zambezi province are expected to restart agricultural production next year, but production is still disrupted on some 20,000 hectares of farmland by the Renamo rebel group.

Defence takes up around 50 per cent of the state budget, although it is hoped that defence spending can be cut by 20 per cent over the period of the plan.

Dr Machungo said Mozambique had asked France to provide mili-tary aid, as the UK does already, but would not specify the kinds of aid sought.

The Mozambican army works with Tanzanian and Zimbabwean troops against the South African-backed Renamo guerrillas and has recently been joined by Malawian forces. Dr Machungo said these forces had now recovered from Rena-mo, the initiative in the warfare which has severely afflicted Mozambique's economy.

Mozambique's overall financing eds are estimated at around Sl.lbm a year over the next unrecyears, with \$600m of relief coming from reschedulings of government-to-government debt in the Paris Chib and \$200m from London Chib and \$200m from London Chib and \$200m from London Chib when the property of the property o In an interview with the Finan- Sl.1bn a year over the next three

The combined reschedulings are expected to reduce Mozambique's overall debt service burden to 130 per cent of its exports of goods and services, half the ratio of 275 per cent reached last year.

Dr Machungo said the country still depended on being granted concessional interest rates by its creditor nations in the bilateral ne gotiations that follow the general Paris Club agreement.

Our country will have to be granted low interest rates because only under such conditions can we comply with our pledges," Dr Machungo said.

lands have already agreed to con-cessional interest rates on their debts, while the UK has converted earlier loans into grants. Mozam-bique is still negotiating with its largest creditor, France.

The Prime Minister said his country still stuck to the 1984 Nkomati agreement with South Africa, which declared a truce, but refused to negotiate directly with the Rena-

South African miners vote to strike

BY JIM JONES IN JOHANNESBURG

MORE THAN 250,000 black work- offer of increases ranging from 17 lieved this could be posturing rathers have voted in favour of a strike per cent to 23 per cent. lieved this could be posturing rathers have voted in favour of a strike per cent to 23 per cent.

be taken early this week. The largest vote was by members on goldmines and collieries ma-of the National Union of Minework-naged by the Anglo American ers (NUM), which represented group.

the employers representative body about 170,000 gold and coal miners in wage talks which foundered at of mines as the NUM is not recognized industries Federation of South Africa.

demanding across-the-board wage appeared confident that strikes by wages for about 85,000 en increases of 30 per cent for its memwould be called at the mines in 500 factories by between bers against the mineowners' final wolved, although labour analysts be
(19 US cents) and 72 cents.

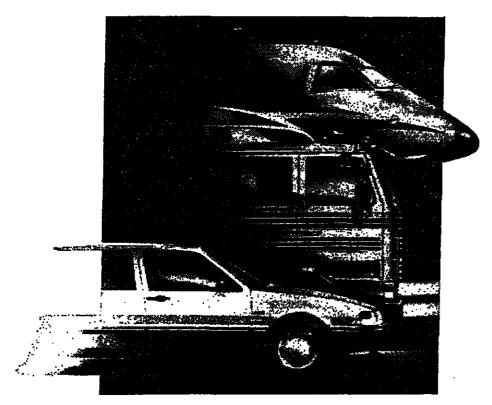
ers have voted in favour of a strike per cent to 23 per cent.

Although vote counting had not industries, according to union been completed, NUM officials said counts. A decision on the strike will miners had voted overwhelmingly in support of strike action, largely

nised by management as repres Talks broke down with the union tative of workers. Union officials

longed stoppage. Meanwhile the National Union of Metalworkers of South Africa was expected to decide on strike action today or tomorrow. The union reached deadlock in its talks with ca, a fortnight ago. The employers were then offering to increase hour-ly wages for about 85,000 employees in 500 factories by between 39 cents

Saab-Scania interim report **January-April 1987.**



- Consolidated Sales SEK 13,257m. (11,422), increase 16 per cent • Income before Appropriations and Taxes SEK 947 m. (1,089),
- Pre-tax return on Capital employed 17.7 per cent (20.0) • Income per Share SEK19.35 (22.15)

decrease 13 per cent

The consolidated sales of the Saab-Scania Group during the first four months amounted to SEK 13,257 m. (11,422), an increase by 16 per cent in spite of an essentially lower US dollar rate than during the corresponding period last year. Foreign market sales increased by 20 per cent to SEK 8,827 m. (7,328) corresponding to 67 per cent (64) of total sales. Exports from Sweden increased by 20 per cent to SEK 6,816 m. (5,695).

Order bookings totalled SEK 13,840 m. (10,450), an increase by 32 per cent. Consolidated order backlog was SEK 21,500 m. (20,470) at the end of the period.

Income before approprations and taxes amounted to SEK 947 m. (1,089), corresponding to 7.1 per cent (9.5) of sales. The

Scania Division had a continued good development and income improved further where-as earnings of the Saab Car Division decreased, mainly due to the lower US dollar rate. The income of the Saab Aircraft Division was lower than last year.

income per share (after 50 per cent taxes) for the period was SEK 19.35 (22.15).

Pre-tax return on capital employed (total assets excluding interest-free liabilities) for

the latest twelve-months period amounted to 17.7 per cent (20.0). After-tax return (50 per cent) on stockholders' equity was 15.2 per cent (16,1).

Capital expenditures for property, plant and equipment amounted to SEK 728 m. (593). Capital expenditures in the two automotive divisions accounted for SEK 636 m.

The number of employees was 49,676 (47,567). During the first four months of 1987 the number of employees increased by 696 persons, 513 of whom in Sweden.

SAAB-SCANIA

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Friction in S Korea over rise of currency

By Maggie Ford in Seoul INCREASED friction between Washington and Seoul over the appreciation of the South Korean currency is expected after a statement by Mr Malcolm Baldrige, US Commerce Secretary, that the won has not risen enough against the US dollar.

South Korean finance officials have been deluged with complaints from all sectors of industry over the Government's apparent policy of giving in to pressure over won appreciation. The won has appreciated against the dollar by 6.5 per cent this year, but Government planners have suggested that an expressive rate of apprean appropriate rate of appre-ciation would be about 10 per

cation would be about to per cent over the full year. This month, Mr Chung In Yong, Economic Planning Minister, said that the rate of appreciation would slow in the second half of the year, adding that faster appreciation would only increase South Korea's trade deficit with Japan, rather than decrease its surplus with the US.

South Korea had agreed this year, after a visit to Seoul by Mr Baldridge to Seoul by Mr Baldridge to consult the International Monetary Fund over the level of the currency. Buring the talks with the IMF delegation in early June, the currency jumped more than 0.5 per cent in two days. Now it stands at 807.9 to the dollar.

Major businesses are reported to have invested \$1.2bo in futures contracts this year to hedge against the appreciation and have complained that Govern-ment-controlled high interest rates, and restrictions on foreign currency borrowing, are hurting their profitability.

Small and medium-sized usinesses have complained that their efforts, supported by the Government, to localise production of com-ponents now imported from Japan are being hampered by the won appreciation. The Korean Federation of

The Korean receration of Small Businesses complained that large companies were passing on their foreign exchange losses to small subcontractors and that 40 per cent of small companies are page training of places. cent of small companies are now trading at a loss.

Mr Chung hinted in an address to the Federation of Korean Industry last week that the level of won appreciation should be kept at half the level of the appreciation of the Taiwan dollar against the US currency.

the US currency. South Korea preferred to deal with the pressure over its trade surplus by opening markets and gradually lifting

foreign exchange restrictions,

A raft of import restric-tions and lowered tariffs came into force on July 1 Mr Baldrige said during his mr Baldrige said during his Seoul visit that South Korea was responding better to US demands than Japan. Because of the depreciation of the dollar, the effective rise of the won had been only 2 to 2 per cent this year, he added.

Four left in **Turkish coal** power bids

By David Barchard in Ankar. THE MARATHON contest between international consortiums bidding to build coal-fired power plants in Turkey, on a franchise basis, now looks likely to drag on until at least the end of August. Five international consortiums—led respectively by Bechtel of the US, Seapac of Augustian Respons Rayeri and between international consor Bechtel of the US, Seapac of Australia, Brown Boveri and Co. of Switzerland, Ansaldo of Italy and the Electrical Power Development Corporation of Japan—submitted their "best and final effers" to the Turkish Government for their rival schemes to build and operate power plans of between 800 Mw and 1,400 Mw in the second week of June.

Some details of the negotiations have yet to be finalised but four of the five bids are said to be extremely close with the cost per kilowatthour at about three or feur US cents.

The higher bidder was the

or four US cents.

The higher bidder was the Italian - French consortium, which is understood to have been excluded from the race.

The civil servants briefing Mr Turgut Ozal, the Prime Minister, are understood to have made no recommendation about a final choice.

"It is quite usual for the prime minister to refer bids for a final scrutiny at this stage," said a Western diplomat in Ankara this week.

mat in Ankara this week.
"The alternative would have been to produce a final short list of two, but with the bids so close and so hard to evaluate, this step is perfectly usuaL"

Even so, some of the companies involved have been taken aback by the referral. The easiest scope for improvement would seem to lie with the Australian bid, as the price of the coal it will need is fixed directly by the Oneensland Government

Pressure rises on Argentina's creditors to accept exit bonds

BY ALEXANDER NICOLL

These would exempt the banks from future requests for loans and for rescheduling of debt

The maximum value of such bonds which banks may take to be increased from \$5m each, probably to about \$15m, so as to accommodate requests from a few banks with rela-

from a few danks with relatively large exposures.

The dong-term, low-interest securities were included as part of the "menu of options" in Argentina's bank financing package, but virtually no banks have agreed to take them so

far. The bonds are aimed prin-

of future new loans and re-schedulings less cumbersome.

One third of the 300 or so banks that are Argentina's creditors account for only 1 per cent of its \$21bn debt to banks. It is essentially these—always the most difficult to round up for such packages—that have yet to respond to the request for a \$1.95bn loan and \$30bn rescheduling.

Banks arranging the deal say pressure will now be put on them to accept exit bonds in place of their loans. However, many banks are the loan.

EFFORTS to persuade some of cipally at banks with very likely to resist—either because Argentina's creditor banks to small exposure to Argentina on they have already sold or accept so-called "exit bonds" the theory that a reduction in written off their loans, or will be stepped up this week. These would exempt the hanks would make the arrangement continue receiving the relationship to their loans. continue receiving the relatively high interest on their existing loans, by comparison with the 4 per cent rate on the 25-year exit bond.

The response to Argentina's loan, now 99 per cent committed, is the grickest to any such package since the debt crists erupted in 1982.

The menu approach appears a success, with about one-third of banks accepting "new money" bonds, to which they are allowed to subscribe up to \$1m and the tradable sequifies. each for tradeable securities issued on the same terms as

India rescue plan for ship line may involve sale of vessels

BY KEVIN BROWN, TRANSPORT CORRESPONDENT

THE INDIAN Government is Scindia's chairwoman. the troubled Scindia Steam ball out the company, and spent Navigation shipping line, which last week trying to raise funds could involve the sale of a to get the fleet moving again.

and strong competition on its main routes from India to Europe, the Soviet Union and the US. Two of the company's fleet

of 24 ships are under arrest, at Ghent and Flushing, and the remainder are stuck in ports from Suez to Algiers because of lack of finance.

Several of the ships are believed to be carrying valubelieved to be carrying valuable cargoes, including consignments of jute goods destined for the European of up to nine ships and a with-

Mrs Sumati Merarice routes.

asked the government to help bail out the company, and spent third of the company's fleet.

Scindla ran into serious been appointed in an attempt trouble four months ago to strengthen the company's because of falling freight rates management, including Mr V. to strengthen the company's management, including Mr V. M. Parekh, a former executive director of the state-owned Shipping Corporation of India, and Mr P. V. Rao, Joint Secretary for Chipping in the

tary for Shipping in the Ministry of Shipping and Transport. Mr Rao confirmed that a rescue plan was being considered, and that the intention was to create a smaller, more

drawal from unprofitable trade

Scindia lost Rs 640m (£30.9m) last year, and is heavily in debt to the Indian Government, which has provided extensive finance and arranged repayment moratoria on a number of debts. Many of the company's ships are believed to be mortgaged to the government.

No officials comment was available from the company's headquarters in Bombay, but one manager said: "It is true that we are in very serious trouble, but we are trying to put together a package which will get us out of this mess."

Scindia was founded in 1919 and is one of India's most prestigious cargo shipping companies. It also founded India's first shipyard, known as the Hindustan yard, which was later nationalised.

Dry cargo rates improve BY KEVIN BROWN, TRANSPORT CORRESPONDENT

THE DRY cargo market picked strength of the market took THE DRY cargo market picked strength of the market took up slightly last week as the key owners by surprise, but rates increased up sharply from around \$12 to \$14.15 in response 275,000 tons from the Guift to to a shortage of tonnage and increased demand. The US Gulf to Europe rate followed the trend with a more modest improvement to about \$7.50.

moved upwards quickly despite efforts by charterers to offers of Workdscale 38/40 keep fixture terms private, respectively, but owners were Galbraith's, the London thought likely to continue to brokers, said the pace and show a bullish attitude.

Denholm Coates, the London brokers, said Soviet grain buyers had moved back into the market for Canadian produce, but forecast only modest chartering activity.

In the tarker market wars a 400,000 tons cargo to World-scale 62.5 for 265,000 tons. Charterers countered

WORLD ECONOMIC INDICATORS FOREIGN EXCHANGE RESERVES US\$ m

	May 87	April 87	March 67	May 86
US	14,222	14,891	17,292	14,326
lacan	63,638	62,934	53,439	28,197
japan W. Germany	57,338	55,949	54,022	37,732
UK .	25,667	29,983	18,005	¥1,172
italy	21,977	23,896	23,131	17,336
Belgium	5,981	5,968	5,207	5.222
Netherlands	11,506	11,428	10.486	9.156
France	28,436	30,429	28,910	29,510
			Sou	rce: IMF

India to set up anti-terrorist cells in north

By K. K. Sharma in New Delhi THE INDIAN government has decided to establish special anti-terrorist cells in seven states, and in two union terrihave become the norm for the longer trip to Europe and US for ships of the 250,000 tons class, but a US company received 14 offers for the end Sikhs last week.

Since Sikh terrorists gave noace that they would act outside Punjab, where their activities have largely been confined in the past five years, the gov-ernment has felt that the problem must be seen as being at least regional in nature, if not

The extention of the terrorist activities is thought to be part of a strategy to provoke a Hindu backlash sufficient to force Hindus to migrate from Puniab and Sikhs now outside the state to return to Punjab in such large numbers that the

in such large numbers that the aim of an independent Sikh homeland they call "Khalistan" would be achieved.

The new anti-terrorist cells to be established in the northern states will be manned by specially-trained personnel



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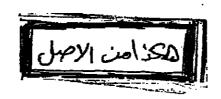
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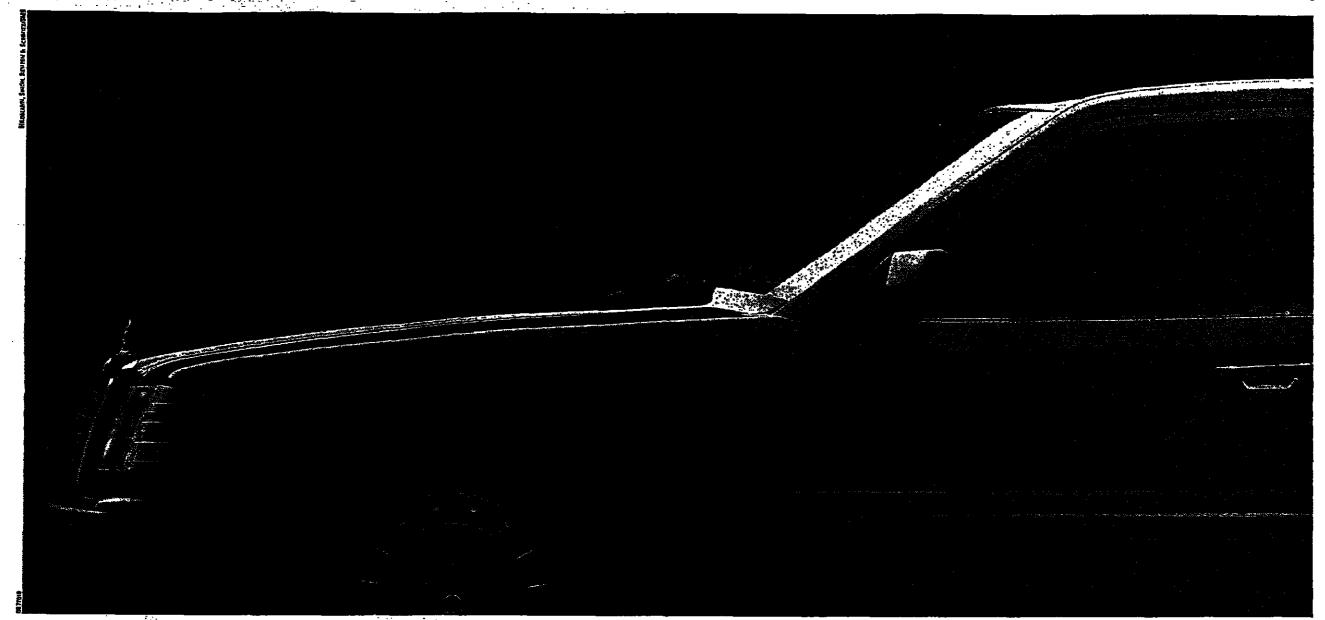
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vessels

THE PERSONS

India to set anti-terrori cells in mod



New Districtions of the North Pressure of th

For Daimler-Benz the 1986 financial statement is significantly more than merely the accounts for the year.

New opportunities are taking shape, and we have the ability to take advantage of them. For the first time AEG, Dornier and MTU have been incorporated into the annual accounts. Consolidated group sales increased by 25% to DM 65.5 hillion.

After the successful closing of the accounts for the anniversary year of the first century of the automobile, this provides an encouraging opening statement for the second – on a broader basis.

Vehicle production in top gear.

In 1986 both domestic and foreign demand for Mercedes cars exceeded production capacity.

In the highly competitive commercial vehicle markets, we maintained our leading position due to our modern range of vehicles and a convincing after sales service offer.

Our future competitiveness will depend even more on our ability to set progressive standards in both product development and manufacturing technology, to meet the highest demands.

DAIMLER-BEN	Z GROUP	
	1986	Change in %
Sales (in millions of DM)	65,498	+ 25.0
Domestic	27,838	+ 48.8
Foreign	37,660	+ 11.7
Cars	31,300	+ 9.6
Commercial Vehicles	17,747	- 12.2
AEG	11,069	•
Dornier	2,112	•
MTU	2,766	•
Car Production (units) Commercial Vehicle	594,080	+ 9.8
Production (units)	226,344	+ 5.8
Number of Employees (at year end)	319,965	+ 38.5
Domestic	257,538	+ 38.0
Foreign	62,427	+ 40.5
Personnel Expenses (in millions of DM)	19,358	÷ 41.7
Fixed and Financial Assets	12,148	+ 19.0
Investments	5,580	+ 1.6
Depreciation Expenses	3,361	+ 2.6
-Cash-	14,668	+ 26.3
Stockholder's Equity	12,294	+ 25.8
Basic Share Capital	2,118	+ 24.7
Taxes on Income and on	-7-20	. 421
Net Assets	4.034	– 7. I
Net Income	1,767	+ 5.I

Quality before quantity.

With our continuous growth and the broadening of our company's base through the acquisition of AEG, Dornier and MTU, we have gained a new dimension as an industrial concern with a wealth of opportunities for acquiring knowledge and for moving into new areas.

We see this as a major step towards securing the long-term future success of our group. We have always given priority to growth in quality over growth in quantity.

Continuing at the top.

To be a yardstick of progress, it is necessary to place the greatest emphasis on innovation and technology.

Our capital expenditure programme, which will amount to DM 24 billion in the next five years, and the enthusiasm and determination of our employees provide us with an excellent basis to both exercise a decisive influence on the "new age" of the motor vehicle and to be successful in the new areas of activity.

We have confidence in the future. The achievements of the past confirm our resolve.



Advertising revenue 'likely to show sustained growth'

BY RAYMOND SNODDY

NEARLY ALL media industries are likely to enjoy sustained growth in advertising revenue in the years to 1995, according to a study by Saatchi & Saatchi Compton, the advertising

agency.

Real growth in the economy and in consumer spending is likely to contribute to real overall growth in advertising expenditure for each medium, with the possible exception of the cinema, which may only maintain its expenditure in real

In the years 1989-1995, Saatchi & Saatchi forecasts annual increases in advertising revenues of 10 per cent for commercial television, 8 per cent for print, 11 per cent to 12 per cent for commercial radio, 8 per cent for outdoor (posters) and 6 per cent for cinema.

The agency believes that

satellite television will develop faster than cable television and that 35 per cent of British homes will have their own satelhomes will have their own satel-lite receiving dish by 1995. The Post-1995 the increased rate of

combined satellite and cable supply may provide a different penetration will then be about 45 per cent and advertising revenue should have reached almost £500m, it predicts.

Overall, television is expected

to continue to increase its share of total advertising expenditure. By 1995, combined television, cable and satellite advertising revenues should reach £3.5bn, compared with Advertising Association esti-mates for this year of £1.6bn for ITV, Channel 4 and TV-am. Total viewing is likely to grow by 7 per cent over the period because of an ageing

Costs for television advertisers are likely to continue to rise.

population and more choice of

The agency says: "Although the new television stations will have increased the supply of commercial audience as we get into the early 1990s the con-tinued rise in demand will lead

Saatchi & Saatchi believes the arrival of national commercial radio stations envisaged by the Government will "turn radio into a mass medium at a stroke." As a result, advertising revenue, estimated at £100m this year, will more than treble by 1995.

The move from Fleet Street, new technology and manning levels together suggest a prosperous future for national newspapers in the medium term. Long-term declines in circulation and readership could be reversed.

In the years to 1995 "the entrepreneur will see the possi-bilities provided by the new technology, be it in television, print or elsewhere, and will seek ways of satisfying adver-tisers needs," says Saatchi &

The Media Landscape Now to 1995. Saatchi & Saatchi Compton, £25.

Fourth channels 'cost £750m'

BY RAYMOND SNODDY

the first time, released details did not include start-up costs on the cost of creating Channel 4 and S4C, the Welsh fourth channel, because of controver- but the remarks caused dis- is at least £214m.

Sial comments made last week quiet in ITV.

The overall bala

invested £750m in Channel 4 petition in broadcasting. and S4C compared with re- At the moment the ITV comwenue of £400m for an overall panies sell Channel 4 air time deficit on paper of about £350m, and in return fund Channel 4 Mr Isaacs told the Incorporated Society of British scription based on 17 per cent of their net advertising March Channel 4 had earned a revenue. substantial surplus for the ITV Mr D

Mr David Shaw, general tising revenue compared with Television Companies Associa- ITV franchise £139.9m in ITV funding. Mr tion, says that when S4C, IBA end of 1992.

THE ITV companies have, for Isaacs made it clear that this loan repayments, transmitter or Independent Broadcasting Authority transmitter rentals, Channel 4 air time are in-cluded, the total for the year

by Mr Jeremy Isaacs, Channel
4 chief executive.

They reveal that, by March
this year, the companies had

They reveal that, by march
this year, the companies had

They reveal that, by march
this year, the companies had

The issue is sensitive because
the Government is considering
allowing Channel 4 to sell its
own air time to increase comearly costs against payments of Treasury levy on their profits. No withat Channel 4 is doing better the ITV levy payments are rising as a result.

Whatever the Government

decides, the present relationship between Channel 4 and the ITV companies is I kely to companies — £155m in adversecretary of the Independent continue until the extended tising revenue compared with Television Companies AssociaITV franchises expire at the

National Savings cash inflow rises to £42.5m

By Paul Cheeseright

Rolls-Royce seeks further jet engine trade with China

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT ROLLS-ROYCE is pursuing a sion on the aircraft and engine

pany says that China

March and £166.9m in February.

National Savings has had only a minor impact on the retall savings market in recent months because of reduced interest rates.

As in the previous two months, sales of fixed-interest certificates remained low with a net outflow of £81.5m. Income

THE NET cash flow into National Savings rose last month for the first time since February 1987. It was £42.5m could lead to further business summer, according to Mo with China, including supplying Wenxiang of China's Aviation Industry Ministry. It then Industry Ministry. It then hopes to complete commercial ing the Rousing Asso £18.2m in April, £98.1m in has put forward proposals for agreements with the companies March and £166.9m in Feb. a 150-180 seat trunk airliner of chosen by the end of the year.

China is interested includes bonds continued to attract by a number of aircraft and engine companies. Engines sub- line and power generation mitted include both the ESEE inflow of £122.5m.

Including accrued interest, the total net contribution of National Savings to Government funding last month was £224.7m, against £174.9m in May and £195.5m in April.

He disclines Sib- in the all prover generations and prover generation for mitted include both the 535.E4 duties. Rolls-Royce has had and the International Aero close relationships with China For many years and has supplied Spey engines for Trident aircraft types submitted. The Boeing 757 is among the airliners, while China has also built the Spey under licence for military uses.

Rift widens between leaders of SDP

THE SPLIT in the leadership widened over the weekend with strong exchanges between the or opposing a merger with the

With the ballot of the SDP's 58,000 members under way, Dr David Owen, party leader, described a merger as "basic-ally defeatist." In an interview in the Sunday Telegraph he said it represented a lack of nerve which "comes from the sort of liberal-minded-with a small 1

— people in this country
because they are people whose
nerve always folds."

Interviewed on the BBC's
World this Weekend programme, Mrs Shirley Williams. party president and merger supporter, said she resented Dr Owen's remarks.

However, she repeated her hope that if the ballot went in favour of merger Dr Owen might reconsider his view that he would be an independent social democrat outside of any

new party.

Mrs Williams said she would probably not stay on as party president if the vote went against merger. She said that in such circumstances people like her would have the choice of remaining in the SDP, join-ing the Liberals or leaving

politics.
Mrs Williams also clashed with Dr Owen over remarks she made on Saturday at the annual in Nottingham that it would be an "act of vivisection" to rip apart the unity that already existed between Liberal and SDP councillors in local gov-

Dr Owen said: "We really had better watch our language. Are the majority of the national committee vivisectionists, or the party's trustees, or all those councillors, or our MPs, or the activists?" He was referring MPs and well over 100 councillors to merger.

An indication of the new policy thinking of Dr Owen and his allies, parallel to that of some ministers, came yesterday from Mr John Cartwright,

day from Mr John Cartwright, the party's whip and a vigorous opponent of merger.

He argued that a new approach must include public/private partnership in housing finance, giving tenants the right to opt out of council control. providing more resources from central Government and allowmovement to develop into a leading provider of rented

Some of these ideas were also put forward in the Conservative election manifesto.

Aberdeen harbour to open grain facility

get a deep-water grain export facility. It will open on August

The facility will be capable of loading vessels of up to 15,000 tonnes at rates of up to 3,000 tonnes a day. It will draw grain from within an 80-mile extensive consultations between radius of Aberdeen and annual the World Bank and UK minisexports from it might reach 75,000-100,000 tonnes.

Tom Lynch looks at a procedural dilemma in the Commons

IRA row puts Speaker on the spot

THE FURORE in the House of Commons on Thursday over the procedure by which the Prime Minister was able to attack Mr Ken Livingstone over his Northern Ireland allegations has left Mr Bernard Weatherili, the Speaker, in a dilemma.

Mr Livingstone's speech and the subsequent row largely overshadowed what Mr Weatherill described as an abuse of parliamentary pro-

Such procedural considerasuch procedural considera-tions may be seen as trivial. Many Conservatives were obviously pleased a way had been found to rebut the allega-tions concerning two men murdered by the IRA—Mr Airey Neave, a close friend of Mrs Thatcher, and Capt Robert Nairac, an SAS undercover officer. officer. However, the way the Prime

Minister was given the oppor-tunity to attack Mr Livingstone provoked Mr Neil Kinnock, the Labour leader, and many of his Labour leader, and many of his party colleagues to rage.

Mr Tim Yeo, a Tory MP, said Mr Livingstone had abused parliamentary privilege to attack people who could not answer back. Mrs Thatcher, apparently from a prepared text, agreed and invited Mr Kinnock to repudiate the allegations. He responded by saving they were

responded by saying they were "probably unfair."

embarrass senior opponents by challenging them to disown statements from more rash junior colleagues.



Mr Livingstone and Mr Weatherill: procedural problem

The Speaker ruled that an abuse had taken place and rue-fully acknowledged that he had not caught the drift of the ploy until the Prime Minister had orted on her reply.

The problem for Mr Weather-ill arises from a ruling he made in February about points of order, the devices which allow

"probably unfair."

All this may seem mundane in the cut and thrust of politics it is a favourite ploy to embarrass senior opponents by challenging them to discount the cut and thrust of politics in the cut and thrust of politics MP, or question whether prompted in the cut and thrust of politics of condensate the cut and the cut and thrust of politics in the cut and thrust of p

predecessor, points of order relating to question time were Labour's point, however, is taken at the end of it. By the that question time is set aside end of last year, however, confor MPs to interrogate the cern was growing that MPs

Government about its policies were using points of order to and conduct. As Mr Weatherill extend question time well be acknowledged, Mr Yeo's question was an abuse of that purpose, because the Prime Minister cannot be held accountable for statements by Mr Living stone.

Were using points of order to complain that a minister cannot be held accountable ister had failed to answer a question. The Speaker spent a lot of time repeating that what ministers say in the House is not his responsibility. The situation got worse in the early part of this year as the political temperature rose in the wake of the Zircon

in the wake of the Zircun affair.

On February 12, Mr Westherill told the Commons he would
"revert to the well-tried practice of earlier times "in taking
points of order after all questions, statements and applications for emergency debates.
This might involve a considerable delay, often of well ever
an hour.

an hour. At the time, Mr Kinnock questioned the position of a member about to leave the chamber who would not be pre-

gent to hear a later point of order "which might have a direct bearing on the mamber's honour, conduct of otherwise."

On Thursday, he wanted to challenge what he gaw as an abuse involving the Prime Minister — a serious accusation—but there were still business questions and a statement to come. If was 4.50 pm before Mr Alan Williams, the combative Labour spokesman on House of Commons affairs, was able to set out his party's objections to the turn of events.

In a brief exchange between the Speaker and MPs from both sides of the House, it was sug-pested that the only alternative rested that the only alternative to the current practice was to rule that points of order must be raised at the moment of alleged offence—as is the case during debates.

Mr Westherill agreed that this "doctrine of the first occasion" was probably the only alternative and promised to reflect on the issue and consult widely.

The danger with such a change would be that's question time could be wrecked by repeated points of order — a tactic which could be used, for example, to ensure an activard question was not reached; to override the Speaket's desire to move on; or by an individual aggreed at not being called.

The problem for the Speaker is that he must either implement that system, with all its risks, or stick with the present procedure, complete with the gaping loophole exposed by Thursday's manocuvre. Whichever he chooses, all his patience and firmness will be needed.

Nissan UK offers incentives in sites hunt

BY KENNETH GOODING, MOTOR INDUSTRY COLRESPONDENT

NISSAN UK, the privately- in Britain following an inten-owned importer of Japanese sive dealer development pro-vehicles, is offering special gramme. It claims to have the deals to 75 land and property largest property portfolio of any of the national committee, both trustees, and four out of five MPs and well over 100 course. Short-term contracts are being offered to senior partners

of companies at key locations throughout Britain. The contracts offer a premium on top of normal agent's fees for the executives to represent Nissan UK exclusively in the search for

Nissan UK already claims to be the largest vehicle retailer

largest property portfolio of any vehicle distributor in the UK with £150m of capital invested plus £127m of working capital. programme was started two years ago it has set up 80 large car retailing outlets and 25 smaller concerns by offering low-cost loans and premises to potential Nissan dealers, mostly former managers headbunted from other franchises. Another 30 large sites have already been

said: "It takes an unduly long time to find premises, obtain planning permission, build and to sell about 110,000 cars this year for a 6 per cent market then establish a successful busithe network in readiness for when Nissan of Japan builds up production at its assembly plant at Washington. Type and Wear. There should be a surge in sales in 1988 when the Washing-The special arrangements with agents should "speed things up enormously by locating facilities which exactly

ton plant will produce about 40,000 cars qualifying as British for the first time. The 30,000 cars to be assembled this year match our requirements and allow us to negotiate sensible prices and avoid property market inflation." from kits are deemed to be imports under the terms of the rom other franchises. Another unofficial agreement restricting its own specific large sites have already been vehicle shipments from Japan. sion under found.

Mr Stan Cholaj, Nissan UK Michael Hun assistant managing director, ing director.

Nissan UK has established its own specialist property division under the control of Mr Michael Hunt, assistant manag-

Electronic

mail group

to expand

Export aid projects listed

BY PETER MONTAGNON, WORLD TRADE EDITOR

co-financing agreement signed the next three years.
by the UK and the World Bank Under the co-financing agree-

Pakistan.

The list was produced after tries involved in the co-financ-ing agreement, which aims to

A LIST of about 16 projects in provide exporters with up to co-financing agreement will developing countries which £200m in business from World stimulate extra interest in bid-might receive funding under a Bank approved projects over ding for the World Bank deals.

last year has been drawn up
by the Government.

The projects are mostly in Credits Guarantee Department the water, power generation cover available for part of the and renewable natural resources sectors, in a wide range of countries including Turkey, Indonesia, Colombia, India and Britain a larger share of this business was \$17be (510 6ba)

tracts.

and UK Government involve-ment should enhance com-panies chances of winning large orders even though World Bank contracts are open to com-

petitive tender. However, the list of possible projects has been restricted by the need to ensure they are ones in which UK companies Britain a larger share of this ones in which UK companies business, worth \$17bn (£10.6bn) have a serious interest, are in a year in all. UK companies have lagged behind competitors prepared to provide cover and in winning World Bank contractions are schemes where there is a funding contraction. racis. funding gap not being covered Government officials hope the by the World Bank itself.

the big eight, with their greater prestige and better inter-national connections.

There is still plenty of busi-ness for smaller firms, but the

ness for smaller firms, but the middle ground is coming under pressure. Fee income growth for the second 10 has averaged 20 per cent, which may be an exaggeration of the real trend because of the effect of mergers and the inclusion in some cases of loosely-linked associates.

ings squeeze.

TELEMAIL, the US-based electronic messaging company, is setting up in Britain with the aim of developing a public worldwide electronic mail ser-The company is a subsidiary of Consortium Communications International, which is controlled by the US Telenet group. It already has substantial opera-tions throughout North America

and Japan.
It aims to develop a global messaging and information dis-tribution business that will allow users to communicate with each other. At present, most international electronic mail services tend to be run as internal networks by indi-

as internal networks by individual companies.

Mr Yaakov Elkon, president of CCI, said: "In addition to intra-company communications, Telemail intends to extend the reach of our subscribers to other public and private electronic mail systems."

The main public electronic mail service currently operating in Britain is Telecom Gold, a subsidary of British Telecom,

a subsidary of British Telecom, which acquired the technology which acquired the technology for the system form the US. Telecom Gold claims to Love about 76,000 subscribers. There are an estimated 85,000 elec-tronic mail users in Britain, generating revenues of about £2,4m.

This year Binder Hamlyn, previously 12th in the league table, has merged with the 17th-placed Dearden Farrow, whose partners had suffered an earning squeeze. in shake-up

ings squeeze.

Armitage & Norton, which has experienced sizeable losses in management consultancy, has fallen apart. Peat Marwick McLintock picked up its Yorkshire business in a deal announced last month, but other former A & N offices have gone to Saffery Champness, a firm which ranks just outside the top 20, or chosen independence.

Auditing continues to be highly competitive. Big audits are fiercely bid for, with the successful contenders frequently accused of loss-leading. Meanwhile. even when auditors continue unchanged, as they normally do for many years, figns ally do for many years, firms feel unable to raise charging rates as fast as in more huoyant areas like consultancy.

Although growth is continu-ing in most business sectors, senior partners anticipate 2 slight slowdown compared with the past year or two. Staff shortages continue to be severe.

Stock Exchange

THE STOCK Exchange has sponded to the higher level of business since deregulation with an internal reorganisation. Mr Michael Baker, formerly head of the settlements division, has been oppointed director of markets to take responsibility for consolidating, developing and promotion the sponsibility for consolidating developing and promoting the four major markets—domestic and foreign equities, traded options and gilts.

The Stock Exchange is also setting up a marketing department to co-ordinate its promotional effort. No director has an far hear emotioned

bas so far been appointed.
Information and settlement services are being brought together under a director of services, Mr George Hayter. The aim is to integrate more closely the development of computer and the development of th ised market systems and their ised market systems and their delivery to customers. To give greater emmassis to the promotion of the Stock Exchanges and compound growth rates of more than 20 per cent cannot realistically be sustained for been appointed director of primary markets and listings. Mr Stewart Douglas-Mann has been appointed director of primary markets and listings.

Barry Riley examines how leading accountancy firms are operating within an increasingly polarised profession

Accountants cost the pros and cons of the megamerger game

highlighted the big firms' commercial success at a time when there are increasing regulatory question marks. Moreover, headlong growth in some secondary areas contrasts with stiffer competition in the core auditing business. Strategic issues continue to

pre-occupy senior partners. The leading firms are weighing up the pros and cons of following Peat Marwick into the "megamerger" game, while some medium-ranking firms face a severe squeeze of the kind that has torn Armitage & Norton, the 21st largest firm, into three This year's Financial Times

accountancy league table shows that Peat Marwick has retaken the top spot in terms of fee income, even before the merger with KMG Thomson McLintock which took effect from April 1. Most of the figures in the table relate to the year ended March In 1987-88, the combined Peat Marwick McLintock firm will

earn fees of well over £200m,

and be the leader by a very large margin compared with the pursuing pack, led by Coopers & Lybrand. On average the big eight leading firms last year raised fee income by 25 per cent, which must reflect rapid price inflation, as it is unlikely that chargeable hours can have risen by more than about 10 per

Copers & Lybrand, and is firms argue that the increases are partly justified by a greater proportion of high-valued added business, but pay levels have also been surging ahead, by perhaps 10 per cent managing partner of Arthur husiness, which has enjoyed to 12 per cent over the past coperating and is in 1986-87.

It employed 18½ per cent more increased its people and increased its to have been borne out.

It employed 18½ per cent more increased its people and increased its to have been borne out.

Mr Brandon Gough, senior partner of Coopers & Lybrand, business, which has enjoyed to displaced number one firm, says: "We are still satisfied with

Prof. stali/ partner ratio Change 85/86 % fees (£m)† Pest, Marwick, Mitchell¶‡ Coopers & Lybrand¶ Price Waterhouse 146.8 143.0 139.6 121.1 100.7 93.6 91.3 90.0 67.0 61.8 54.0 38.0 32.1 29.4 27.6 20.6 19.4 528.1 461.2 495.0 494.3 470.0 424.0 691.7 445.5 2279.6 428.4 321.4 220.9 178.3 160.7 308.8 291.9 271.1 174.8 4,320 3,576 3,356 3,160 2,858 2,508 1,936 2,458 2,458 2,465 1,939 1,738 1,439 1,214 1,396 599 698 Deloitte Haskins & Sells** Ernst & Whinney Apr. 87 31.3.87 31.3.87 31.3.87 Arthur Young
Grant Thorton
Binder Hamlyn§
KMG Thomson McLintock; ††
Spicer & Pegler** 30.4.87 Pannell Kerr Forster Moores & Rowlands 9 Clark Whitehill 30.4.87 30.4.87 Robson Rhodes

NOTES:

*Not of recoverable expenses. †Including tax, insolvency, management Consultancy. Audit less include accounts and accounts related work. ‡Peat, Marwick, Mitchell and Co and KMG Thomson McLintock marged in 1887. Combined figures for 1988 would have been se follows: Fees £207.2m, % change 26.1%. Non-audit less £72.5m. No. of Partners 419. No. of professional staff 5.840. Professional staff partner ratio 13.9. Total professional staff 5.239. No. of offices 46. Fees partner ratio £484,500 and fees total professional staff ratio £33,100.

9Binder Hamlyn's figures include Dearden Farrow who merged with Binder Hamlyn's fees increased by 18% white Dearden Farrow's decreased by 4%.

Efigures for Channel Islands and Isle of Man are not included. Last year's growth figure may have been adjusted secondingly.

**Channel Island figures are not included. Growth figures may have been adjusted secondingly.

†figures for KME Thomson McLintack for both 1987 and 1986 have been adjusted to exclude those relating to an affiliate, Southwark Computer Services which was disposed of during the wast.

reach reachment incommon is to another trajective of Amittage & Norton. Partners & staff of its public sector practice and auditing and accounting practices to Yorkshirs and Lancashire are to join Peat. Marwick MeLiatock on October 1st. The London, High Wycombe and Edimburgh offices are to join Saffery Champiese & Co. The Loughborough and Lalcaster offices will continue to practice independently. The absorption of the pajor part of Amittage & Norton will increase Peat's tee income to 2215.7m. Armitage & Norton 22nd.

Competition starting pay this summer is up from £8,000 to £8,750 at Coopers & Lybrand, and is £9,000 at Arthur Andersen.

out there is enormous in the wake of Big Bang. City and the financial comgraduates has intensified, and munity generally." Andersen, starting pay this summer is up though only in seventh place, of all in 1986-87.

All eyes are on the progress of Peat Marwick McLintock. So far the integration of the two showed the fastest growth rate firms appears to have been of all in 1986-87. reasonably smooth, and rival

Apart from Spicer & Pegler, ingly, companies are moving to

our growth over the longer which is determined to remain term. It is too early to say independent, other firms in the whether Peats are right or not." lower part of the top 20 are whether Peats are right or not."

If there are to be further firms, these are more likely to sified to be attractive to the big be among themselves, than involve the swallowing-up of second-tier firms. But a big eight combination would have to be justified by international polarised because of a steady considerations, as Peat Marwick-KMG was.

independent, other firms in the lower part of the top 20 are probably too diffuse and diversified to be attractive to the big eight, which would risk too much dilution of their earnings per partner.

The profession is being polarised because of a steady loss of public company audits by second-line firms. Increase

by second-line firms. Increas-



THE MERCEDES-BENZ T SERIES: 200T, 230TE, 300TE and 250TD

Mercedes-Benz prove it once again. An estate doesn't have to be ugly and boring.

You may choose a Mercedes-Benz estate for practical reasons but you'll soon come to think of it as an inspired choice. No other estate car is so admired. Then again, no other estate car is engineered like a Mercedes-Benz.

The T-series didn't start life as a saloon car stretched to accommodate extra loads. It started life as an estate car, purpose designed. And functional though it is, it's one of the most elegant cars in production today.

Clean-cut, sleek looks add significantly to its slipperiness, evidenced by a drag coefficient of just 0.34. An impressive figure when you consider the priority Mercedes-Benz put on the practical nature of an estate car. Other innovative technical achievements are equally significant.

Under the bonnet of the 300TE lies a powerful engine featuring microprocessor controlled ignition and electro/mechanical fuel injection. The single overhead cam, straight six delivers 188 bhp from its 3 litres and the four-speed automatic box has both sport and economy settings.

The performance, as a result of all this meticulous technical nurturing, is remarkable. Without any undue stress, to either engine or driver, the 300TE can gracefully exceed 130 mph. Should you wish to pass 60 mph in the shortest possible time it will take less than 9 seconds (manufacturer's figures).

The much sought after 200T and 230TE share the same aerodynamic good looks but have very efficient 2 litre and 2.3 litre, four cylinder engines, respectively. The 250TD has an even more economical 2.5 litre, five cylinder, diesel engine. To prove the point, official figures for the 250TD, 5-speed manual are 29.7 mpg in the simulated urban cycle, 48.7 mpg at a constant 56 mph and 36.2 mpg at a constant 75 mph. Yet the diesel is capable of over 100 mph (manufacturer's figure).

As you'd expect from a Mercedes-Benz the roadholding is very sure-footed. On all T-series the multi-link rear suspension system incorporates a self-levelling device, so irrespective of the load carried and the road surface, they retain their composure.

The wide-opening tailgate glides up and down on two gas-filled struts. It even has its own electric motor to pull it firmly shut. The exceptional load space has a flat floor, is clear of any obstructions and can be progressively enlarged to accommodate bigger loads.

Not only is there plenty of room for unusually long and awkward shapes but plenty of ways to fit them in. The rear seat can be divided and the front passenger seat folds back to give five different load space combinations.

Besides loads of room there are loads of seats. An optional, rear-facing, retractable row of seats suitable for two children, increases to seven the number of people a T-series can carry in comfort.

"Performance Car," who recently tested a 300TE against its two main competitors, called it "Superbly engineered and executed with a degree of attention to detail that neither of the others can match."

All this adds up to the T-series being not just a practical car but a desirable object, to boot.



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THE GIN OF ENGLAND

Kinnock's team emerges Rolls-Royce ready to decide on new after jostle for posts

These manoeuvrings have accoun-

underlined its opposition to the pro-posed constitutional change where-

by candidates, including sitting

Unions plan radical reshaping

on Wednesday, proposes measures

ments or even full or part de-recog-

However, the latest initiative

goes considerably further than that.

TRADES UNION CONGRESS tember less as a debating, policy-(TUC) leaders are proposing a radi-cal reshaping of the direction and cle to promote what the unions see

operation of the TUC and Britain's as a positive role of trade unionism 87 unions in the light of a rapidly-in the UK.

changing labour market and the La
A confidential policy document,

bour Party's general election defeat to be considered by union leaders

It amounts to the most extensive aimed at countering a decline of review of trade union operations union membership and rising non-

since a so-called 'new realism' exer-unionism. It seeks to tackle an in-

cise, launched in the wake of La- crease in employer strategies such

bour's previous election defeat in as strike-free, single-union agree-

● The entire role of the TUC is be- Whereas the TUCs 1983 strategy

ing examined to ensure that its redocument was mainly a series of sources, drawn from unions tight questions about the role of unions

ened finances, are best directed at in the 1980s, the new move offers

productive areas of operation. hard answers, and a route for the Linked to this is a decision to use union to follow.

the annual TUC Congress in Sep- Taken together, and coupled with low

The latest initiative, led by the nition of trade unions.

BY PETER RIDDELL, POLITICAL EDITOR

MR NEIL KINNOCK, the Labour of his shadow Cabinet - his chief parliamentary spokesmen - early this week after lengthy wrangling between internal factions.

The key posts of shadow Chancellor of the Exchequer and foreign af-fairs spokesmen are expected to go to Mr John Smith and Mr Gerald Kaufman respectively, with Mr Roy Hattersley moving across, at his own wish, from the economy to home affairs.

Mr Bryan Gould, the party's cam-paign co-ordinator who topped the poll in last Wednesday's elections. is expected to become trade and industry spokesman. Mr Michael Meacher is likely to be employment spokesman, with Mr Gordon Brown, a newcomer to the shadow Cabinet, becoming shadow chief secretary to the Treasury dealing with public expenditure and tax

The main arguments have con-cerned Mr John Prescott, who came second in last week's ballot, and Mr Denzil Davies, sixth. At the end of MPs, would be chosen on a onelast week both had refused posts initially offered to them.

There have been rumblings constituency general management among certain centre/left figures committees. This change was narrowly rejected yesterday by the recognition in the allocation of portfolios in spite of the success of the

TUC itself, is being directed in two

Mr Larry Whitty, Labour's gen-eral secretary, had criticised some local parties in London for the "pit-falls and own goals" which made the capital "the most dismal and the capital the most dismai and disappointing region of all in the general election. In particular, he criticised large rate (local property tax) rises and "inward looking sectarian conflict." Speaking to the same conference

on Saturday, Mr Gould gave a warning of the need to avoid threatening to be macho through threats of resignation or breaking

There has been some ten though not differences of sub-stance, between Mr Gould and Mr Tribune Group in winning nine out Hattersley after Mr Gould's recent of 15 places. They point out that the centre/right will occupy most of the prominence and a speech a week ago in which he urged a rethink of economic policy and a need to listen more to electors' wishes. panied continued post-mortems within the party over its general election defeat. The hard-left has

However, on Friday Mr Hattersley appeared to be questioning this view by saying that rewriting the manifesto on the advice of marketing men is "not the sort of politics I want to be involved in."

member, one-vote basis rather than Mr Hattersley said the party by the smaller number of people on could not be sold to voters with "the language of soap powders and dog foods." He added that "what we have to do is to stick to our Sermon

some of the policy motions now be-

of the Blackpool assembly.

general secretary.

ing received by the TUC for the

It proposes that the unions should, in effect, turn away from in-

creasingly-irrelevant macro-eco-

nomic activities, and instead return

to basics, putting forward a series

of organisational measures which would for the first time in its histo-

ry give the TUC a role in the rec-

ruitment and retention of trade

union members, especially in areas where trade unionism is at present

RB-211 version

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT

tised aero-engine manufacturer, is now close to going ahead with the development of a new version of the "big-thrust" RB-211 engine. This would enable it to remain competitive with its US rivals, General Electric and Pratt & Whitney, in the market for large artiners through

to the end of this century. The new engine, called the Dash
700, will be derived from the existing 524D4D version of the RB-211, raising its power output from \$8,600 lbs thrust to 65,000 lbs, with possi-ble further development to 70,000 lbs. Development cost is not revealed, but is likely to be at least

One potential early customer for One potential early castinger for such an engine – possibly even the first – is British Airways, which is now considering the Dash 700 as a possible engine for any McDonnell Douglas MD-11 long-range tri-jets it may buy to replace its evident Tri ageing long-range Lockbeed Tri Star fleet.

Any such BA deal would involve some 19 aircraft, worth about \$1bn, of which the engine content could amount to about one-third. BA itself is now analysing the airframe and engine makers' proposals, and is ex-pected to decide on its new fleet some time later this summer.

Rolls-Royce is obliged to consider improving the RB-211 for longrange work with big airliners, be-cause of both the rapidly increasing competition from General Electric and Pratt & Whitney, and the growing demands from the airlines for bigger, longer-range aircraft.

September Congress, the initiative will form a package of reforms which is likely to be the centrepiece GE is already offering the airlines an improved version of its CF6-80C2 engine, at just over 60,000 The private document to be considered this week by the TUC's employment policy committee is head-lined as having been prepared specifically by Mr Norman Willis, TUC

ROLLS-ROYCE, the recently-priva- PW-4000 at 60,000 lbs thrust and over, for the same aircraft types. By comparison, the latest 524D4D version of the RB-211, at 55,000 lbs thrust, though highly successful in world markets in Boeing 747-400 Jumba jets, is close to the limit of its power. To get more thrust will involve major engineering changes, including a bigger fan at the front

of the engine.

At the same time, however, those changes will generate additional benefits in further reductions in the

Rolls-Royce believes that by giv-ing the RB-211-700 the long-term potential of up to 70,000 lbs thrust, it will leapfrog the GE and Pratt & Whitney developments, giving it a competitive lead through to the end of the century.

This is essential, for the market for these bigger-thrust engines is large. Well over 1,000 airliners in the new McDonnell Douglas MD-11. Airbus A-340 and Boeing 747-400 series of long-range jets will be bought through the rest of this century, involving several thousand engines and Rolls-Rovce must match gines, and Rolls-Royce must match whatever GE and Pratt & Whitney

Over recent months, Rolls-Royce has been studying the technical, financial and marketing issues involved in developing the RB-211-700, and has been in close constitution with McDennell Dougles. sultation with McDonnell Douglas and Boeing.

The outcome of such discussions is understood to be favourable. A report on all aspects of the new en-gine is expected to go to the Rolls-Royce Board for final authorisation

within the next two months.

Mr Ralph Robins, managing di-



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Floating Rate Subordinated Notes due 1997. Holders of Floating Rate Subordinated Notes of the above issue are hereby notified that for the Interest Period from 14th July, 1987 to 14th October, 1987 the following information is relevant:

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Accountants' fee income surges 25% in year

THE FEE income of Britain's top lower growth rate for fee income accountancy firms has surged by an The survey shows Peat Marwick reaverage 25 per cent over the past gaining the top spot in terms of fee
year, according to a survey by the income, even before its merger with average 25 per cent over the past year, according to a survey by the Financial Times.

A continuing boom in business sectors such as management consultancy, computer systems advice and accounting investigations in connection with privatisations and other flotations, as well as takeovers and mergers, has accelerated the already rapid growth rate of the

But the high level of demand for skilled staff has triggered off rapid pay inflation, and senior partners gave a warning that although condi-tions remain favourable, the cur-rent year is likely to show a slightly

KMG Thomson McLintock which took effect from April 1 this year. In 1987-88, of course, the com-bined Peat Marwick McLintock

firm will earn fees of more than £200m and will be the leader by a very large margin over the next big-gest firm, Coopers & Lybrand. The survey also illustrates the way competition for new graduates

has intensified. Starting pay this summer is up from £8,000 to £8,750 at Coopers & Lybrand for instance, and is £9,000 at Arthur Andersen.

Megamerger games, Page 6

WARDLEY GLOBAL SELECTION S.I.C.A.Y.

by convened to the lers of WARDLEY GLOBAL SELECTION to be held at the head angue internationale & Luxembourg. Societé Anonyme, 2, oys. Luxembourg. on July 31st, 1987 at 11,00 a.m. with the

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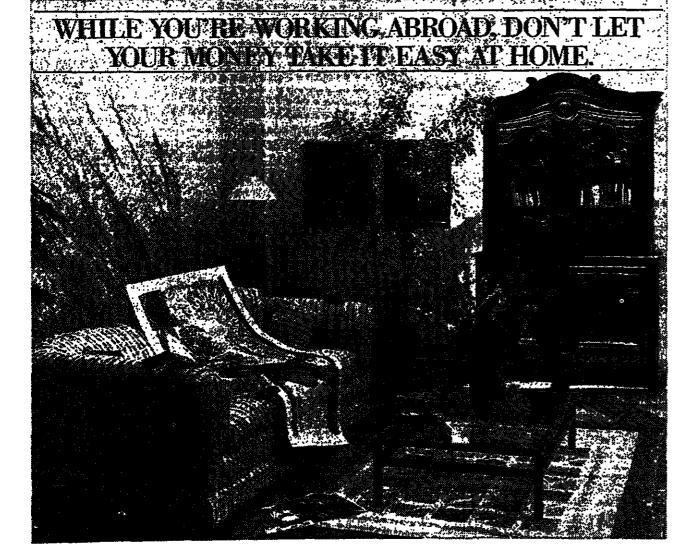
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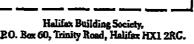


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Tory legislation 'could cut council spending by 30%'

SPENDING BY local authorities in England could fall by more than 30 per cent over the next five years if the Government goes ahead with all the legislation affecting the responsibilities of councils pledged in its election manifesto.

election manifesto.

This is the estimate of Mr
Howard Davies, controller of
the Audit Commission, the local
government financial watchdog.
He feels that local government is at a turning point
because of Mrs Thatcher's
planned assaults on town halls
through bills on advention through bills on education, housing, contract tendering and

The independent commission has made a series of assumptions on the impact of the proposed legislation and has drawn some startling conclusions on the results for local government in England.

coming from education.
Implications for individual councils would vary widely, cleaning, building cleaning, with average shire county expround maintenance, vehicle penditure of £301m dropping repair, and catering — it is 34 per cent to £188m. The assumed that a "modest"

politan district might fall by 35 per cent, from £221m to £143m. The shire districts would probably come off best would propally come in bear in relative terms, dropping only 28 per cept, from £19m to £18m. The impact on local authority manpower would be equally dramatic. The total number of full-time equivalent manpower employed last year was 1.9m and the assumptions show that this would be reduced to under 1.2m, a fall of 37 per cent, or over 714.000 jobs. It is stressed that these jobs would not be lost as most would be transferred to the private sector.

The assumptions on which the calculations are based in-clude half of the school service opting out of local authority control and half of the remaining expenditure being managed by the schools themselves, and Total expenditure of just stock no longer being council over £30bn last year would drop managed through a combination to £20.9bn, a fall of more than of sales, tenant management 30 per cent, in the lifetime of and housing action trusts. the present parliament with In the six areas of local just over half the reduction authority services to be subject to contracting out to private tender-refuse collection, street

fo private companies.

Mr Davies stresses there is no "magic" involved in the calculations. "They may be way off the mark but they give some idea of the scale of change which could occur if authorities do nothing. He sees three possible strategies for local authorities in what promises to amount to a prolonged siege. First would be "trench warfare," which had not been a great success in the past; seeond would be to raise the white flag and surrender to the white fing and surrender to government pressure; the third would be to meet the chal-lenge by taking the initiative. Among his suggestions are to trim voluntarily central over-heads by setting up internal charging systems to keep cen-iral services on their toes; instituting tenant management groups in housing estates to improve services, persuading leading school governors and parents to stay within the local education authority if their needs were better met; and co-

city task force.

The best of local authority service provision has nothing to fear from competition. The worst, equally, would not sur-vive five minutes in the open market place," he warns.

operating with the local inner

Cambridge planners criticised

assumed that a "modest" quarter of the work will go

A GROUP of industrialists and establishment in the city, other leading figures connected with Cambridge, Britain's leading high-technology city, have criticised planners for failing to provide for continued growth of science-based companies.

In a paper sent to Mr
Nicholas Ridley, Environment

Secretary, the group says the structure plan for Cambridge shire, drawn up by the county council and due to be officially ratified next year, contains policies that "do not fully appreciate the long-term poten-tial of the area and the already

resources for high-technology the city's northern outskirts. There is also, says the paper, and outskirts the document was drawn up by a committee including Mr. Richard King, chief executive of Cambridge Electronic Industries; Mr Brian Long, managing director of Acorn Computers; Mr Matthew Bullock, corporate finance director of Barclays Bank International; Mr Graeme Minto, chairman of Domino Printing Sciences; Professor Gordon Cameron of Cambridge University's Department of Domino Printing Sciences; Professor Gordon Cameron of Cambridge to set up elsewhere, perhaps outside Britain. This "would represent a lost opportunity for economic growth of precisely the kind that protected in the Environment Britain badly needs."

The key issue for Cambridge, the kind that the paper, is how to provide for high-technology the containing the special characteristics. University's Department of Domino Printing Sciences; Professor Gordon Cameron of Cambridge of high-technology the city in the risting firms in Cambridge and director of Cambridge of the city in the risting firms in Cambridge and their staff could the paper, is allower portion to undergo a public examination in October before being accepted, possibly with modifications, by the Environment Department next spring, is, according to the group, "permissive rather than positive" while at the same time preserving the city of the city of the city of the city of the villages to cope with the preserving the country plan, due to cope with the preserving the city of the strain. This the differention of the country plan, due to cope with the preserving the city of the study to expend the provide for high-technology of the paper, is how to provide for high-technology of the paper, is how to provide for high-technology of the provide for high-technology of the city. The high-technology of the paper, is how to provide for high-technology of the paper, is how to provide for high-technology of the paper, is how to provide for high-technology of the paper, is how to provide for high

employment

In its paper, the group says that the planning of the Cambridge area is important for the whole of Britain.

Failure to provide adequate resources for high-technology companies and their staff could

establishment in the city, mainly over the past 10 years, of some 450 technology-based companies in areas such as of growth, the pleasant environment of Cambridge will be biochemistry. They account for ruined, removing one of the 17,500 jobs, equivalent to 13 per cent of the local workforce, which is twice the average for high-technology companies find appealing.

The group says the solution is to sighon off some of the development to other attractive towns north of Cambridge, such towns north of Cambridge, such as Ely, St Ives and Huntingden, while at the same time permitting more house building on the city's northern outskirts. There is also, says the paper, a need for one or two satellite villages to cope with the pressure for more houses.

Oxford 'should create science park'

neanwhile, started its ark in 1973, providing

OXFORD should catch up with for the expansion in science cambridge and establish a based companies there.

According to the Oxford frust, a group of ecity could act as a magnet for new companies and cement with Oxford University, together with Oxford City Council, has organisations around Oxford, considered for some years sef
Oxford park to act as a focus.

According to the Oxford cambridge in science park in the report says that being behind Cambridge in science parks may not matter too much. Some companies have been attracted to Oxford rather than the process of science-based development is at a much considered for some years sef
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Cambridge behind Cambridge in science park in the cambridge behind Cambridge in science park in the oxford in the ox

The Science Pork lasue is Oxfordshire. Oxford Trust, Osney Mead, Oxford OX2 0ES.

The Financial Times proposes to publish a Survey on

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R and D workload increases says survey

By Michael Skapinker

TWO-THIRDS of research and development establishments report an increase in new project work and a similar proportion are optimistic about prospects, according to a report published today by Reward Regional Surveys.

The report, based on information provided in April by research associations and R and D departments of industrial companies, says 63 per cent of respondents expressed optimism about the future, compared with 47 per cent in 1986.

Sixty-six per cent reported an increase in new projet work, compared with 52 per cent last year. Fifty-five per cent said they had an increase in inquiries, up from 50 per cent last

Haif of those surveyed said they intended to increase staffing over the next 12 months. This was the largest proportion to do so in the four years that this question has been asked.

Basic pay in R and D rose 7.5 per cent in the 12 months to April compared with 5.1 per cent for similar grades in general industrial and com-mercial organisations. The mercial organisations. The median basic salary for a re-search director in a company is £33,950, while the holder of a similar position in a research association would earn £28,215.
The median salary for an R
and D manager in both a company and a research association
is about £20,700.

Research and Development Surveys, 1 Mill Street, Stone, Staffordshire ST15 8BA; £100. on increased spending on edusome of the strongest demands departments is the problem planning which the Surveys, 1 Mill Street, Stone, and a cut of approach—will come from the health serposed by the Treasury's inhas sought to est. Staffordshire ST15 8BA; £100. ing 10 per cent in housing vice. Demographic trends and ability to control local authority essence of policy.

Philip Stephens analyses pressure to loosen Treasury purse strings Spending watchdog in tough scrap

MR JOHN MAJOR began his job as Chief Secretary to the Treasury with the traditional stern warning on the need for the Government to stick to its public spending targets.

His colleagues, the spending ministers, have responded in

their time-honoured fashion, submitting bids for extra expenditure allocations totalling several billion pounds. As the initial skirmishes in the public spending round get under way, the signs are that it is Mr Major who is in danger

of ending up on the losing side.
It might have been thought that the Treasury's defeat in last year's bargaining — it was forced to add nearly £10bn to previously announced targets would have left Mr Major with

The most obvious pressure comes from public sector pay

a relatively easy job. As the cash targets for the three years from 1988-89 come under scrutiny, however, it is clear that he has inherited an unenvi-able task.

Recalcitrant local authorities. buoyant public sector pay, and a spate of pre-election promises have all contributed to the pro-

The table shows the scale. The original cash target for 1988-89 always looked difficult to achieve. With inflation slightly higher than anticipated, it now implies a slight fall in the volume of spending. That is something the Government has managed only once since 1979. for To secure it again, the pre- addisent plans imply a real cut of Those extra payments are built nearly 3 per cent in defence into the base for next year's spending, a freeze on the health service, a limit of } per cent

THE PUBLIC SPENDING SQUEEZE Defence European Community Employmene Transport DHSS—health DHSS—social Home Office Total (including other) higher inflation in medicine

allocations. There is

continency reserve of £5.5bn, from which perhaps £2bn could be allocated at the time of the Autumn Statement for priority pro-grammes. That, however, would make only a small dent in the demands for extra cash from spending ministers.

The most obvious pressure, and one spread across a number of departments, comes from Dublic sector pay.

Generous pre-election settle-ments for teachers, nurses, and lecturers, and the local authorities' offer of a double-figure settlement to manual workers in return for changes in working practices, are the clearest Although many of the deals

are phased, and allowance was made for the teachers' settlement in the previous spending round, the average value of deals this year is running at close to 7 per cent, 3 per cent The cash implications were

week to allocate £370m from this year's contingency reserve for nurses' pay, and an additional £100m for teachers. into the base for next year's In terms of programmes.

health service probably needs a real increase in spending of 2 per cent a year just to stand still. It is faced with a freeze. At education, Mr Kenneth Baker will argue forcefully that pushing through planned reforms of the system cannot be done without more cash. The Ministry of Defence is expected to offset part of the

than elsewhere mean that the

impact of planned cutbacks through efficiency savings and a much-improved procurement system. The service chiefs, however, are unlikely to accept that Social security expenditure, much of which is demand led, is likely to cause further problems. The Treasury insists that it has set more realistic targets than hitherto for such outlays, while the fall in unemployment

The Government's much-vaunted inner cities initiative will probably result in bids for extra money from perhaps four or five departments ranging from trade to employment. Running across the various departments is the problem

accounts for about a quarter of all outlays. The target for 1988-89 suggests a fall of more than 1.5 per cent in the volume of spending, an out-turn that even the most optimistic in the Treasury concede is unachiev-

The expectation that the European Community bill will fall sharply next year is similarly unrealistic. It already seems likely that contributions this year will be at least £200m higher than planned.

Mr Major does have one or

two things on his side. A buoy-ant stock market has pushed up the receipts from privatisation. which in the Government's accounting practices are regarded as negative public spending. A decision to raise

A buoyant stock market has pushed up privatisation receipts

the receipts target from the present £5bn to, say, £7bn in 1988-89 could keep a number of the Treasury can impose a stantial real cut, when its pay bill has just risen by 6 per cent.

Social security expenditure, mental let-out. The Governmental let-out. The Governmental let-out. was to keep spending roughly constant in real terms. That was changed to ensure spending continued to fall as a proportion

of national income. should help relieve some of the pressures. Already this year, however, it has been forced to add £230m to its previous target. Next year's figure implies a real cut in spending.

The Constructive relieve some of the pressures to claim a fall as:

The properties of national income.

This means the £154.2bn target could be raised by £2bn or £3bn while still allowing the treasury to claim a fall as:

proportion of national income. This means the £154.2bn target could be raised by £2bn or £3bn while still allowing the Treasury to claim a fall as a The problem is that such a move would involve breaking the cash targets the Government had set itself for the second consecutive year and could, therefore, decisively undermine the system of cash

A demonstration of how a TSB Fixed Repayment Loan works.

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Who's afraid of re-entering Bretton Woods?



JOHN PLENDER

HERE IS good news for all those who regret the demise of the Bretton Woods fixed rate system in the early 1970s. A group of American businessmen and academics regards the possi-bility of a return to fixed rates as enough of a threat to justify the existence of a body called the American Coalition for Flexible Exchange Rates. This Washington-based non-profit making body is appar-ently engaged in a study of the international monetary

system. And in its publicity material it generously promises to "share its findings, beliefs and conclusions with Congress, the Administration and others through testimony, publications and symposia." Lucky Congressmen—though the more cynical among the will no doubt conclude that this altruistic-sounding formula heralds a ferocious lobby-ing campaign by the Ameri-can Coalition for Flexible Exchange Rates for continuing volatility in the currency markets.

It is not hard to see why some of the people behind this rather esoteric example of American interest group

politics should have been tempted to swing into action. feingtei to swing into action.

Founding members included leading figures at the Chicago Mercantile Exchange. The big commercial banks such as Chase Manhattan, Chemical and Harris Trust are repre-sented. So, too, are invest-ment bankers Drexel Burnham Lambert of junk bond

The Chicago folk have, of course, a powerful interest in promoting a high level of unfettered market activity in everything from tallow grease and pork bellies to currency futures. As for the com-mercial bankers, they derive substantial profits nowadays substantial profits nowadays from foreign exchange dealing. Both they and the investment bankers also make big profits by offering their clients a plethora of new financial instruments designed to provide a hedge against currency volatility—a job that primarily by central bankers—under the Bretton Woods

regime.

For those who thrive on market volatility the warning signals have been flashing since. September 1935. For it was then, at the Plaza Hotel in New York, that the group of five leading industrialised countries agreed on coordinated exchange rate intervention to bring down the dollar against the world's other main currencies. other main currencies.

The free marketeers argue, The free marketeers argue, not unfairly, that this was simply a case of governments muscling in on the market's act, since the dollar started its long slide in February that year. The central bankers' come-back was also marred by the development of disagreements about where the slide should stop, and the anti-interventionists presumably thought their case vindi-

cated by the apparent col-lapse of the yen-dollar pact forged by US Treasury Secretary James Baker and Japanese finance minster Kilchi Miyazawa at the turn

Since the Group of Seven's Louvre Accord in Paris this year, however, it has been a very different story. As private capital flows into the US dried up, central banks took on the task of financing the bulk of the US current account deficit. Their initial efforts were accompanied by a fair measure of exchange rate volatility, which led the Bank for International Settlements, among others, to conclude that it was much easier for central banks to precipitate the realignment of a currency than to stabilise it. But since the annual report of But since the annual report of the central bankers' bank went to press, the dellar appears to have stabilised.

This must rank as something of a trumph for the central bankers. For the timing of this successful operation was such as to guarantee them substantial profits. And having prevented the dollar from overshooting further downwards they have encouraged private investors, most notably the Japanese institutions, back into the market to take advantage of the increased gap between yen and deliar gap between year and dollar interest rates that has opened up since the beginning of the

At this point we should, perhaps, return to the American Coalition for American Coalition for Flexible Exchange Rates and acknowledge that its members stand for some heavyweight arguments as well as special interests. One of them, Mr Henry Reuss, former chairman of the House Banking Committee muts the case in

But surely this idea is as un-

Gardini prides

himself on

his close ties

with the soil

Our values."

Sugar, "What left me feeling bitter was that the British took so long, over a year, to decide. They should learn to be more

Direct."
Directness is a quality which
Mr Gardini sees in himself and
he also prides himself on his

he also prides himself on his close ties with the soil. He is known in Italian finance as Il Contadino, which can be translated politely as "the farmer," or less so as "the peasant." How does the feel about the epithet? The man who files one of his five private jets to at least two or three European capitals each week shrugs and says he does not mind the term

the following colourful terms.
"If the governments of the
great democracies will pursue
sensible poicies aimed at full. sensible poicies sinted at full-employment without inflation for themselves and with an eye on how these policies affect their neighbours, the resulting flexible exchange rate system will work well. For these governments to fail to pursue sensible policies, and then cover up their failure by manipulating axand then cover up their failure by manipulating exchange rates in the name of international menetary reform would be a counic copout."

Mr Reuss' central point is that if governments get the halance of their fiscal and monetary policies right, the exchange rates will look after themselves.

after themselves.
No doubt his oppone would argue that there is little evidence, alone the cellapse of the Bretten Woods system, to prove this asser-tion; and one thing we do

know for certain is that the most: rapid period of eco-nomic growth the world has ever known, which came in the aftermath of the Second World War, took place within the framework of fixed

That said, many supporters of exchange market intervention ought to acknowledge that Mr Reuss has at least got the broad balance of priorities right. If the trade diacquilibrium between trade disequilibrium between the US and Japan is a reflection of the underlying imbalance between savings and investment in the two economies, then exchange rate realignments will not be snough to reselve the trade problem. Without fiscal adjustment, exchange rate volatility will inevitably reassert itself and the central bankers may have to start all over again in less auspicious eircumstances.

INTERVIEW

Down on the farm

Alan Friedman talks to Raul

Gardini, head of Ferruzzi

past nine in the morning, but Raul Gardini is having a jolly old time. We are seated in an office in front of his 16th century palazzo in Ravenna, on Italy's Adriatic coast, at the world headquarters of Mr Gardini's Ferruzzi International agro-industrial empire, We are watching television. More precisely, we are watching a videotape of a parvenu or how it feels to emerge, in less than two years, from "illustrious obscurity to become the second most powerful industrialist in Italy." Instead, Raul Gardini, the backwoodsman of Italian capitalism, chuckles and then drags ever more intently on his cigarette before suggesting that we go to his garden and "get to work". empire. We are watching tele-vision. More precisely, we are watching a videotape of a lengthy interview which the 54-year-old billionaire has given to Italian state television.

I had planned to view the tape alone, before sitting down with Mr Gardini. But when he

• PERSONAL FILE 1933 Born in Rayenna

1957 Married Ferruzzi

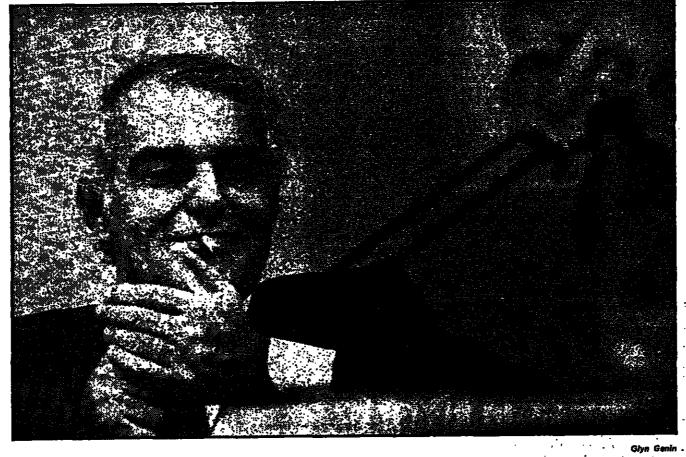
1987 Gained effective control of Montedison, acquired CPC Inter-national, expanded alliance with

heard of this, he came bound-ing over to see the show for what must have been the second or third time.

The quiet elegance of his renaissance courtyard only hints at the power of a man who controls \$20bn (£12.5bn) of stockmarket holdings, while the mansion's interior reflects his almost obsessive taste for things English: the Barbours, tweed caps and Burberrys in the entrance hall, the huge portrait of Sir Walter Raleigh in the study, the collection of antique English shotguns, a faithful English pointer — all the elements of a huntin', shootin', fishin' lifestyle.

Precious little has been publicly known until recently about Mr Gardini or about the previously discreet and secretive Ferruzzi empire, which was founded as a cereals trading company after the Second World War by Serafino Ferruzzi, Mr Gardini's late father-in-law. He died in 1979 when his Lear jet crashed into a house near

Ravenna.
What is known — aside from his love of a newly acquired palazzo on the Grand Canal in Venice (said to have cost \$7.5m) and his annual Christmas holiday at a 50,000 acre ranch in Argentina — is that Sipping his espresso and ranch in Argentina — is that chain-smoking Camels, he does not flinch as he watches him-self being asked whether he is even eclipsed his friend Carlo



and - with the recent \$631m different. acquisition of the European operations of CPC — the largest corn starch producer.

In Italy, Ferruzzi dominates the soyabean market, is the largest concrete and cement group's roots are in agriculture (it owns 2.5m acres of land in Europe, the US and South America). But by far its most spectacular move has been to acquire effective control (40 per cent) of Italy's second largest private concern, the Montedison chemicals, energy and financial services group. When Monte-dison's \$10bn of annual turn-over is added to the Ferruzzi

He is speaking of how he began his career working for his father's best friend, Serafino Ferruzzi, when the tele-phone rings. It is Mario Schim-berni, the Montedison chairman who is said to have been none producer and owns the biggest who is said to have been none fleet of bulk carriers. The too pleased at Ferruzzi's arrival as controlling shareholder.

> Although he later heaps praise upon Schimberni and Montedison management Mr Gardini is polite and formal with the Montedison chief, call-ing him " Dottore Schimberni" and using the "lei" form of and using the "lei" form of Gardini-de Benedetti team do address, which in Italian is important things together in either a sign of respect or a finance and industry in future? way of keeping a discreet

group's, total revenues come to \$18bn a year, not far from the \$22bn of Flat, the country's reserve that he discusses Gianni

de Benedetti, with whom he has formed an important business and shareholding alliance.

This is not bad going for a man who falled maths at 16, didn't like school much and more than \$80n, is Europe's biggest sugar conglomerate, its leading grain and cereais trader and with the recent \$631m and with the interested and went on to buy pluses into industrial inter-

control mainly in the market.
"I am pleased I did it my way,"
be says with pride, adding that he feels more independent since declining Mr Agnelli's proposal which included taking a stake in Gemina, a holding vehicle controlled indirectly by Fiat. He speaks of the alliance with

de Benedetti, which has seen the two men swap shareholdings in their holding companies and act as fellow shareholders in publishing, investment banking and stockbroking, as "a way of planting seeds." Will the Gardini-de Benedetti team do he replies without elaborating.

Mr Gardini is described in Italy as someone who "thinks a lot and says little." It takes some probing to obtain something approaching a clear response to the question: why did he spend \$1.6hn (\$205m from the Feruzzi family coffers and \$1.4bn raised on the stockmarket) to acquire control of Montedison?

There has been much talk of synergies between Ferruzzi's agro-industrial and Montedison's chemicals interests. Mr Gardini also mentions the "enormous potential" of Montedison's La Fondiaria insurance subsidiary. He agrees with analysts who point out that the yield on Montedison shares is less than a quarter of what can be earned by investing in Treasury bonds, but retorts: "I don't think a stockmarket investment can yield the same as Treasury

And he then declares: "I got Montedison cheaply. Look at what ICI paid for Stauffer Chemicals (\$1.9bn). I value Montedison at many times its market capitalisation and I know of no other group in the world where you can spend just \$1.6bn and get a range of hold-ings such as it has. Montedison." says Mr Gardini, "is an excel-lent investment, leaving

immediate returns aside."

As he believes in the long term, how does Montedison fit into his vision of becoming Europe's leading agroindustrial concern and just what is this vision all about? He breaks into his trademark smile. He has come, at last, to his favourite subject.
"Let me explain. We wanted

to be a leader in industrial agriculture, in protein and car-bohydrates. Okay, we have now reached our goals in this area, and we are fulfilled in a sector which has limits. But, in a world of commodities, this can be a destination or a new point of departure. Montedison is our way of going beyond our initial

But what are the goals? Mr

The law is failing the children

HE INCOMPREHENSIBLE maltreatment inflicted on so many children by their parents — the very people who owe them comfort and protection — presents a profound challenge to a civilised society. For a long time, however, society found that the phenomenon of child abuse was so unpalatable that it averted its eyes from the problem and failed to establish a compre-hensive child protection service. Recent days have brought signs of an abiding public awareness of a social problem that calls for calm study and careful legislation.

The judicial inquiry into child sexual abuse ordered by the Government in the wake of the Cleveland revelations is the latest in a series of child abuse inquiries over the past 15 years. Also, last week brought the most decisive of all the rulings

of the European Court of Human Rights against the British Government. Five local authorities in England and Wates were found to have violated two articles of the European convention on human rights when they failed to accord parents of children mediates: the processing of taken into care certain pro-ethanol (a petrol additive) is cedural safeguards about rights his most vaunted project. of access, and other official of access, and other official actions leading to adoption. The Government largely anti-

economic as the basis for his sugar empire—namely, the European Community subven-tion price? Not at all, Mr Garcipated the Strasbourg ruling in its white paper of January 1987, the Law on Child Care dini replies. The point is that there are 450m somes of surand Family Services (HMSO), the product of a three year long plus cereals in the world and politicians are coming round to the idea that something must review of child care law following a report of the House of Commons select committee on social services. As for the protected sugar The various inquirles in progress will address the central and other quotas and price sup-ports which help Ferruzzi earn-

issue of the nature and extent of official intervention in the ings, he answers that such mechanisms exist because of lives of some families in the dumping practices.

While talking of sugar he admits that he felt bitter about the decision by Britain's Monopolies and Mergers Commission to reject his bid for British name of child protection. Over the years, fairly comprehensive administrative arrangements have been established for detecting and following up suspected cases of child abuse. But there is a good way to go before the number of such eases can the number of such cases can be reduced to a minimum.

The public has blamed social workers primarily for failure to prevent serious harm or death to children at the hands of to children at the hands of their parents. Some would say that social workers have been picked on as society's scape-goats. But since 1970, the law has consistently placed the task of investigating cases of suspec-ted abuse—and taking children into care—exclusively on social services departments of local authorities.

In fulfilling that role social workers have been caught up in the cross-fire of competing public demands. Parents vocifer-ously claim the right to rear their children without interfer-ence from public authorities. The interests of children, on the other hand, demand effec-tive protection from abusing parents—an interest which can be advanced only by agencies of government of government.

says he does not mind the term "because it symbolises many of Recent studies and inquiries have demonstrated that while social services are the main agency for child protection, much depends on the work of auxiliary agencies. General practitioners and hospitals have needed to be more alert Actually I am more a farmer than a peasant. But as the word contadino means working hard with one's hands, and I have certainly been rolling up my sleeve lately, I suppose the term will do."



to reports of suspected abuse and they have generally re-sponded well Improved medi-cal techniques for detecting sex-ual abuse which in the past went unnoticed and undiscovered have aroused greater public concern

Unlike physical abuse, which is readily detected, sexual abuse is often not easily discarnible, and detection may depend on observing interactions within the family. A proper assessment of sexual abuse ought not, therefore, to be confined to examination in medical setting but should be made primarily in the

Health visitors provide the other front line agency for preventing child abuse. The proclaimed, fundamental aim of the health visiting service is to fulfil a preventive and educative role. Health visitors have been taught to regard their task in that light, and not to become engaged in crisis intervention. This is now changing. It is becoming recognised that the most effective way of preventing harm to the health and development of children — particularly those under 5 years who do not come under the school health service — is precisely to intervene in a crisis.

What emerges from this is a growing acceptance—and not just by way of lip service—of the need for a multi-disciplinary approach. Health visitors are increasingly alive to the fact that they are better able than social workers to gain access to the "unseen" child in the home social workers are widely regarded by parents as invaders, come to take their children into care; health visitors do not arouse such hostility. They are perceived as agents of a caring medical service that has no such interventionist ambitions.

This realisation is propelling the health services towards the creation of a joint child pro-tection service that will work effectively in the interests of children at risk of parental

Here the law is vital as the provider of a clear framework within which social and health agencies can operate. But the existing law lacks both clarity of purpose and effective pro-visions. For example, there are currently no fewer than 20-odd ways in which a child can be taken into care, and a good deal of the legislation leaves those who have to operate it in doubt as to what it actually provides. It is the product of piecemesi legislation over the last 50 years, and there is an urgent need to bring it into a single



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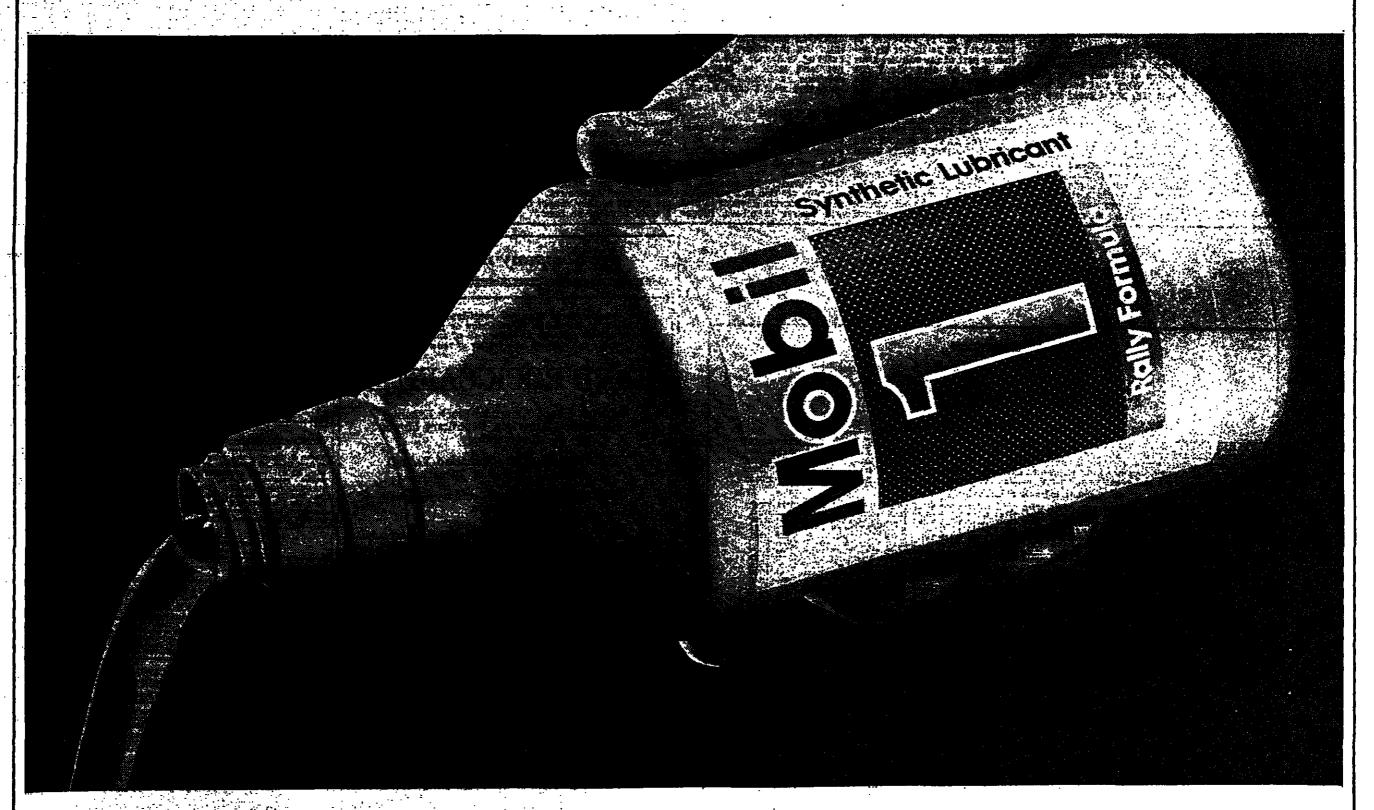
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MANAGEMENT

"FOR YEARS Avon Rubber had limped from one crisis to another," says Tony Mitchard. "Somehow we managed to survive. But the best thing we could say about ourselves was that we were damn good survivors."

When Mitchard became chief executive early last year he realised that the British company had to change. Avon, based in West Wiltshire and a manufacturer of tyres since the turn of the century, had hauled itself through the turbulence of

the tyre market in the 1970s and early 1980s—but only just. In the last year and a half Avon has embarked upon a major efficiency programme.

Management consultants have been drafted in to look at every area of the business. The com-pany is now in the throes of implementing their recommen-dations: jobs have been lost, roles redefined and new systems devised to ensure that each production plant works as efficiently as possible.

The programme has had its fair share of problems but 1985-8 Avon can already discern in the radical improvements in pro- year. ductivity and a tangible change in the culture of the company. After years of crises Avon hit the nadir of its fortunes in 1982. For decades it had struggled, as a small tyre pro-ducer in the south-west of Eng-land, against the multinationals land, against the multinationals like Dunlop and Michelin; but in 1982 these problems were compounded by chronic overcapacity within the European commodity tyre market.

Avon came close to collapse. Like many British companies at the identified the key problems as the inefficiency of Avon's production process and the defeatist mood of its management. He was also concerned

to rationalise. Tyre capacity was

Avon Rubber

Reviving punctured fortunes

Alice Rawsthorn explains why the UK tyre maker is undergoing a comprehensive shake-up

800 people made redundant. too stodgy. As the dominant one.

These cuts solved the employer in West Wiltshire the immediate financial problems, turnover of its staff is very low. ficant in themselves but taken products like hovercraft skirts.

Avon then broadened its busi- Most of its managers are long- together eroded the efficiency and diving suits. ness base by diversifying away from commodity tyres — where it could not compete with the multinationals — into specialist tyres. It also augmented other product areas such as industrial product areas such as municipal polymers. Many were long-established Avon businesses but had been under-developed in the past.

As a result Avon's financial performance has improved markedly. Profits have recovered

kedly. Profits have recovered throughout the mid-1980s — ris-ing by 35 per cent to £6.1m in 1985-86 and doubling to £5.4m in the first half of the present

Ostensibly Avon had completed its recovery 18 months ago. Behind the scenes, however, the picture was less benign.
"By our old standards we were doing very well," says Mitchard.
"But we were working within extraordinarily favourable conditions. None of the fundamen-

the defeatist mood of its man-agement. He was also concerned often performed jobs which tyr that the company had become could easily have been done by to

nor the will, to conduct such an erosion of their authority and overhaul internally. In autumn 1985 a management consultant. 1985 a management consultancy board.
was drafted in to stage a pilot
scheme at a small plant Trowbridge.

Trowbridge.

The consultancy began by analysing the shortcomings of the production process. Many of the problems identified were relatively simple, such as the cent.
small "privileges" and "abuses" which creep into any company and swiftly become an accepted part of the production every

process.
Employees were allowed to finish their work three or four minutes before the end of a shift, for example, which meant that time was wasted because machinery was not running when the new person started

serving employees. Tony Mit- of the plant. This, in turn, con-chard is no exception; at 53 he tributed to a loss of manage-

The consultants not only reviewed the plant's production it, was a radical overhaul of the company to improve production efficiency and galvanise the management team. He felt that Avon had neither the resources, and neither the resources, and neither the resources, are considered in some profile. The consultants not only reviewed the plant's production in seven stages, beginning in January and ending next month, and involves the loss of 550 plot from a workforce of 2,400.

Many complained about the erosion of their authority and incomplained about the erosion of their authority and incomplained in seven stages, beginning in January and ending next month, and involves the loss of 550 plot from a workforce of 2,400.

The consultants not only varied. It has been implemented in seven stages, beginning in January and ending next month, and involves the loss of 550 plot from a workforce of 2,400.

spent in active management

This part of the programme has been more complex given that these sites are larger and

overhaul internally. In autumn a lack of support from the ing employees face a dramatic change in working practices was drafted in to stage a pilot scheme at a small plant in Troubridge hours are tighter, time-wasting Most guessed 80 per cent-the breaks have been eradicated consultants, on the other hand, and the working environment gauged the average level of is more disciplined. Avon has "active" time to be just 40 per sugared the pill with a 10 per sugared the pill with a 10 per cent pay increase for all remain-The new systems were ing workers. It has also seized structured to eradicate these its chance to overhaul the pay anomalies — to ensure that structure and has harmonised every area of the plant operates pensions and rationalised pay



Tony Mitchard: specialist tyres are part of broader base

General Workers, the largest union, says, few employees harboured any illusions about the state of the tyre industry or about Avon's long-term problems.

General Workers, the largest ambitious, and expensive, changes. The present problems will cost more than \$10m\$.

The initial decision to call in an enviside convention to the properties of the present problems.

proved more difficult to tackle than the consultants' theory suggested. At Melksham some workers were used to taking showers 25 minutes before the

showers to minutes before the end of their shift. The new rule that showers should be taken outside working hours has caused prolonged discontent.

Demand for Avon's products has been buoyant since the start of the programme. This has enabled it to reduce the number of planted redundant. number of planned rodundan-cies—from the original 730 at Melksham and Chippenham to 550—and, perhaps perversely, to embark on a new staft recruit-

ment programme.
But this has posed a parallel problem in that the remaining employees have been reluctant to work overtime during a period in which colleagues are osing their jobs.

losing their 1008.

But by and large the programme is deemed to be a success. Productivity has improved
by 80 per cent at Trowbridge
and by 40 per cent at Melksham
and Chippenham. Mitchard is
also confident that the culture
of the company has changed
and that its managers are both and that its managers are both more disciplined and more

dynamic.

The City certainly seems to approve. Avon's there price has already doubled since the start of the year. Peter Delghton, engineering analyst at stockbrokers Hoare Govett, cites the efficiency programme as being crucial to Avon's re-rating.

Avon is now in the throst of Avon is now in the throes of extending the programme into its plant at Bradford-on-Avon. It will then embark upon a "quality programme" to raise standards of service in every area of operation ranging from senior executives to the telephonists on the Melksham switchboard.



JOHN LISTER ceased to be chairman of ICI Fibres division on March 31. One month later he found himself chairman and chief executive of British Ship-

Neither move was planned. After 30 years with ICI, he was without a job, one of the highlevel losers in the management reshuffle which followed on the consolidation of divisions. "In a way I was hoist with my own petard. I started at Fibres with a board of 10 and got it down to four. When that board went, I was sad, but I could see the

Refuctant

time when a company appears to be doing so well, Avon has been at pains to communicate the reasons for the changes to its largest plant, the scheme to its largest plant, the type factory at Melksham, and to an industrial polymers ably well. As Terry Fell, branch lease to an industrial polymers ably well. As Terry Fell, branch lease to its largest plant of the changes to an industrial polymers ably well. As Terry Fell, branch lease to its largest plant of the changes to an industrial polymers ably well. As Terry Fell, branch lease to its largest plant of the company was then struggling for survival. It lacked the financial and management of the "inefficience" and "discretion of Avon Tyres, says, plant of the company was then struggling for survival. It lacked the financial and management of the "inefficience" and "discretion of Avon Tyres, says, plant of the company was then struggling for survival. It lacked the financial and management of the "inefficience" and "discretion of Avon Tyres, says, plant of the company was then struggling for survival. It lacked the financial and management and work an efficiency programme far earlier, preferably during the consultants were "abrasive" and "discretion of Avon Tyres, says, plant of the company was then struggling for survival. It lacked the financial and management and work an efficiency programme far earlier, preferably during the consultants were "abrasive" and "discretion of Avon Tyres, says, plant of the company was then struggling for survival. It lacked the financial and management and work an efficiency programme far earlier, preferably during the consultant was therefore an efficiency programme far earlier, preferably during the consultant was therefore an efficiency programme far earlier, preferably during the consultant was a threat to their authority, and the work-lacked it as a threat to their authority, and the work-lacked it as a threat to their authority, and the work-lacked it as a threat to their authority, and the work-lacked it as a threat to their A sudden leap into forbidding seas

John Lister tells Hazel Duffy exactly how different fibres are from shipbuilding

all. But he says there are all. But he says there are extreme differences in the business philosophy and the way businesses operate within the ICI group. One advantage of being in ICI for as long as I was is that you had the opportunity of moving around and operating across a fairly broad spectrum."

Fragmented

The major European textile

which means one is starting from further back. The trade association is not as strong. Everybody can build more or Reluctant

At 56, he has made a career change that, at least at first sight, seems dramatic. How does a lifetime in chemicals, and a huge company in the private sector which has a strong culture of its own, make a man fit to take on one of the most

The major European textile producers—there were only specialisation along the lines of about eight—came together, with the help of the European textile producers—there were only specialisation along the lines of about eight—came together, with the help of the European textile producers—there were only specialisation along the lines of about eight—came together, with the help of the European textile producers—there were only specialisation along the lines of about eight—came together, with the help of the European textile producers—there were only specialisation along the lines of about eight—came together, with the help of the European textile producers—there were only specialisation along the lines of about eight—came together, with the help of the European textile producers—there were only specialisation along the lines of about eight—came together, with the help of the European textile producers—there were only specialisation along the lines of about eight—came together, with the help of the European textile producers—there were only specialisation along the lines of about eight—came together, with the help of the European textile less every type of ship, so about eight—came together, with the help of the European textile less every type of ship, so about eight—came together, with the help of the European textile less every type of ship, so about eight—came together, with the help of the European textile less every type of ship, so about eight—came together, with the help of the European textile less every type of ship, so about eight—came together, with the help of the European textile less every type of ship, so about eight—came together, with the help of the European textile less every type of ship, so about eight—came together, ships about eight—came together

difficult jobs in the public in fibres as they used to be—
sector?

Like other former ICI over-capacity which means managers, he is reluctant to talk about its particular style—ings. But the trough for ship-that is part of the culture, after all. But he says there are "extreme differences in the businesses philosophy and the know that until I came here."

businesses emerged making a John Lister turned ICI smaller number of products, and concentrated resources on a profit of £50m in eight and a half years. No doubt his ferent. The industry is fragingly in the Government when it was solutions as fibres. I did not know that until I came here."

way businesses emerged making a John Lister turned ICI smaller number of products, and concentrated resources on a profit of £50m in eight and a half years. No doubt his management record impressed the Government when it was businesses emerged making a profit of £50m in eight and a half years. No doubt his means one is starting ceed Philip Hares at British ferent. The industry is frag-mented in Europe into over 100 the Government when it was yards. It is not as coherent, looking for a chairman to suc-which means are in contract. ceed Philip Rares at British

After ICI, he had not wanted to retire. He would have liked

job did not come up at the right true". time. The alternatives were running something in manufac-turing, or the usual fistful of non-executive directorships. A big, straight-talking York-

Nowhere could that task be more formidable than at British Shipbuilders. He is impressed

industrial history — but that tion behind but that is just not

The problem is the state of the market. There is scope for A big, straight-talking Yorkshireman, who joined ICI at the
Wilton complex on Teesside, he
shares the same definite views
of the importance of manufacturing industry to Britain as Sir
John Harvey-Jones, his former
industrial relations in the
industrial relations in the
industry at last are good.

"At the end of the day, a business is about making money, and that means finding ways of meeting standards at Shipbullders, who had to retire unexpectedly because of ill health.

"I am a firm believer that we must buy some things, make lower costs." The way in which some things, and sell some that is to be done is firmly in things. And by definition, successful businesses sell more."

The ways of meeting standards at must buy some things, make lower costs. The way in which is some things. And by definition, successful businesses sell more. The way in which is to be done is firmly in things. And by definition, successful businesses sell more. job, despite the fact that he knows - although he would never say so - that if British to have been director of the by the "technological excellence Science Museum where he in the industry. I perhaps had could see all sorts of gaps in the impression that shipbuilding private sector it would not be the preservation of Britain's in Britain was always a generating business at all.

NOTICE OF REDEMPTION

Republic of Colombia

81/4% External Sinking Fund Bonds Due February 1, 1988

NOTICE IS HEREBY GIVEN. on behalf of the Republic of Colombia, that on August 1, 1987, \$750,000 principal amount of its 81% External Sinking Fund Bonds will be redeemed out of moneys to be paid by it to Dillon, Read & Co. Inc., as Principal Paying Agent, pursuant to the mandatory, annual redemption requirement of said Bonds and to the related Authenticating Agency Agreement and Paying Agency Agreement, each dated as of February 1, 1973. Manufacturers Hanover Trust Company, as Authenticating Agent, has selected, by lot, for such redemption the Bonds bearing the following serial numbers: Coupon Bonds to be redeemed in whole:

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R 437... 1,000 R 456... 1,000 R 475... 1,000 R 494... 1,000 R 438... 1,000 R 457... 1,000 R 476... 1,000 R 485... 1,000 Bonds so selected for redemption (or in the case of a partial redemption the portion to be redesmed) will become and be due and payable in United States dollars on August 1. 1987, at the office of Dillon, Read & Co. Inc., 19 Rector Street, New York, New York 10006, at one hundred per cent (100%) of the principal amount thereof with interest accrued thereon to the redemption date. Coppon Bonds abould be presented for redemption together with all appurtenant coupons maturing subsequent to the redemption date. If moneys for the redemption of all the Bonds to be redeemed (or in the case of a partial redemption to be redeemed) are available at the office of Dillon, Read & Co. Inc. on the redemption date, interest thereon will cease to accrue from and after such date.

In the case of a partial redemption of any registered Bond, upon presentation of such Bond on or after the redemption date, the registered holder will receive the applicable redemption price in respect of the principal amount thereof called for redemption, and a new Bond for the principal amount remaining unredeemed will be delivered thereof without charge. At the option of the respective holders of the Bonds selected for redemption, the principal amount thereof and interest thereon may be collected upon presentation at the offices of the Co-Paying Agents, Banca Commerciale Italiana, Banque de Bruxelles S.A., Deutsche Bank Aktiengesellschaft, or the Industrial Bank of Japan with offices in Milan, Italy; Brussels, Belgium; Frankfurt, West Germany and Tokyo, Japan, respectively.

DRLON, READ & CO. INC.

DILLON, READ & CO. INC. Principal Paying Agent Attention: Michael Jones

Dated: July 6, 1987

Company Notices

This announcement does not constitute an offer or an invitation to the public to subscribe or purchase any of the securities referred to below (all of which have been

HARD ROCK CAFE plc

Offering on the American Stock Exhange of 2,550,000 American Depositary Shares representing

12.750.000 Class A (Restricted Voting) Ordinary Shares of 2p each

Notice to holders of Ordinary Shares of 2p each

The offering referred to above was successfully completed on 23rd April, 1987 and on that day, Resolutions Numbered 1 and 3 to 5 passed at the Extraordinary General Meeting of the Company held on 6th April, 1987 became fully effective in accordance with their terms.

Any enquiries as to the method of conversion of Ordinary Shares in the Class A (Restricted Voting) Ordinary Shares should be addressed to The New Issues Department, Ravensbourne Registration Services Limited, Bourne House, 34 Beckenham Road, Beckenham, Kent BR3 4TU. Tel: 01-650 4866.

HARRISON MALAYSIAN PLANTATIONS BERHAD NOTICE IS HEREBY GIVEN that the Carenth Annual General Meeting of the Company will be held at the Theatrette, Ground Floor, Banguan MIDF, Jalan Tun Razal, 50407 Kolla 1987, at a 11.50 a.m. for the following pagesons at 11.50 a.m. for the following pagesons.

NOTICE OF RATE OF INTEREST BANQUE EXTERIEURE D'ALGERIE U.S.SSS,000,000 FLOATING RATE SERIAL NOTES DUE 1989

Legal Notices

July 13, 1987

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INSTORE PHARMACY LIMITED J. M. Iredale of Cork Gully, Phoenix House, Station Hill, Reading was appointed administrative receiver of INSTORE PHARMACY LIMITED (Regis-nered No. 1971399) by Station Finance Limited on 6th June 1987, J. M. IREDALE Dated 6th July 1987

Clubs

Legal Notices

LIMITED.

Adrian R. Stenway and John F. Powell of Cork Gully. 43 Temple Row, Birmingham, B2 8JT were appointed administrative receives of RED GARAGES (NORTH WALES) LIMITED (Registered No. 92105) by National Westminster Benk Pic, Securides and Recoveries Department, Kinga Cross House, 200 Pentonville Road, London, N1 SHL on 3 July 1967.

A. R. STANWAY

A. R. STANWAY Joint Administrative Receiver

RED GARAGE (LLANDUDNO) LIMITED Adrian R. Stanway and John F. Powell of Cork Gully, 43 Temple Row, Birmingham, B2 5.IT were appointed administrative receivers of RED GARAGE (LLANDUDNO) LIMITED (Registered No. 899373) by National Westminetar Bank Pic Securities and Recoveries Department, Kinga Cross House, 200 Pentonville Roed, London, M1 341, on 3 July 1967.

A. R. STANWAY

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Joint Administrative Receiver

A. R. STANWAY

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A. R. STANWAY Joint Administrative Receiver

FINANCIAL TIMES PUBLISHED IN LONDON . FRANKFURT . MEW YORK Steed Officer The Financial Times Ltd, Bracken House, 18 Camon Street, Lewise SCAP 45V. Tuter. (Editorial) 9554071. Telex. (Advertises) 655033. Tolophane: (IL-248 5008. Francischt Street, Telex. (Advertises) 655033. Tolophane: (IL-248 5008. Francischt Street, Telex. (Editorial Street, Telex. Francischt-Ame. Rain 1. West Sermany. Thirm, GLGUS. Telexhopen 75761.4. Editorial Salobettstrame 5-4, Telex. 436402. Telexhopen 75761.4. Telexhopen 75761. Telexhopen 75761. Telexhopen 75761.

INTERNATIONAL & BRITISH EDITORIAL, ADVERTISEMENT & CIRCULATION OFFICES

vertising and Circulation Listens Editorial Res do Prior 31-35, 1200 Ltd., Hermigradia 672, Listen. Teles: 1233, Tel: 019-674 406, editoriands. Tel: 0120 Birmingham. Editorial and Advertising George House, Ceorge Read, Edglasson, Birmingham 1013 IPG. Teles: 338 650. Yel: 021-454 0922. IPC. Telect: 338 650. Tel: 021-654 (922).

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Editorial Teles: 23283. Tel: 02-512 9037.

Advertising and Constitute Teles: 64219, Tel: 02-513 2816. New Bellis Editorial 3 Sardar Patel Marg, Chana Krapuri, New Delhi 110021, Tel: 301, 4009/604, Telen: 3161, 626.

Dublin Editorial 25 South Frederick Street, Dublin 2, Telex: 25414, Tel: 0001-603 378.

Brong Wang: Editorial 7F Setting Court, Marchane City, Karelona, Teles: 57990 FTH(60 H)t. Tel: 3-728-5457. Advertising 1922 Far Enal Exchange Editions, 8 Wynnitran Street Horn, Keng, Teles. 60418 Wanton. Tel: 5-266-54315. Januaritean P.O. Ben. 3434, Jerusalem 91034, Tel: 234517.

Telayer Editor led Off Floor, Whom Kehnel Shimber Bellining, 1-9-5 Otermachl, Chiyoda-ka, Tolyo, Fasi 245 (1958). Tel: 03-241, 2950/2359. Afterstoning Kesathara Budding, 1-6-10 Unchlossed, Chinoca-ka, Telaya, Telaya J27104. Tel: 03-295 e000.



Plump Jack/San Francisco

Timothy Pieti

It's gratifying to consider that the wealthiest man in America composes opera. That com-bined with Gordon Peter Getty's uncommonly generous support of the arts lent considerable interest to the world premiere on June 26 of his latest concert opera; Plump Jack, commis-sioned in 1982 by London's International Shakespeare International Shakespeare Globe Centre. (The BBC Philharmonic gave the work its European premiere at the Festi-val Hall last Friday.)

Getty's opera was presented by the San Francisco Symphony as part of its New and Unusual Music series. Although strictly neither (only the last of its four scenes was heard for the first time) it could be considered unusual in that its composer intended it to be accessible to the broadest. spectrum of its audience. First bar to last, there was scarcely a dissonance to perturb the most conservative listener. But most conservative listener. But if far from adventurous, Plasmy Jack did emerge a thoughtful, well-made work, polite to the point of being self-effacing. Although Getty counts Verdi and Richard Strauss among the strongest influences on his compositional style, the orchestral writing seemed more reminiscent of Puccini, with occasional echoes of Benjamin Britten to assert its modernity. Britten to assert its modernity.
What most sets Plump Jack

apart for other recent operas that pledges allegiance to tona-

lity is the uncompromised gratefulness of the vocal writ-

ing, which determines the score as a whole. The fact that the

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results in a remarkable (one almost wants to say unfamiliar) clarity of word, at a low cost to overall expression.

The texts of the four acenes are taken verbatim from Shake-spears, one each from the Henry IV play and two from Henry V. The scenes chart Falstaff's decline and together provide a most curious view of the title character. What Getty has managed is nothing short of "The Tragedy of Falstaff."

The work's flaw is, however, not that, but its brevity. It lasts little more than an hour, and Sir John himself is absent from from the last, in which his death is (poignantly) described That proves to be too little time for Jack to exert his wunted charms. However ironically, Plump Jack turns out to be too slight a work; as easily as the music slips donw, the story slips away.

The performance, attentively The performance, attentively conducted by Andrew Hassey, made the strongest possible case for the work. Outstanding in an altogether able cast were John Del Carlo, Getty's Falstaff in each of the work's preliminary outgoings, and the vivid, excelent Paul Sperry as Hal/King Henry V. King Henry V. Having written his first opera

on the subject of Verdi's last, Getty has alightly, if laudably, overreached his grasp (he has said he has his eye on King Lear as well). What nearly eclipsed the premier was the announcement, by Getty, that San Francisco Opera has commissioned an announcement. as a whole. The fact that the missioned an opera on singers are never asked to strain Arthurian subject from hi.

That Summer/Hampstead

Michael Coveney

The title of David Edgar's is at the start of the second new play refers back to the miners' strike of 1984. A wellmeaning Oxford history don, Howard, and his Posy Simmonds-ish wife, Cressida, have taken a holiday cottage in North Wales. Howard has been preparing a Spanish Civil War programme for TV, while Cressids, a chiropractor, bas been sending food parcels to picket lines. Practical commitpicket lines. Practical commitment has also overtaken political awarenes in the invitation, issued by Cressida, to a couple of teenage girls in the South Wales mining vallsy to spend the holidays with them. The household also includes an estatic march for jalled dockers in 1972. Everyone harks tending son by his first wife, and a refugee Geordie refuctant to face his own homosexuality. "Danny the Red", Cohnthe Colture clash is represented by the girl's giggly The culture clash is represented by the girl's giggly refusal to try Howard's barbecued shishkebabs; and by Howard's dumb conviction that people who strike must be acting on historical examples.
Young Frankie (Catherine Tregenna in a notable pro-fessional debut) employs her

rently motivated impulces behind political protest. The piece is constructed potest. In the piece is constructed on an initimate, conversational scale in severe contrast with Maydays (1983), the RSC Barbican epic in which the splintering of the British Left in the 1970s was viewed on a large "Real World of on a large "Real World of Politics" carwas, But Howard, who is a fatuously comic Maydays relic, recalls at the end another "that summer" in 1967, when a trivial but vivid social gesture by his first wife in appointed Dr Alastar Niven as Edinburgh is set against the training up of US Army draft cards and the desperate last recards and the desperate last recommits and a member of the ethnic missatily arts monitoring duction keeps the tone moderate and light. Easily the best scene, post in the early animum.

This advertisement is assed in compliance with the requirements of the

Council of The Stock Exchange.

INVESTMENT TRUST

Issue of

36,645,808 Ordinary Shares of £1 each

to former Stockholders of The United States Debeniuse Corporation p.l.c. under the terms of reconstruction approved by Stockholders on 17th June, 1987.

Application has been made to the Council of The Stock Exchange

for the above Shares to be admitted to the Official List by way of

The Listing Particulars relating to the Company and the Ordinary Sharet are available in the Extel Statistical Service and

copies may be obtained, up to and including 15th July 1987 from the Company Announcements Office, The Stock Exchange, London EC2 and, up to and including 27th July 1987, from:

USDC Investment Trust p.l.c. Cazenove as
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13th July, 1987

p.l.c.

USDC

(Registered in England no. 2001730)

act: marital conflict is turned into an ideological baiting game.

The texture here is new for this playwright, and the dialogue, flecked with sexual recrimination and the voice on TV of David Coleman adjudicating David Coleman adjudicating hysterically between Coe and Cram in the Olympic final, is handled with small-hours truthfulness by Oliver Cotton and Jessica Turner.

Mick Ford's Geordic Terry is the chief victim of thinner writing elsewhere, but he comes alive while dressing the injured foot of one of the girls (Caroline Berry) and recalling an ecstatic march for failed

Bendy and me gris. Cressian's do-gooding has extended to becoming possibly pregnant by "a Trot at Cowley." Howard finds her pregnancy test in the fridge Schind the yogburt and fettucing and assumes it belongs to the girls—he, it goes without saying, has had a vasectomy.

fessional debut) employs her skating hobby to filustrate the chasm: Mrs Thatcher seems to be skating on people's faces; you (Howard and Cressida) look on, while we (the mining families) look up.

It is an arresting speech and it summarises Mr Edgar's intention or articulating the differently motivated impulces be rently motivated impulces be coinge dining area encased in hind political protest. The piece a lovely panoramic vista of greyish pink Welsh sea and sky (lighting by Gerry Jenkinson) and an amazingly realistic stone wall folly smeared with moss and lichen. No expense spared, I should think.



Untended romanticism among the headstones and statuary of the Brompton Cemetery

Architecture/Gillian Darley

Grave responsibility in the cities

ne nands or a skelenn star, so to speak, while the slack is taken up by Manpower Services Commission-funded teams who come and go. Gravestones with still legible inscriptions have been broken up, while herbicides control vegetation.

vention from a similar group, there is a replanting pro-gramme since the first genera-tion of cameteries has reached

an age when the trees are fully

mature. There is also a mason employed full-time on a rolling programme of repairs to deteriorating monuments in

cases where no family has shown interest. At the Bromp-

ton Cemetery, despite the care lavished on the chapel and

colonnades, no repairs what-

Victorian cemetaries are among the splendours of our major cities: Glasgow, Bradford, Huddersfield and Norwich all have examples. If you did well in life, you went out in style. Mansolez, catacombs, Greek or Egyptian temples, the structures of death were mansions in themselves. Moderately affluent men and women were marked by humbler structures, laden with appropriate is that the maintenance is in the weeping willow, so to speak, while the slack is by the whim of their owners, column, the weeping willow, the veiled beshive, were potent evocations of brisk lives now

From the 1840s, the burial companies followed advice given in countless articles and books offering detailed guid-ance on landscaping and planting; cypresses, poplars and evergreen species were popular and various plans were suggested, from the very formal to the studiedly picturesque.

Now most cemetaries only take burials for members of families with existing rights. The vast majority of memorials The vast majority of memorials are not claimed or maintained by living relatives; they have become, quite simply, monuments. The cemetaries, then, are historic sites. How should they be considered? Are they parks, nature reserves or still sacrosance, despite the long period of neglect that most of them have suffered?

The Decartment of the En-

by the whim of their owners, private or public. On the whole, the British have long been admired for legislation for the protection of historic buildings. Things do, of course, go wrong but the villains are generally recognisable figures: the arrogant landowner, the unscrupulous developer, the ignorant architect.

Within the coupley mesh of

The Royal Parks could do worse than study the way in which Norwich City Council looks after the Rosary Cemetery of 1821—the very first in the country. Here, after inter-cention from a similar country. Within the complex mesh of with reconstruction as the government bodies there several object. Despite a string of responsible for listed buildings. clauses to ensure a "suitable" responsible for listed buildings.

In England the Property Services
Agency carries out work on historic buildings for various buildings for various buildings for various built in the 1550s and still complete with wall paintings, should be sold off for such an end? It makes one wonder what comes next in the grand and Monuments Commission—Hadrian's Wall or Andley and Otherna House one ings and asonuments commission (English Heritage). Evidence presented earlier this year to the House of Commons Environment for its report on the PSA pointed to a worrying state of affairs as to conserveries.

project as a whole. The original scheme involved considerable reconstruction to undo the changes made since the 17th century, yet such an approach has long been regarded as unacceptable.

For other reasons, some of the best architecture in the country happens to be in ruins. Kirby Hall in Northampton-shire is maintained (by English Heritage) so that the ruinous condition of the house is stabilised without the dishonesty of reconstruction. This honesty of reconstruction. This is a sound and approved approach. Another ruin of great architectural importance is Hill Hall, Essex. Wrecked by fire in the 1960s, it is in the care of the government, in the shape of the HBMC. But not for long, it is on the market, its leasehold for sale with reconstruction as the

Audley End, Osborne House or Walmer Castle?

But enough of the bad news. Can I point out that this is them have suffered?

The Department of the Entroy on the continent, howoment is responsible for tently on the continent, however. In Peter Syme's forth-the capital's many cemeteries, Brompton, in west London. One might imagine that here, at least, an example might be set. In the comparison between the But, administered by the Ballist state of Nunhead and Kensal state of affairs as to conserthe season for talent spotting. The degree shows and end-of-vation. Take the Queen's House, year exhibitions are up, and crucial in the history of British architectural Association and schools of architecture, waste of affairs as to conserthe season for talent spotting. The degree shows and end-of-vation. Take the Queen's House, year exhibitions are up, and crucial in the history of British architectural Association and schools of architecture, year exhibitions are up, and crucial in the history of British architectural Association and schools of architecture, yet restoration and design around the country ranging from poor workman-will give a multi-faceted view ship to the approach to the of the state of the art. the season for talent spotting. The degree shows and end-of-

Fathers and Sons/Lyttelton

Michael Coveney

Brian Friel has adapted black-coated Bazarov is a far Turgenev's novel into seven less interesting character than

Kirsanov (Alec McCowen) welcomes his son Arkady (Ralph Fiennes) home from Petersburg with the news that the serving girl Fenichka (Les-ley Sharp) has moved into the house and given him, Arkady, a little half brother. Arkady has brought with him Basarov, the most brilliant student of his year and an uncompromising

them after calling on Odintsov
—that social encounter is tele-

farmer is the very opposite of Pasco's dandified Pavel Kir-Robin Bailey's sonorously dig-sanon conjures a world of nified old Bazarov, who greets European salon weariness with his son with a surfeit of con-minimal fuss and few lines. his son with a surfeit of concern and a generous displaly of his own classical learning. Beside him, Barbara Jefford is a maternal figure of stone, saving the full force of her powers of lamentation for a final "The Deum, The Lyttelton than the surfeit of this own style and concerns. No his own style and concerns. No adaptor can do more Michael final "The Deum, The Lyttel-ton stage is filled by designer Carl Toms with a cornucopia of scrubbed bare boards, a rather dull and unrewarding visual prospect only slightly relieved by a string of festive lanterns for the wedding speeches. Kirsanov will marry Fenichka, Arkady the timorously dominant younger sister of Odiotsov, Katya (Robin McCaffrey).

Robert Glenister's scowling, ear ring.

and telling dramatic in the noval. We have none of scenes and made it very much his closeness to nature, his his own play. The symmetrical botanical and vivisectionist construction even means we are obsessions, his easy charm and denied the deathbed scene of way of eliciting the trust and the nihilist hero Bazarov, while affection of others. He is here the misterious countess Odinta much more representative sow with whom he has fallen inconsolably in love is of Chekhov's Trofimov. But Mr resketched by Friel as a practical adviser on the Kirsanov the post adolescent crisis in intelligent, educated men who factory has to go.

Kirsanov (Alec McCowen) country. And this is where the Irish author of Translations joins hands with Turgeney, in showing the folly and anguish of emotional and material endeavour among people very close to their own land, the earth running through their

fingers. In the book, Bazarov con-temptuously consigns Arkady nay-sayer. Turgonev wrote the to his domestic prison with the novel in 1862, just after the image of jackdaws building a liberation of the serfs; Basarov is often dubbed the first Bol-Arkady of Mr Fiennes is transporates characteristics of poltroon noisily echoing Baza-Turgenev's great friend, the rov's revolutionary ardour. It critic Belinsky, as well as of is a beautifully managed.

Bakunin.

Basarov has parents, too.
There is no attempt to the stage of the play has out in the same province, onto the stage. The play has intrinsic merit, with —that social encounter is tele—tions voraciously siezed by scoped into reported speech. McCowen and a sharply While Turgenev's shimmering, choleric public manner for the supple text is marked by its interlocking of descriptive detail the precise behavioural observation, Friel's play presents two warning parasol from the safety starkly contrasted family set-ups of a wheelchair "I detest every occupying the same country. month... for different occupying the same country. month... for different McCowen's barking, nimble reasons"). Best of all, Richard

Rudman's cast is strong all the way down, with lovely support work from Hazel Ellerby as the cheerfully smitten Dunyasha, Antony Brown as a patiently recalcitrant retainer and Jay Villiers as an even less co-operative underling whose immediate response to the liberation has been to dve his hair pink and adopt a turquoise



Alastair Muli Alee McCowen and Richard Pascoe

Villa Medici Festival/Rome

William Weaver

Though some of its most Academy at the end of the war. promising pensionnaires complained about the Villa Medici has reasserted its claim to be since 1803 the seat of the a cultural focus in the Italian in this centry it has had its ups and downs: in 1940, after many sagain, but was returned to the serior of the serior of the Santa Cecilia orchestrate in the serior of the Santa Cecilia orchestrate and shows, again, but was returned to the serior of the Santa Cecilia orchestrate and shows, again, but was returned to the serior of the se

for a balmy, pine-scented Roman de Rome in the Villa: a skilled. night. For no announced reason, Dame Janet Baker, scheduled to sing, failed to appear, and the interpreter was the Dutch mezzo

conventional work. The final piece on the pro-gramme was the late Bruno

July 10-16

Russian Rock/Dingwalls

Antony Thorncroft

I'm afraid an evening of Rus- Chicago-but the blonde singer sian rock music is inevitably had personality, and there was like Dr Johnson's view of a most impressive drummer

on Saturday night. A few, a very few, gathered together, presumably from the Russian Embassy and among the sellers of Morning Star, at one of north London's more laid back venues, waiting for Dialogue, the officially approved band from Siberia. from Siberia.

Finally four very uptight, unamused old-young men, came on stage, with long hair, a pensones are about chant for bare chests, and the most tedious heavy metal music of the 1970's. With much fist clenching from the lead singer they raced through a set to please a commissar.

the rebellious—a song called "Square Man" (much imagina-"Square Man" (much imaginative hand play by the singer) USSR." They did not all know was about the bureaucrats that inhabit the Town Square—but they could joke about it enplainly Dialogue know where their money comes from The their money comes from. The audience looked depressed.

cution has a new face, and slasnost was waiting to flower in the form of Autograph, the number one band in Moscow, and a much more impressive outfit. It helped the slasnost was valid benefit both sides, the East musically, the outfit. It helped the slasnost was politically outfit. outfit. It helped that the guitarist knew enough English, of the "thank you very much variety." But the main bonus was the enthusiasm of the group. They looked like they were enjoying themselves, and

women preaching — you don't who looked as if he had expect it to bo done well; you wandered in from 1970 San are amazed that it actually happens at all. It was an odd scene at Dingwalls in Camden Town fessionalism won through.

It's a pity that we should see Russian bands as a curiosity, but these are the first allowed to play in the West so it is the irrelevant aspects that hit home, like the old-fashioned leathers on Dialogue and the tour sweat shirts of Auto-graph, listing the unpronounce-

Apparently many of the songs are about peace, and there is no doubting the integrity of the two bands, although Dialogue are the regimented goodie-goodies while Autograph represent the more rebellious youth of the more rebellious youth of the There were gestures towards Soviet Union. Amazingly they the rebellious—a song called came bounding on for a desired

Russian pop music is obviudience looked depressed.

But these days the Soviet out of the conservatoire tradi-

Children's musical

A new children's musical by

Arts Guide

appears each Friday.

Rome: Villa Medici: Piazza Trinita' dei Monti 1: L'Orchestre de Paris conducted by Pierre Boulez. Bartok, Boulez and Ravel (Thur). (6344601).

ITALY

WASHINGTON Welf Trap: Boston Pops conducted by John Williams. Mixed programme (Tue). Vienna, Va. (7032551868).

Music

CHECAGO

Ravinia Festival: Rronce Quartet, Sculthorpe, Lutoslawsk, Hassell, Ri-ley (Mon); Alfred Brendel plano re-cital. All-Schubert programme (Tue, Thur). Highland Park (7284842).

NEW YORK Tanglewood: Vermeer String Quartet. Beethoven, Ligeti, Mendelssohn, Janacek (Thur): Lenox, Mass (413637 1666).

LONDON

Robert Schumum Trie: Mozart, Jean Francaix, Schubert and Brahms. Middle Temple Hall, Middle Temple Lane, ECI (Mon) (2362801). Brahms, Stationers Hall, Stationers' Hall Court, ECA (Tue).

(238 2301).

Higen Quartet of Salzhang: Haydn,
Janacek and Schubert, Fishmongers Hall, London Bridge, EC4 (Wed).

Alberta Quarter Haydn, Mozart and Brahms. Drapers' Hall, Throgmor-ton Street, EC2 (Thur), (2362801).

LONDON

Starlight Engress (Apollo Victoria):
Andrew Lloyd Webber's rollerskating folly has 10 minutes of Spielberg
movie magic, an exciting first half
and a dwindling reliance on
indiscriminate rushing around. Disneyland, Star Wars and Cats are all
influences. Pastiche score nods to-Antony and Cheopatra (Olivier): Peter Hall's best production for the Na-tional Theatre he leaves in 1988 hrings this great but notociously dif-ficult play to thrilling life, with Judi Dench and Anthony Hopkins as bat-tle scarred lovers on the brink of old are. Dench is companied to an unit neysian, star wars and caus are an influences. Pastiche score nods to-wards rock, country and hot gospel. No child is known to have asked for his money back. (834 6184). CHICAGO

unday in the Park with George (Goodman): Stephen Sondheim and James Lapine's Pulitzer Prize win-

James Lapane's Fulitzer Prize win-ning imisical based on suppositions about the life of artist and Georges Seurat stars John Herrera as the artist and Paula Scrofano as his kiver, Dot, directed by Michael Mag-gio. Ends Ang 16 (443 3800). NEW YORK

Fences (48th Street): Angust Wilson hit a home-run, this year's Pulitzer Prize, with James Earle Jones taking the powerful lead role of an old baseball player raising a family in an industrial city in the 1950s, trying to improve lot but dogged by his own faffings. (221-1211).

All My Sens (John Gokien): Richard Kiley has the gratifying part of Joe Keller in Arthur Miller's post-war moral tale of profits versus principle in a nicely dated production from the Long Wharf Theatre. (239 6200).

Cats (Winter Garden): Still a sellout,

Cats (Winter Garden): Still a sellout, Trevor Num's production of T.S. El-liot's children's poetry set to trendy music is visually startling and choreographically feline, but classic only in the sense of a rather staid and overblown idea of theatricality. (239 6262).

42nd Street (Majestic): An immodest celebration of the heyday of Broadway in the '30s incorporates gems from the original film like Shuffle La Cage aux Folles (Palace): With some tuneful Jerry Herman songs, Harvey Fierstein's adaptation of the French film manages, barely, to capture the feel of the sweet and hilarious original between high-kicking and gaudy chorus numbers. [757 2826].

New York, now Tokyo and the Japa-nese version of the Tony-award win-ning musical. The cast was handning musical. The cast was hand-picked by the creative team of pro-ducer Cameron Mackintosh (from an astomding 11,500 hopefuls), then trained for nine months in a special "ecole" and reheated by director John Caird. Costumes, set, sound, lighting have been supervised by tighting have been supervised by the respective original designer flown in from London. Toho's Les Misérables is a triumph. The best production of a Western musical in Japan, it differs little from the original London version. Convincing and moving, this top-quality production shows what can be achieved with

Music/Monday. Opera and Ballet/Tuesday. Theatre/Wednes-day. Exhibitions/Thursday. A selective guide to all the Arts

Theatre

age. Dench is angry, withy and ulti-mately moving. Best of the rest at the NT is Michael Gambon giving his finest ever performance as Ar-thur Miller's doomed longshoreman in A View from the Bridge, Juliet in a view from the firings; since Sevenson in a fine revival of Lor-ca's Yerma; and David Hare's pro-duction of King Lear, Hopkins, a massive gnarled oak, which gathers force and more friends as it contin-

force and more friends as it continues in the repertuire (928 2227).

Macbeth (Barbican): Jonathen Proce is a wellish, blood-curdling Macbeth in Adrian Noble's exciting production for the RSC. It plays in repertuire with Jeremy Irons' inconclusively wimpish Richard II and a rough and tumble modern-dress Romeo and Juliet. Best in the RSC's Barbican Pit is Janet McTeer leading a fine ensemble in Works Apart by Cuban playwright Jose Triana.

The Phantom et the Opera (Her Majesty's): Spectacular but emotionally nutritional new musical by Andrew Lloyd Webber emphasising the ro-

Lloyd Webber emphasising the ro-mance in Leroux's 1911 novel. Happens in a wonderful Paris Opera ambience designed by Maria Bjorn-son. Hal Prince's alert, effectionate production contains a superb cen-tral performance by Michael Crawford. A new, meritorious and pal-pable hit. (839 2244, CC 379 5131/249 7200).

Tango Argentine (Opera House): A rousing but surprising Broadway success last season returns for its glittering display of Argentine dance and swirling intimacy. Kennedy Center (2543776)

TOKYO

Les Misérables. After London and

Carl Davis and Hiawyn Oram, Rip's War, will have it's world premiere at the Leicester mysteriously, by the end of premiere at the Leicester their session Dingwall's was full Haymarket on July 30. Over proper casting and training. Sponsored by the cosmetics company.

Shiseido. Imperial Theatre, near Ginza. (2017777).

Ident session of dancing.

160 children will take part, with 16-year-old Kelly George fashioned — Marillion meets taking the part of Kip.

The Pentagon's blacklist

884

FINANCIAL TIMES

Telegrams: Finantimo, London PS4. Telex: 8954871 Telephone: 01-248 8000

Monday July 13 1987

Hawke gets his mandate

MOT MANY incumbent governments get returned with an increased majority defending the sort of economic performance that Mr Bob Hawke's Labor Party offered the Australian electorate on Saturday. An excessive trade deficit, soaring external indebtedness, depressed commodity prices, high interest rates and inflation and some marginal reduction in real wages with an increase in employment and hours worked through the mechanism of the Accord with the union movement. This task, however, is far from complete if Australia is to broaden its competitive economic base. At least Mr Hawke's comfortable praliamentary majority means that he can negotiatate with the unions interest rates and innation and some marginal reduction in real can negotiatate with the union some marginal reduction in real can negotiatate with the union some marginal reduction for disaster, espesition for disaster, prescription for disaster, espe-cially in a country reared on insular affluence and hitherto disinclined to listen to home

Several factors lie behind Mr Hawke's considerable triumph. Not the least is his political opportunism, in calling the election when Sir Joh Bjelke Peterson, the rambunctious Premier of Queensland, split the opposition Liberal and National parties down the middle. Valiantly though Mr John Howard, the Liberal leader, tried to paper over the cracks, he was never able to present Several factors lie behind Mr he was never able to present much more than a mish-mash of half-thought through supply side tax cuts, too nakedly de-signed to appeal to the Aus-tralian personal pocket books.

Rejection

Yet this rejection of the nominally conservative alternative itself demonstrates how Australia's self perception has changed, and how Mr Hawke has been instrumental in directing and riding the revolution to political success. It shows in his own public persona; the emotional firebrand union leader, who virtually hijacked the Labor Party five short years ago, has been transformed into the very model of a hard-headed realist painfully aware of his country's vulnerability in a world where the producers of raw materials no longer call the shorts.

It is too simplistic to describe Mr Hawke's policies as Thatcherite, though they are certainly more of the right than the left. Principally they reflect Australian realities. Their core until now, and surely into the future, is the transformation of the Australian labour market, more most recent survey of Australia that it was "no mean achieve-

Equally, he has a mandate to continue to dismantle the pro-tective wall around the country's manufacturing and service industries, and to free up funds for investment whittling away at government spend ing away at government spending. Australia's corporate and financial image at present is very much dominated by a handful of aggressive and highly leveraged entrepreneurs. Their successes, especially outside the country, should not disguise the fact that much of the productive economy is still over-protected and over-regulated. Greater exposure to competitive forces will doubtless produce some short term pain, but Australia's long haul prospects demand an irreversible commitment to liberalisation. To give him due credit, Mr Hawke seems to appreciate this fully.

It is dangerous to draw wider lessons from the Australian experience, unless it be for neighbouring New Zealand where Mr David Lange's Labelia and the construction of Government seeks public approval for its even more radical reforms in next month's election. In both countries, an Mr Hawke's third consecutive election victory, the same number, it will be noticed, as Mrs Thatcher has achieved, might lead him to believe that he has created a new natural party of government in Australia. He should not bank on this. The three year parliamentary term means that he has, in effect, no more than a government of years in which for couple of years in which further to implement his revolu-tion. He has made an impressive beginning and he has obtained as good a man-date as he could have expected. But the problems ahead are

intractable

countryman of his found on the

Round two in the City revolution

Stock Exchange's Big Bang restructuring there are signs of a second round of upheavals within the London securities

Two of the medium-sized British financial services groups, Hill Samuel and Mercantile House, have received approaches for takeovers while Lloyd's Bank last month abruptly pulled out of market-making in both Eurobonds and gilt-edged. Meanwhile, the Japanese securities houses, led by Nomura, are about to take the opportunities that they passed up a year ago to move again when into trading UK equities and gilts, although they are unlikely to attempt to buy exist-

Pressures are being exerted at two distinct levels on parti-cipants in the London securities markets. Many firms are having to reassess their operations in the light of experience, so that the scope of market-making activities is often being cut in the face of intense competition. Shearson Lehman has just done this, following earlier moves by groups such as Robert Fleming and Barclays de Zoete week to be linked into a global networ' are likely to become restive in their parent boards refuse to take the necessary risks and to commit the resources needed. Even organisations as large as clearing banks have found it.

Squeeze

More fundamentally, however, there is a squeeze on the middle ground of London in-vestment banks. They are faced with a choice between filling niche roles and attempting to join the front rank of global operations. A securities house which is substantial in London which is substantial in London but has little representation in Mew York or Tokyo may find it increasingly hard to compete with the leading worldwide firms.

How far up the scale this securities scene with a determind the london securities scene with a determination which contrasts with

firms.

How far up the scale this middle ground extends is a moot point. It certainly includes Hill Samuel, the dominant of the leading British banks. If faction which has pressed for the big West German banks, a positive response to UBS's which sat out the pre-Big Bang approach, with the annual London is an important to locate a large securities worldwide giants, operation, the second round approach, with the attraction question is whether Kleinwort prove to be far-reaching. Benson, Morgan Grenfell or

Groups such as Schroders central they are motivated by considerations of private control and bank/merchant bank mergers they have already settled for could well come in for a niche strategies—Schroders at reassessment.

SOME EIGHT months after the the uncomfortable cost of Stock Exchange's Big Bang selling off its variable retail investment operations. Today is expected to bring a statement from Mercantile House, the subject of a bid

closed source. Mercantile's his-tory has illustrated the difficulties of trying to set up a second-tier global financial grouping. Its link with Oppenheimer in New York was well timed, but it proved impossible to sustain the commitment of the Americans, who were inward-looking and were deter mined to buy themselves ou'

Internal dissatisfaction is threat that faces a number of the second-rank groups. Execu tives of broking firms boue by banks some three years ag

clearing banks have found it necessary to rethink their securities operations. Lloydrhas pulled the plug on its bond operations, flouting the conventional wisdom that the growth opportunities for global bank lie in securities rather than the credit markets. Midland ceased making markets in LIK equities making markets in UK equities some months ago, and under pressure from Third World debt problems it has had to address

mination which contrasts with the lukewarm attitude of some

What of the risk that British even Warburg can continue to shrug off their lack of fully-balanced representation in the world major market places.

What of the leading securities ownership of leading securities houses could be further reduced? It is not possible to be squeamish about this if the objective and Robert Fleming are even strengthen London as an inter-smaller than Hill Samuel but national centre. Nevertheless, the question of further clearing



David Buchan in Washington looks at how the world's largest arms purchaser has responded to the military build-up of the Reagan years

Penetrating the thicket

military build-up is over, but some of the most serious consequences of raising defence spending by 50 per cent in six years are only just becoming apparent. They have nothing to do with relations with Moscow, arms control, or genopolitics. geopolitics.

Rather, they affect the way the Pentagon — the world's biggest buyer of defence goods and services at \$170bn (£105bn) a year — arrives at contracts with its suppliers and how it balances its recent willingness to import arms from allies against its growing concern about US military dependence on foreign products.

Present Pentagon policies are sending the US defence industry into a period of unprecedented peacetime change. Faced with lower prices and higher costs, US prime contractors are no longer too proud to join hands. Increasingly, they team up to compete for fewer, but bigger contracts. In some cases, the teaming is being made permanent by merger, particularly in defence electronics. Some observers expect the seven US military aircraft makers to enter a period of fusion and concentra-

Also at stake is the historic chievement of the European allies last year "selling the US a record \$2.9bn worth of arms, bringing the US surplus in the transatlantic arms trade to its lowest point since the Second World War. Protectionism threatens to splll over into defence, the one major procurement area over which the Administration and Congress have direct control. Congress may try to shut out foreigners from Strategic Defence Initia-tive (SDI) contracts in this year's trade bill.

The threat to the growing foreign stake in the US defence industry comes not only from the US legislature. The the US legislature. The nology reaching the Soviet navy Administration, as part of its wider anxiety about US competitiveness, is concerned that too many foreign-made semi-been exacerbated by the loose conductors, optics and bearings go into US weapons and shows signs of requiring US-sourcing for some components.

The traditional response by foreign companies to US pro-tectionism has been to set up local manufacture. They have tried to Americanise them-

Without the abruptness of the Reagan build-up, few of these issues would have arisen in so acute a form. It has been the first major expansion in US defence spending which brought no corresponding boost in force levels, with the excep-tion of the navy (which is two years from reaching its goal of a 600-ship fleet).

Instead, it has brought en-richment: technical enrichment as weapons have become more complex and sometimes more capable; but also financial enrichment — some contractors have regarded Mr Reagan's spending plans as an open in-vitation to pad contracts.

The crackdown came with the mid-1980s scandals of \$2,000 airborne coffee pots and \$600 contractor's hammers—a very small part of total procurement but items to which the public and Congress could easily relate. Congress responded by telling the Pentagon, for the first time, not only what to buy, but how to buy—wherever possible by competitive tender.

Big savings were and are being made. But increased competition led to another per-ceived abuse—deliberate underbidding to win a contract, only to hit the government later with the true cost in the form of a financial overrun.

The number of companies barred, or temporarily suspended from Pentagon work for underbidding, overcharging, failure to perform on warran-ties, or straight corruption, rose steadily. Public esteem for, and government relations with, the defence industry sank lower than ever before.

Increased competition has forced US prime contractors to seek the cheapest possible components, often offshore and usually in Japan. The recent row over sensitive Toshiba tech-nology reaching the Soviet navy

management style of Mr Caspar Weinberger, the longest serving Defence Secretary since Robert McNamara in the 1960s. He has seen himself primarily as a raiser of momey for the services (at which he has been spectacularly successful). They have had their head in spending it.

increasing security classifica-tion of programmes makes the second option difficult.

Without the abruptness of of acquisition regulations in awarding 15m contracts a year to some 60,000 contractors, but have lacked a central guiding

hand.
Congress has moved in to fill
the Pentagon management
vacuum, duplicating it almost
identically. On Capitol Hill 84
committees and subcommittees
oversee defence, backed by
almost 20,000 Congress staff and
other congressional agencies.
Not surprisingly, the
Pentagon is now trying to strike
a new balance between its proa new balance between its pro-curement, industrial and trade

An attempt is being made to introduce a degree of cen-tralisation into what is, by European standards, a wildly decentralised system. The individual services have always had enormous autonomy in procurement, overlaid by a thin veneer of civilian central planveneer of civilian central plan-ning. So, in addition to a new civil post, dubbed "acquisition Czar" and filled by Mr Richard Godwin (from Bechtel, the cor-porate alma mater of Mr Weinberger) the post of a uni-formed vice chairman of the Joint Chiefs of Staff has heen created to secure a more cen-tralised military view of

tralised military view requirements.

a new weapon system only to have it required that the new technology be given to a com-

petitor. Some Pentagon officials want less adversarial relationship with defence contractors. " Who are they going to sell to, if not to me, and who am I going to buy from, if not from them," is how Dr Robert Costello, a new senior procurement official, brought in from General Motors, puts it.

Elsewhere in the Administration, the mood is different. Mr Ed Meese, the Attorney General, said recently when the Justice Department won a de-

The inroads made by foreigners may have increased protectionist sentiment-but they have also contributed to competition

partly because it is a perceived American virtue but also because it brings new market opportunities. However, the requirements that data emanating from research even only partially funded by the Govern-ment must be 100 per cent government-owned.

Mr Godwin has expressed doubts about this. "The government inspired drive for competition between contried to Americanise them. had their head in spending it. selves, either through local cap the Knife, as he was some cases . . . where a conmanufacture or by buying known when he ran President existing US companies. But Richard Nixon's budget office, money in the development of Mr Stanley Pace, the chairman,

The mechanism of competition is also being reconsidered.

The defence industry publicly welcomes greater competition, priority." Companies were on notice that the defence build-up was "not an invitation to plunder the public purse."
In fact, the Justice Depart-

fence fraud cases against General Dynamics. This may be a landmark, both because GD is has been the most pilloried of defence contractors.

If the moral turpround de-

recently explained, over a milkand-tuna lunch, how GD's 100,000 employees had been put through "ethics awareness" seminars, and 80,000 of them had been reinstructed on how to fill time-cards (the basis of much Bentague contract

much Pentagon contra accounting) in indelible ink. secounting) in indealole inc.

Finally, the Pentagon is starting to wrestle with the contradictions in its industrial policies. On the one hand, it is committed to improving the Nato defence industrial base, Nato detence industrial base, through new collaborative programmes. On the other, it is preoccupied with protecting a
North American (US plus
Canada) mobilisation base that
could provide wartime "surge"
production if Europe were over-

Defence outlays

production if Europe were overrun.

Traditional US protection of
its own defence industrial base
has not been much greater than
that practised by major
European countries. Annumition, bombs, missiles—the highvolume consumables of modern
war—have to be home-produced
and US fighting vehicles must
also be US made. As a matter of
practical politics any foreign
company with a Pentagon contract worth more than \$100m
will have to have some US base, will have to have some US base, virtually as a condition of get-

ting the contract.

The charge, in the 1980s, is that the Pentagon is now also concerned about defence components, as well as end-products.

European diplomats in Washington claim, it could halt three collaborative programmes involving electro-optics. The West Germans also see it as a har to contributing their traditional skills in optics to SDI.

80

There is one other reason for the increase in US procurement programmes labelled "No Foreigners." This is the thick-ening veil of secrecy the Reagan Administration has cast over large sectors of defeace procurement. So-called black projects, whose very existence and codenames are highly classified, are on the increase. classified, are on the increase.

In this climate, it is harder, but not yet impossible, for foreign companies to buy their way into the US defence industry. At the lower-tech end, in the last year Pilkington had no trouble buying a US company making cockpits, nor Lucas Aerospace in buying a wing-dap maker, nor BP buying a defence-related ceramics manufacturer, but British Aerospace's recent agreement to take over Redectrone, a

to take over Reflectrone, a simulator maker, is dependent simulator maker, is dependent on the Pentagon's granting a "special security arrangement," such as Marcoul and Thornem arready have with US subsidiaries. These arrangements keep sensitive technical, but not commercial data away from foreign owners.
There is, however, a positive

aspect to the changes at the Pentagon. The inroads that object to such subsidies. They foreigners have made recently do it extensively themselves, into the US defence market But their fear is that it will be may have increased protecthe GM of defence in volume supported by a change in pro-tionist sentiment, but they have (\$8bm a year) and scope of curement policy, and perhaps also contributed to competition military business, and because it a US-sourcing requirement on Greater centralisation and unithe weapons the US buys formity of procurement would abroad as well as at home. For simplify the rules for all coninstance, the US Joint Logistics tractors. That, in turn, might restrictions on the amount of imported optical equipment the Pentagon buys. If implemented,

approach from a so far undis-

not resigned The resignation of Shoichi Saba as chairman of the big electricals group Toshiba is causing reverberations at the top levels of Japan's business

Japan's bosses

community.

In the wake of the controversy over a Toshiba subsidiary's illegal exports of sidiary's illegal exports of sophisticated machine tool exports to the Soviet Union, Saba did what in Japanese business circles is normally regarded as the honourable thing. However, in this case, leaders of other big conglomerates are upset because they fear his action sets a bad precedent.

In Japan, conglomerates do

In Japan, conglomerates do In Japan, conglomerates do not actually control some of their subsidiaries, and, when problems arise, it is considered enough if the subsidiary's executives resign.

Also, there is a widespread feeling in Japan that Saha's resignation may be, if anything, counterproductive It seems the

counterproductive. It seems the Americans are more likely to Americans are more likely to read it as an admission of guilt than a noble gesture.

Meanwhile, the Electronic Industries Association of Japan is in a typical Japanese quandery about how to replace Saba as their chairman. Like most such organisations, the EIAJ operates a Buggins' turn system. But the man next in line, Hitachi's Katsuhige Mita, is not due to take over until May.

due to take over until May, 1988. The EIAJ worries that if it seen as censuring Toshiba. But if it puts in Toshiba's new president, Joichi Aoi, that could draw criticism for disrupting the normal advance up

business organisations, is keeping Saga as a vice-chairman, and even sending him soon on a mission to the US.

Flush of orders

The Tokyo area is suffering ages designed by political from a severe water shortage, leaders to make Japan behave from a severe water shortage, thanks to the failure of the customary rainy season to occur

Men and Matters

June period was 60 per cent below average. Like England, Japan has no great continental sources of water on which to draw at times like this. Drastic measures must be taken.

Water has already been rationed, and in a brutally egalitarian way. The Japanese authorities have simply cut mains pressure by 10 per cent, and have forced large water users, such as breweries, to cut production in the Tokyo area. Japan's ever-restless entre-

Japan's ever-resuess entre-preneurs have been quick to capitalise on the drought. For example, an unusual product called Etiquettone is enjoying a sudden increase in popularity. Etiquettone is a pre-recorded cassette tape which reproduces the sound of a flushing toilet. Apparently, Japanese women tend to flush the toilet a number of times to drown out other sounds. With Etiquettone playing the same effect is achieved without wasting water.

Parting shot

Lesile Fielding, the European Commission's director general for external relations, has just made a farewell visit to Tokyo before taking up his post as as vice-chancellor of Sussex University.

Fielding, a former British diplomat, opened the European Community's office in Tokyo in the ladder. Community's office in Tokyo in
For its part, the Keidanren,
Japan's federation of leading from 1978 and 1982 before taking up his present post. Having participated in 18 series of negotiations with the Japanese, he still feels frustrated by the country's inertia. one along, There are, he says, endless

more like other countries. But

Total rainfall in the April- keep injecting tension into the Fielding did his bit to inject some new tension himself. tweaking some of Japan's premier exporters for behaving "as if they come from newly indus-trialised countries." Their highpressure selling activities were "unworthy of Japan," he charged.

He shied away from naming names, but growled: "Not all the Keidanren members believe that the country must be inter-nationalised."

Meanwhile, loud groans can be heard from the Keidanren and Japan is about to suffer from other business organisations as a wave of dog mania. A new the race to succeed Yasuhiro film on Hachiko (the eighth Nakasone as Prime Minister gets into full swing. One of the rituals for every

One of the rituals for every political candidate is to hold a large party. Like the obligatory opening parties for new banks and brokerage houses, these are unbelievably lavish affairs held at the best hotels. However, the resemblance between the two types of parties stops there. In the busi-ness world, it is the celebrat-ing company that pays. In the political world, it is the guests

—mainly large companies— who are pressed to buy dozens of tickets each, And the price they pay inspired the nation that it was Y30.000 (£125) a ticket for outsider Susumu Nikaido's big do monument was erected outside last Friday—fair takes the breath away, considering that most do not bother to send any-

Business leaders are muttering that this sort of party is no longer appropriate—especially for marginal candidates—at a time when many companies they all seem to get bogged are suffering fro down. "It seems necessary to of the high yen. are suffering from the effects

Yuppies at home

Tokyo's famous Roppongi crossing must be one of the few places in the world guaranteed to have a traffic jam at 3 am, not only on the roads but also on the pavements.

It is here that Japan's yuppes—also known as shin-jinrul—flock to bars and discos, breaking down the myths of

A recent survey of 3,000 of them found that the main dif-ference between Japanese and Western yuppies is that the Japanese are younger.

Paradoxically, their high living is made possible by Tokyo's sky high housing costs. Since they cannot afford to buy or rent, they live at their parents' homes, and so have their entire earnings to spend as they will

Dog's day

a wave of dog mania. A new film on Hachiko (the eighth one to be made), is about to be released. The critics are convinced there will not be a dry eye left in the country.

Hachiko, the doggy com-panion of a Tokyo Imperial Agricultural College professor in the 1920s, accompanied his master to Shibuya railway station every morning and returned faithfully to meet him every evening, so becoming a landmark. Even after his master died

in 1928, Hachiko went to the station every day until he too died seven years later. This story of loyalty so inspired the nation that it was the station—and it is now so famous and widely used a meet-ing place that it is very difficult to find anyone there.
"Hachiko Monogatari"

Observer

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TELECONFERENCING



Africa has never been dead. The continent is seeming with entrepreneurs like Frederic, a Entrepreneurs than a requirer in a Zairean who has a regular job at a travel agency but makes much more money in his sparetime by travelling to neighbouring countries on public transport to sell lyory and malachite. He bribes customs officials at the borders and re-turns to Zaire with shoes and clothes to sell, making profits on both legs of the journey.

Many of the nations south of the Sabara have vast under-ground economies whose activi-ties never show up in official statistics. The thriving state of Africa's black markets and smuggling networks is not, of course, a sign of exceptional criminality but a result of the widespread failure of Africa's legal economies to provide enough goods, services and jobs. enough goods, services and jobs.

From Guinea to Mozambique, that economic failure is increasingly being blamed on excessive state intervention. The spawning of unwieldly state-owned companies and the nationalisations which followed independence from the European colonial powers are no longer fashionable. Privatisation has become a buzz word in Africa. become a buzz word in Africa.

In some places, including the two formerly doctrinaire socialists countries cited above, privatisation of businesses from breweries to cement factories has already begun. In others, the word is bandled about vaguely by government officials while nothing is done to pro-

The politics and economics of Africa put peculiar obstacles in the way of privatisation.

There is no shortage of the free enterprise ethic in Africa. Across the continent, civil ser-vants on miserable salaries top up their incomes by taking a couple of days off work to sell firewood or by acting as cooking oil and hi-fi salesmen for friends in the trading community. munity.

to privatisation has weakened. "Even in the Soviet Union and in China, they are changing state corporation, accepting and allowing things to mass redundancies and an operate," was the justification erosion of vested interests, there for private enterprise offered is no guarantee that a foreign or recently by an efficial of the a local investor will be tempted Marxist Mozambican govern-

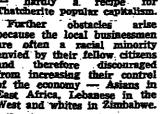
The problem is one of capital and of financial expertise. There are only a handful of state enterprises showing signs stock markets in Africa, and of profitability. Tanzania wants they are small. As to who has to privatise the worst of its the money and the experience nationalised sisal estates, not to buy a major state company in a poverty-stricken African country, the uncomfortable good parastals (state-owned answer is that buyers in Africa companies) they want to keep, tend to come from a restricted and the bad ones are very bad."

Some are years behind in a few rich local businessmen their accounts, making an and of financial expertise. There are only a handful of

Privatisation in Africa

The spirit is willing, the state obstructs

By Victor Mallet



while face hostility from the frequent absence of continuity many African governments in government policy.

There is little to stop the renationalisation of privatised industries. In Zambia last year
the Government raised the

For a start, African governments are keen to sell off their basket cases while retaining

- hardly a recipe for accurate assessment of their Mozambique to grow cotton and Thatcherite popular capitalism. value virtually impossible.

Potential foreign investors because the local businessmen are also put off by a daunting, are aften a racial minority albeit diminishing, array of disenvied by their fellow citizens incentives, including price-fixing and therefore discouraged which limits profits, difficulties from increasing their control with repatriating those profits, of the economy — Asians in shortages of foreign exchange, corruption, poor infrastructure.

West and whites in Zimbahwe, bureauguage. East Africa, Lebanese in the corruption, poor infrastructure, West and whites in Zimbabwe. bureaucracy, worries about Foreign companies mean-while face hostility from the frequent absence of continuity

But even if a government is prepared to risk political upheaval by privatising a poorly run and overnmend state corporation, accepting mass redundancies and an erosion of vested interests, there is no guarantee the corporation of the corpora ting the price but also by nationalising the private sector of the maize-milling industry, apparently offering the millers as scape-goats for the troubles.

Opportunities exist for investment in African enterprises going private, but not for the timid. Multinational companies

Nigeria: no shortage of the free enterprise ethic

The would-be private in-

vestors of Africa itself are not entirely on their own. They can draw on the support of Western donors, particularly those like the US which prefers to channel aid to the private sector, and they can be helped by the Inter-national Finance Corporation (IFC), the World Bank affiliate charged with assisting private enterprise in developing coun-

entrepreneurs who would like to make the transition into the modern productive sectors of their economies, but they need assistance," says Mr Andre Cracco of the APDF's Abidjan

Privatisation of national utili-ties such as telecommunications such as Lonrho, with long experience of operating in African government circles and in the labyrinths of the African busi-Mr Kenneth Kaunda, president ness world, seem to stand a of Zambia, said recently that better chance of success than he had turned down a \$2bn most. Lonrho has, for instance, offer for the country's nationataken over state farmland in lised copper mines because the

takeover would lead to redun-dancies. Banks, breweries, factories and farms are among the first businesses to be put up for sale for governments taking the privatisation road.

ing from H. J. Heinz Company is one of the few foreign companies to make inroads into the state sector of southern Africa, and the way has not been easy. The company reached agreement earlier this year to buy 49 per cent of a state-owned vegetable oil plant in Zambia

and to manage the plant, with Heinz president and chief executive Anthony O'Reilly say-ing he hoped they could charge their own prices without inter-ference. Since then the Government has broken with the IMF and introduced strict controls on the prices of basic com-modities, including cooking oil. Nigeria's plans for the im-provement of state enterprises

range from full privatisation to the retention of 100 per cent state control accompanied by a degree of commercialisation. Guinea has closed down dozens it says, "is the marked diver-of state trading companies and gence between stated intentions is privatising 18 state industrial and follow-up action."

enterprises. Mozambique has privatised more than 20 indusrial plants since 1985.

In the past few years,
African countries have begun
to turn their backs on central A recent IFC study of 11 subSaharan African countries showed that most investment opportunities in the modern sector were of small to medium size, between \$750,000 and \$5m, mainly in agricultural processing and light manufacturing.

The American food processing for first H. I being Company.

in Africa. Few benefits are

in Africa. Few benenis are likely to flow from privatisa-tion if a monopoly is simply passed from public to private hands with no increase in competition. Privatisation is an inter-national phenomenon, but its scope is likely to be limited in all but a few African countries by the shortage of local capital and management skills and a variety of other political and economic obstacles. So far only an estimated 5 per cent of Black Africa's hundreds of state-owned companies have

the 1980s.
A recent IMF working paper says that there are more than 1,000 enterprises skated for privatisation worldwide. Yet the most striking feature of privatisation in most countries,

Lombard

The hard sell is yet to come

Peter Riddell

only have ended a month ago. but its lessons are already in danger of being forgotten. With the opposition in disarray, the impression has been given that is business as usual for the Government

Government,

But it is not quite as simple as that. The nature of the campaign leading up to June 11 raised questions about the extent of support for the radical agenda the Government is now trying to implement.

The election was not smooth going, as Mr Rodney Tyler vividly portrays in Campaign! The Selling of the Prime Minister, published today. There was infighting, jealousy, and argument worthy of Dynasty or Dallas, with rival groups of advisers and advertising agencies jockeying for ing agencies jockeying for influence with "Her," as Mr Tyler at one point describes

Mrs Thatcher.
The behind-the-scenes account depicts the always delicate relationship between Mrs Thatcher and Mr Norman Tebbit, the Conservative party chairman. When the campaign faltered Mrs Thatcher, needing reassurance, sought the in-formal advice of her old team formal advice of her old team of media gurus, notably Mr Tim Bell, the fiamboyant former executive of Saatchi & Saatchi who was closely involved in the 1979 and 1983 campaigns. Indeed, the book bears the fingreprints — and at times the footprints — of Mr Bell and Lord Young, who was drafted in-

to Conservative Central Office just before the campaign to strengthen its running. They are the main heroes who help save the heroine in her struggle against unnamed obstructive people in the Tory machine and always aggressive television interviewers. There will no been closed or denationalised in

doubt be alternative versions.

Mr Tyler also examines the way in which the direction of the campaign changed. After producing a legthy manifesto full of radical commitments, the Tories were quickly forced on-to the defensive. There was, for example, the early confusion over the education proposals. So, with Labour making the early running, the Tories rever-ted to a more traditional cam-

THE GENERAL election may paign of defending their past record and attacking Labour. Significantly, in a post-election interview with Mr Tyle. Mrs Thatcher says the worst moment of the campaign was at the end of the first week: "when we made the reassessment, we felt

the message was not getting across." Despite a desire to be positive, the opposition attacks meant that the campaign had to be turned round. The result, however, was that for much of the campaign there

was little discussion of the main manifesto commitments — espe cially on housing, rates reform and privatisation.

and privatisation.

The public debate on many of these issues is only beginning. Ministers may, with some justice, complain about Tory backbenchers who only now raise objections to the replacement of domestic rates by the community charge, pointing out that this was quite explicitly spelt out in the manifesto. But that is politically irrelevant. There is little evidence in the opinion polis that many people voting Tory on June 11 either knew much about the proposal or were about the proposal or were positively enthusiastic about it.

The Government may constitutionally be able to claim a mandate for such a radical change, but that does not mean the public has been convinced of its desirability. The same points apply to other proposals, such as those on education, housing, and water and electricity privatisation.

Some of these proposals also challenge local Tory vested interests, which may not mute their criticisms just because a promise was included in the

The Tories won the election largely because of their past record and a dislike of the alterrecord and a dislike of the alternatives. They would be mistaken to assume that the success implies popular support for their agenda, which only surfaced occasionally during the campaign. The task of communications and political persuasion did not end, but began, on June 11.

Campaign I The Selling of the Prime Minister, by Rodney Tyler, Gratton Books, £10.95 hardback, £5.95 paper-back.

Prepare C4 for independence ____

From Mr Edmund Dell Sir,--Channel Four is cur rently funded by a subscription levied by the IBA on the ITV companies. In return they sell C4 advertising time. In the year to end March 1987, advertising revenue invoiced on C4 exceeded the subscription by about £20m. Although there are certain costs that, under the present structure, C4 itself does not pay, these figures confirm my view, that C4 can prosper as an independent entity selling its own advertising time in competition with ITV, and that it can do so with levied by the IBA on the ITV ITV, and that it can do so without sacrificing its present dis-tinctive programme remit.

These figures also confirm that the ITV companies, in addition to the monopoly profits they already make out of their own channel, are now making further monopoly profits out of C4. I cannot believe that this was ever the Govern-

MARAEM

SS WETT

REMENT

... . Till 12

ment's intention.

It has so far been assumed that there can be no change in the present C4 funding system until the end of the present TTV contracts on December 31 1992. Even if that December 31 1992. Even if that be true, there is one important step that can be taken as soon as Parliament has passed the necessary legislation. C4 is at present a subsidiary of the IBA. It could be established as a separate authority on the model of the Welsh Fourth. Channel is a separate authority. Channel is a separate authority, funded in the same way as C4, though with a right of appeal to the Secretary of State if it is not satisfied with the sub-scription allocated to it by the IRA. There is no reason why C4 should not be placed in the

C4 should not be placed in the same position.

This would have several advantages. It would help to prepare C4 for the total independence, in funding as in other matters, which is bound to come. It would enable C4 to negotiate freely with the ITV companies a subscription which · Silve companies a subscription which reflected more satisfactorily the actual advertising revenue earned in its advertising time. At the moment that negotiation by the IBA, an organisation which has sometimes shown itself to be rather soft in its relations with the ITV companies. In that connection, it would enable C4 to insist that is subject to final determination Section System Sec. instead of being given just an annual figure of advertising revenue invoiced, it should have the monthly figures which are at the moment kept from and reasonably Christian their it by the ITV companies. It would help to end lingering to generate an upsurge in centre would help to end lingering suspicions among independent producers that the ITV com-

Letters to the Editor

Sir,—I see (July 9) that US bank regulators have substantially relaxed their rules on capital adequacy in a bid to deal with the record number of bank failures and troubled banks in the comments translated

banks in the currently furbulent US financial system.
Well that's alright, then—depositors may presumably relax.
If brings to mind the Belgian
Minister of Transport of some
years age. On being presented
with the results of a survey
showing that accident statistics
proved Belgian drivers to be
the worst in Europe, the worthy gentleman was reported as replying that this was nonsense

—why, more applicants passed their driving test first time in Belgium than anywhere else in Europe.

Europe.

Whether governed by a capital adequacy test or a driving test, the results of a crash can be equally harmful.

Malcolm Crow. 60 Woodland Rise, N10.

Support for

the centre From Mr D. Lowe :::

Six.—Some 57 per cent of the electorate voted against Thatcher siyle Conservatism, yet well over 62 per cent of the electorate could not support Labour. There is a massive bedy of the UK electorate that could easily be drawn towards centre politics, especially as the British economic tide changes with the progressive loss of North Sea oil revenues. Liberals and SDP have failed to direct this central voting

riderable valuable expertise from the House.

The centre core of UK voters needs policies which are democratic, liberal and sensible. If those policies are mildly green support. This should eventually lead to proportional representa-tion; a fundamental cornerpanies have, as funders and tion; a fundamental corner-suppliers, a privileged foot in stone in any modern democracy, the door.

I believe that now that it has been demonstrated that C4 can

If the SDP and Liberal

policy, and fight over minor dogma, then a major core of UK voters will continue to drift from left to right and back again, continuing to swing through the centre while the extreme Left and Right of British politics become further polarised.

polarised.

"Unity is strength." As we cease to be an "oil state" Britain will need all the unity and strength it can muster. The best educational and industrial policies are needed to rebuild the foundations for within needed manufactured. vitally needed manufactured exports and to reduce the flow of manufactured imports.

We are described as a divided nation. If the cracks in the centre cannot be repaired this

divide will continue to widen. Derek Lowe. Old Rectory, Lathbury, Bucks.

Paper pushing is paramount

From Mr T. Ulrich

Sir, — Recently a German client asked me to take over an Olivetti PC to test some software and to bring back an IBM PC. I needed a Customs carnet and an export licence although both machines are manufactured in the EC. I went to the Department of Trade the same day to explain the urgency. They were most helpful and issued the licence the next day. My client then rang to say he was unable to obtain an export licence for his machine in less than three weeks, and it From Mr T. Ulrich

export licence for his machine in less than three weeks, and it would be cheaper for me to buy a computer here at his expense. We should be grateful if our bureaucracy is more efficient than the Germans', but it is amazing that after 15 years in the EC such a simple transaction should be so complicated. It is small wonder that the Americans have an advantage. T. C. Ulrich. T. C. Ulrich, 35 Stratford Road, WS.

Funding for operas '

From Mr J. Ward

Sir,—In your leader "Arts funding and market forces" (July 9) you ask "why should the majority who hate opera subsidise the relatively wealthy who can afford to buy tickets at Covent Garden?" The short answer is "They shouldn't." answer is "They shouldn't."

Over 60 per cent of its 2,000 proud to accept some ideas roun seats now cost £30 or more for the community.

For example: a community be based on

The overall artistic standard charge might well be based on is unacceptably low. The few land value, rather than a head marvellous evenings of which Covent Garden is still capable E. Burch, should be condensed into an 34 Dorset Square NWI. pay for itself, it is questionable | parties are incapable of unifica-

maj 12 week season financed by private corporate and per sonal affluence. The public subsidy currently allocated to Covent Garden should be re-distributed to the English National Opera and regional opera companies whose innovative and unelitist approach is tion, cannot select common making opera in Britain realise its potential to be a popular art

form.

The relatively low public subsidy for opera in Britain may be a national scandal but for the next few years at any rate it is the political reality. That so large a proportion is ear-marked to bail out our leaking operatic flagship to the detri-ment and possible extinction of our less establishment-oriented opera companies is a luxury wa should no longer tolerate. John Ward.

18 Nelson Place, N1.

New inland

tax haven From Mr D. Goch.

From Mr D. Goch.
Sir,—I was dismayed to read the "Men and Matters" reference (July 8) to the "little known financial centre of Harpenden" as being a town on London's northern fringe. I doubt that your writer has anything more comprehensive than a London A to Z street guide on his bookshelf, but if he had consulted a decent road map he would have found that it is would have found that it is located just a shade above the intitude of Watford, and thus—as any discerning journalist or Mamber of Parliament will tell him—it is virtually of development area status with its close ment area status with its close

ment area status with its close affinity to the rest of northern England.

If, however, we can achieve our ambition to declare a secession from our somewhat over-bearing neighbouring town of St Albans (to which we were unhappily joined for obscure administrative reasons in the administrative reasons in the last-but-one round of local government reorganisation), we can then turn our mind to becoming a new inland tax haven—a kind of San Marino in deepest Hertfordshire.

Desmond Goch, A Paridate Wass 4 Paddock Wood, Harpenden, Herts.

Review tax policy

From Mr. E. Burch. From Mr. E. Harch.
Sir, — I heartily aree with Mr
Prowse (July 3) who suggests
that before we go ahead blindly
with community charge or poll
tax ideas, Mrs Thatcher should
commission a thorough Treasury review of all aspects of
tax policy. It is my belief that
there are some better ideas outside the Treasury than — at side the Treasury than — at the moment — inside it. The Treasury should not be too

LATER THAN 3.30 P.M. ON TUESDAY, 14TH JULY 1987.

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PAYABLE IN FULL WITH TENDER INTEREST PAVABLE HALF-YEARLY ON 11TH JUNE AND 11TH DECEMBER This Stock is an investment falling within Part II of the First Schedule to the Trustee Investments Act 1961. Application has been made to the Council of The International Stock Exchange for the Stock to be admitted to the Official List.

1. THE GOVERNOR AND COMPANY OF THE BANK OF ENGLAND are authorised to The principal of and interest on the Stock will be a charge on the National Louis Fund, with recovers to the Consolidated Fund of the United Kingdom.

4. The Stock will be registered at the Bank of England or at the Bank of Ireland, Belfast, and will be transferable, in analysis of one penny, by instrument in writing in accordance with the Stock Transfer Act 1962. Stock the Bank of England beld for the accordance with the Stock Transfer Act 1962 and the relevant subordinate legislation. Transfer at its accordance with the Stock Transfer Act 1962 and the relevant subordinate legislation. Transfer at 1962 and the relevant subordinate legislation.

Interest will be payable helf-yearly on 11th Jone and 11th December. Income tax will be deducted from payments of more than £5 per amount. Interest warrants will be manisored by post. The first interest payment will be made on 11th December 1987 at the rate of £1.2247 per £100 of the Stock.

6. Business must be beigned at the Renk of England, New James (T), Wadling Street, London, EC-641 SAA not later than 10:00 A.M. ON WEDNESDAY, 15TH JULY 1987, or at any of the Branches or Aguacian of the Busin's of England not have than 2.30 EM. ON THESDAY, 14TH JULY 1987, Taskings wife not be revenuable between 10:00 a.m. on Wednesday, 13th July 1987 and 10:00 a.m. on Menday, 28th July 1987, Separate arrangements have been made under which gill-odged market makers may tender by telephone to the Bank of England not later than 10:00 a.m. on Wednesday, 13th July 1987.

9. Theries west he has a minimum of £100 Stock and for multiplies of Stock as faller Amount of Stock tendered for

The Stock will be repaid at par on 11th June 1992.



10. Her Majassy's Insensy reserve the right in reject may lender or part of any tender and may therefore also to tenderers less than the full amount of the Stock. Reders will be united in descending order of price and allotments will be made to tenderers whose tenders are not above the lowest price at which Her Majassy's Treasury decide that any tender should be accepted (the allotment price), which will be not less than the minimum tender price. All allotments will be allotment price tenders which are accepted and which are made at the allotment price tenders which are accepted and which are made at the allotment for in part only. Any bishnoon of Stock not allotted to inndicate will be allotted at the allotment price to the Governor and Company of the Sank of England, Issue Department.

11. Letters of allotment in respect of Stock allowed, being the only form in which the Stock may be transferred prior to registrations, will be despected by post at the risk of the tenderer, but the despects of any letter of allotment, and the reliand of any excess amount paid, may be the cincercion of the Bank of England be withheld until the tenderic's cheque has been paid. In the event of such withholding, the tenderer will be notified by letter by the Bank of England of the acceptance of his reader and of the amount of Stock allocated to him, subject to each case to propriet of the cheque, but such notification will consider no right on the tenderer to transfer the Stock so allocated.

12. No allocatest will be made for a less amount than \$100 Stock. In the event of purised allocated, or of tenders at prices above the allocated, the tenders, the excess amount paid will, when redunded, be remitted by cheque despatched by post as the risk of the tenderer; if no allocatest is made the amount paid will, when redunded, be remitted by cheque despatched by post as the risk of the tenderer; if no allocatest is made the amount paid with tender will be returned likewise. Non-payment on presentation of a cheque in respect of any Stock allocated will render the ellocatest of such Stock liable to cancellation. Interest at a sure equal to the London Inter-Bank Officed Rate for seven day deposits an atterface ("LPDOR") plant 1 per cent per amount may, however, be charged on the amount payable in respect of any allocates for which payment is accepted after the due date. Such rate will be determined by the Bank of Bankad of Bankad by reference to markets quotanious, on the date date for race payment, for LIBOR observed from such source or sources as the Bank of England shall consider appropriate.

Attention is drawn to the statement issued by Her Majesty's Treasury on 25th May 1985 which explained that, in the interest of the orderly conduct of fiscal policy, neither Her Majesty's Government nor the Bank of England or their respective servants or agents undertake to disclose to changes decided on best not yet manounced, over where they may openically affect the terms on which, or the conditions under which, this Stock is insteed or sold by or on behalf of the Government or the Bank; that no responsibility can therefore be accepted for any omission to make such disclosure, and that such omission shall bether render any transaction hable to be set used nor give rise to any claim for compensation.

TENDER FORM

ISSUE OF £500,000,000

3 per cent Treasury Stock, 1992 FOR TENDER AT A MINIMUM TENDER

I/We tender in accordance with the terms of the prospectes dated 10th July 1987 as follows Amount of abore-mantioned Stock tendered for, being a minimum of £100 and in a matthak

POST-TOWN

2. AMOUNT OF PAYMENT (a)

1. TENDER PRICE (8)

POSTCODE

The price tendered per £380 Stock, being a idple of Sp and not less then the spinisms. for wice of £25, Show SECNATURE

I/We request that any letter of allotment in respect of Stock allotted to me/us be sent by an at maylour risk to mis/us at the address abnown below: of, or on behalf of, tendere PLEASE USE BLOCK LETTERS SURNAME

A separate chapte must accompany each tender. Chaptes should be made payable to "Bank of Engine" and created "New torses". Chaptes must be degree on a bank in, and be payable in, the United Hagdon, the Channel Spinote or the label of Man.

The price insilered must be a multiple of 5p and not less than the minimum tender price. If no price is stated, this tender will be decined to have been made at the minimum tender price. Each tender must be for one amount and at one price.

COUNTY

Tenders must be accompensed by payment in full, i.e. the price tendered federame of £85-90
for every £100 of the southed manual of Stack tendered for. A separate change senst accompany
onch tender, changes must be desert on a bank in, and be payable in, the United Kingdon, the
Channel Industr or the lake of Man.

13. Letters of allotment may be split into denominations of multiples of £100 or written request received by the Bank of Bagland, New Issues, Wading Street, London, ECAM 9AA on any date not later than 13th August 1987. Soci requests must be signed and must be accompanied by the letters of allotment, Letters of allotment, Letters of allotment, Letters of allotment, eccompanied by a completed registration form, may be lodged for registration form, may be lodged for registration form, may be 1970.

BANK OF ENGLAND LONDON THIS FORM MAY BE USED This form must be lodged at the Bank of England, New Issues (T), Warling Street, London, EC4M 9AA not later than 10.00 A.M. ON WEDNESDAY, 15TH JULY 1987, or at any of the Branches or Agencies of the Bank of England not later than 3.30 P.M. ON TUESDAY, 14TH JULY 1987.



FINANCIAL TIMES

Monday July 13 1987



Roderick Oram on Wall Street

Sultan of **Buybacks** keeps silent

ONE MAN the speculators want to hear from more than anyone else at the moment is, true to his style, keeping silent and as far away from Wall Street as he can without falling into the Pacan without falling into the Pacific Ocean. Dr Henry Singleton, last of the great American
conglomerateurs is back in the
limelight because his company,
the Los Angeles-based Teledyne, stands to reap large gains
from the stakes it holds in companies swept up in US industry's wave of restructuring.

Quite how he will spend the money is a mystery, but specula-tors, betting on some sort of re-ward for Teledyne's sharehold-ers, have driven the stock up by 25 per cent in the past six weeks lo \$370 1/8 a share.

Short on facts, Wall Street is long on scenarios. The most dramatic is that Dr Singleton, a chess flend who prefers playing in his head to on a board, has begun his endgame. Some observers see scattered actions servers see scattered actions over the past year as signs that he will start dismembering Teledyne, a sprawling industrial empire he began building in 1960 with \$450,000 start-up equi-ty. Shareholders' funds now ap-

'Wall Street is hyperventilating, said a Los Angeles analyst who has followed the company for many years. 'The only thing that has changed is that a couple of his portfolio stocks have been put into play. And clearly they will be worth more. But I don't think Henry will sell Tele-dyne. I think that's wishful thinking. Growing up on a Tex-as ranch, Dr Singleton dreamed of creating a buge conglomerate of creating a huge conglomerate but did not make a start until 1960 when he was 44 years old. In between he served in the Navy, collected three degrees and a teaching post at the Massachusetts Institute of Technology and worked for Hughes Aircraft, General Electric and Litton Industries

Today, Teledyne generates more than \$3.5bn of sales a year from 130 companies with interests ranging from aerospace to oral hygiene. Teledyne engines, for example, powered the Voyager non-stop pine-day flight around the world last December. Dr Singleton and his right-hand man Dr George Roberts, who was his Naval Academy roommate, assembled the group during the 1960s typically by buying companies using Te-ledyne stock. But remarkably, they made no acquisition after . They switched instead to building up a portfolio of large minority stakes.

Teledyne also showed a voracious appetite for its own stock buying in some 70 per cent of it during the 1970s and early 1980s with cash squeezed from its hard-run businesses. The strategy rocketed the group's share price from a low, adjusting for splits and distributions, of less than \$6 a share to \$370 in 15

Through these years of impressive growth, Dr Singleton stuck to some basic principles. Teledyne never paid a dividend, rarely closed or sold operations, and held on to its big portfolio investments as a long-term, passive shareholder. The group's name is from the Greek words for force and dis-

A few things have changed in Argonaut insurance company and the beginning of dividend payments last winter prompted mostly by US tax reforms.

More recent news that Kidde. a diverse industrial group in which Teledyne has a direct 18 which Teledyne has a three to per cent stake, was up for sale in whole or part fuelled specu-lation that Dr Singleton was warming up to the idea of dives-

Whatever the motive. Teledyne is likely to benefit from Kidde's reorganisation and from a 15 per cent direct stake in Reichhold Chemicals, which Dainippon Ink of Japan is keen to take over. Analysts also be-lieve two additional Teledyne stocks, Litton Industries and Curtis-Wright, could become restructuring candidates.

Profits from these deals plus an estimated \$100m a quarter of surplus cash flow from Teledyne's operations means that Dr Singleton has money to spend. The market is hoping for another jumbo stock buyback at perhaps around \$400 a share. But a price of about 16 times estimated 1987 earnings is very bad value by Dr Singleton's standards.

While the market whips itself into an orgy of speculation over Teledyne, not one word of enthe Avenue of the Stars head-quarters of, as Fortune once called him, the Sultan of Buy-

Peter Riddell reports on the decision to take court action against the Sunday Times

Contempt charges over spy book

A GROUP of more than 50 South Africans, most of them liberal Afrikaner whites, ended three days of intense discussions with the African National Congress (ANC) yesterday with a call for the release of jailed political prisoners, a commitment to work against apartheid and a controversial statement accepting but not supporting the ANC's use of violence.

The meeting in Senegal, the

The meeting in Senegal, the longest and most important to have been held between the ANC and South African whites,

brought together Afrikaner academics. businessmen, artists, and religious leaders with 17 members of the ANC, the popu-

lar multiracial opposition movement outlawed in 1960.

I think this will probably be in the lives of all of us a very important watershed, said Mr Andre du Toit, a politics profes-

sor, after hours of wrangling over how to change South Afri-

ca and what to expect of the constitution and the economy

after such a change.
Delegates met in an hotel in

Dakar against a background of continued violence and politi-

cal tension at home. The Gov-ernment of President P W Botha

frowned on the meeting, while

extreme right-wingers threat-ened the white participants and said they should be tried for treason.

One man's wife temporarily removed their daughter from school in Pretoria because she was being victimised by other pupils for her father's involvement. Another man instructed

his wife by telephone to instal reinforced glass at their home

Violence quickly became the central topic of discussion and the issue was highlighted by a bomb in a hotel bar in Johan-

nesburg which injured four people and by the reported kill-

ing of three ANC people by gundelegation.
men in Swaziland. 'Death is The final

in case of petrol bomb attacks.

Liberal whites end talks with

ANC by 'accepting' violence

Mr Thabo Mbeki (above), lead-er of the ANC delegation, who describes Mr Frederick van Zyl Slabbert (below) as an Afri-

causes of the black uprising and accepted the ANC's guerrilla war as a historical reality, but were concerned by uncontrolled violence. Two of the more conservative whites, Mr Andre Hamersma of Standard Bank and businessman Mr Tony Williamson refused to put their

liamson refused to put their names to the communique. No one anticipated dramatic solutions from such discussions

between the ANC and a group of whites so far to the left of other

Afrikaners that they could not hope to represent the establish-

ment which rules South Africa, but some white fears were laid

Several of the whites ex-pressed surprise at the ANC's ideological flexibility, its will-ingness to entertain a mixed

economy with a major role for the private sector, and its imme-diate acceptance of Afrikaner cultural identity and the idea of

a bill of rights. At the same time, they criticised what they saw as the ANC's domineering

attitude towards other oppo-

nents of apartheid and its grow-

ing tendency to attack civilians. They also felt it overestimated

We all go back with much more accurate information about the situation and in a

country which is absolutely rid-

dled with disinformation this is essential,' said Mr Frederik van Zyl Slabbert, the Afrikaner pol-

itician who organised the meet-ing. 'A great deal of misunder-standings have been resolved.'

Zyl Slabbert as an Afrikaner pi-

oneer, the new Voortrekker, and said he and his colleagues

Mr Mbeki described Mr van

SIR PATRICK MAYHEW, is in breach of the contract of Britain's Attorney General, will this morning start criminal contempt of court proceedings against the Sunday Times which yesterday published four pages of extracts from Spycatcher, the memoirs of Mr Peter Wright, the former Milo officer.

The Government has sought to suppress the book, both through a continuing case in the Australian courts, now at the appeal continuing case in the Australian courts, now at the appeal stage, and through actions for Contempt against a number of London newspapers. The Government argues that Mr Wright

Is in breach of the contract of all ifetime confidentiality of all this morning start criminal contempt of court in respect of the publication of material purportations of material purportations of material purportations of material purportations of material purportation of material purportations of material

Brazil sets fresh targets for

economy

THE BRAZILIAN Government is studying a new economic plan setting specific targets for the country's growth, public sector deficit, trade surpluses and in-vestments over the coming five

years.

The so-called Macroeconomic Control Plan, drawn up after lengthy consultations by Mr Luiz Carlos Bresser Pereira, Finance Minister, is intended to form the basis for the country's negotiations with foreign creditors on the rescheduling of its \$113hn debt

\$113bn debt. Widely leaked reports claim that the plan targets:

growth of 5 per cent this year, rising progressively to 7 per cent in 1991;

an annual trade surplus of \$8.6bn this year, increasing to \$10bn thereafter;
a reduction in the public sector borrowing requirement from over 7 per cent to 3.5 per cent of gross domestic product (GDP) this year, then gradually

declining to zero; private sector investment rising from 12.2 per cent of GDP to 18.8 per cent at the end of the period, with public sector investment remaining at around its own military strength and was unable to control young radical extremists inside South

7.5 per cent. The plan is also said to envis age the inflow of about \$6bn in "new money" and debt refinancing this year, some \$2bn more than was originally projected. According to reports from Bras-ilia, the outlines of the package were shown to an International Monetary Fund (IMF) team which returned to Washington this week. Several newspapers claimed yesterday that the mis sion told Mr Bresser that a more

growth targets would be neces-sary.

The plan is scheduled to be presented to Brazil's Economic Development Council next week, before presentation by the minister to a national con-vention of the dominant Democratic Movement Party (PMDB).

Mr Bresser is then expected to travel to the US at the end of the month to begin preliminary contacts with the international lending institutions - the IMF. the Inter-American Develop-ment Bank and the World Bank and commercial creditor banks.

Brazil hopes to persuade its

creditors that the plan repre-sents an achievable alternative to a full IMF letter of intent which would impose commitments to meet the Fund's tar-gets. This is usually a prerequisite for new lending for both the commercial banks and sovereign country creditors, gathered in the Paris Club group.

The Brazilian Government has long argued that the imposition of an IMF programme would be politically unacceptable as it compromises national sovereignty on economic issues. Both the commercial banks and the Paris Club are expected to resist fiercely any attempt by Brazil to opt out of a full IMF programme. Despite this hurdle, some foreign bankers believe that Mr Bresser's concilatory approach to the debt issue and his efforts to cut public spending have earned him considerable goodwill abroad.

Brazilian prices rose by a record 25.06 per cent in June, out-stripping May's 23.21 per cent gain and resulting in a year-on-year increase of 283.04 per cent, Beuter adds. Industrial output Continued from Page 1

ly allowing Japanese residents to trade on foreign futures markets.

with that of the hugely liquid 6 per cent long-term Japanese government bonds - large by the standards of other futures markets.

bie and cheaper to use than being my page ment. Although the Tokyo yen bond Tokyo's

The new contract will be based trading period runs in tandem

Tokyo's

The new contract will be based to remain the largest since its on Y100m face value of notional trading period runs in tandem

Poindexter to testify

Continued from Page 1

since the live broadcast hear-

ings began 10 weeks ago.
Senator Daniel Inouve, the
Hawaii Democrat and Watergaic committee veteran who chairs the Senate side of the investigation, said yesterday that Col North's activities appeared to undermine the principles of democracy. But he said: 'I have not seen anything as far as I am er cabinet officials.

Maine Republican, described this disclosure as by far the most important, and disturbing, concerned that would be sufficient grounds to impeach the President of the United States.

Committee members are out-raged by Col North's confession that he deliberately lied to Congress about his activities and that this deception was part of a pattern within the executive branch of the government, where, Col North claimed, he Mr Casey and Admiral Poindexter, concealed details from othTHE LEX COLUMN

The mysteries of the Orient

Calling the turn in the Japanese stock market is one of life's less rewarding experiences. Last year it recovered after a fall in value of almost a quarter. So the correction of no more than 10 per cent over the past three weeks will have frightened only the inexperienced. Yet the marvalue of almost a quarter. So the correction of no more than 10 per cent over the past three weeks will have frightened only the inexperienced. Yet the market is fighting against mighty natural forces, which are far more significant than inflated price/earnings ratios: the fun-damental problem is that the damental problem is that the trade surplus requires a compensating capital outflow, unless the home economy is to be completely strangled by yen appreciation. And as yet the Japanese wall of money has remained overwhelmingly domestic, with only the US bond market a real competitor for funds. To the extent that the Japanese have been hedging Japanese have been hedging these investments with dollar borrowings, even this diversion is very diluted medicine for the gross trade imbalance.

The main deterrent to Japa-nese investment in foreign markets other than the US, is lack of liquidity. Some research by UBS-Phillips & Drew appears to suggest that this problem is relatively small. The P&D model implies that a swing of as much as 5 per cent in Japanese capital outflows wholly directed at the UK, would result in an appreciation of only 1.7 per cent in share prices, or only 2.2 per cent in gilts. If this is right then the UK market should be much less effusive about the effects of Japanese money, and the Japanese should be less worried about not getting good prices. Yet these figures seem to be based on the assumption that the money would be evenly kets other than the US, is lack of the money would be evenly spread. In fact the Japanese like to hit a few high capitalisation stocks in the UK, and time and again have found that they must pay premium prices to buy, and then sell at a discount

Wall St winners

It would have been a brave investor who backed Bethlehem Steel at the start of the year rather than a blue-chip compa-

book.

Boeing's shares have since dramatically underperformed the market, and Bethlehem's have jumped from \$6¼ to \$17¾. According to figures compiled by Advest, the US brokerage firm, Boeing shares were the worst performer in the Dow Jones 30-share industrial average over the last six months. age over the last six months, while Bethlehem Steel came top, followed by Goodyear Tire, Navistar International, Alcoa and USX - all fully paid-up members of the American rust-

belt club.

There are plenty of explanations for Boeing's dismal share price performance. Despite a surge in its order book, deliveries of its 74%, which cost upwards of \$100m each, will dipsharply this year before picking we creat next near Demand for up again next year. Demand for its newer 757 and 767 jets has been below expectations be-cause lower fuel prices are helping cash-strapped airlines to hold on longer to their older, less fuel-efficient aircraft.

less fuel-efficient aircraft. Earnings this year are forecast at \$3.35 per share against \$4.28. Concerns about this temporary dip do not fully explain the weakness of the share price. Some worry about Boeing's potential liability following the 1985 crash of a Japan Airlines jet which killed 520 people, others about the competitive threat from Europe's Airbus Industrie, which has already put pressure on Boeing's prices and is chipping away at Boeing's 60 percent share of the worldwide commercial jet market.

its latest generation of jumbo jets gets into its stride.

The outlook for Bethlehem Steel is far less rosy. US Steel the industry leader, is no longer on strike and Bethlehem believes that unless the US Government steps in, the US steel industry will 'remain mired in a vicious circle of too much steel supply chasing too little steel demand with high exit costs preventing the needed downsizing of the industry'.

Quoted UK

Quoted UK

So far 1987 has been another good year for Quoted UK, the broadly diversified group which communicates with its share-holders through brokers Hoare Govett. First half profits are 27 per cent up at £256n and would have been even higher but for the translation of overseas profits - around 40 per cent of the total - at higher sterling rates. Earnings per share growth has lagged somewhat as a result of dilution from the many acquisitions, though a rise of 18 per tions, though a rise of 18 per cent is still far in excess of inflation. A near 15 per cent in-crease in the dividend should

The striking element in the figures has been the rise in margins in the industrial division, where the return on capital is now over 20 per cent, as further productivity gains have been scored. The company seems to be making the most of the buoyant economic conditions in the UK market, but at the same time investment abroad is contin-uing at a cracking pace - another \$12bn has been spent in the US alone.

The final results for 1987 will depend on how much the group's banking division decides to provide against its Third World loans. A pre-tax write off of more than £2.5bn might be made and that would But there is a growing school of thought that Boeing's problems are being exaggerated. The dollar's decline has greatly strengthened the group's competitive edge over Airbus Industrie, and US analysts estimate that earnings per share will have more than doubled to \$8 by 1988 when production of

Bankers welcome US change of plan on Antilles tax treaty

people who are here,' said Mr Thabo Mbeki, leader of the ANC

men in Swaziland. 'Death is part of the actuality of all the said the whites understood the canness between us all was very strong, and got stronger as the days passed.'

BY STEPHEN FIDLER IN LONDON AND WILLIAM HALL IN NEW YORK

decision. Along with several market other major US borrowers in The Treasury subsequently

London establishes futures contract

CHANGES BY the US Treasury the Eurobond market, Citicorp in its plan to end the country's had attempted to calm fears last 40-year-old tax treaty with the Netherlands Antilles were wellowed by international bankers its Netherlands Antilles debt yesterday and are expected to while efforts were under way to the Euromarkets, where prices of some issues had dropped by end the recent chaos in the Eu-robond markets.

The US Treasury's original of some issues had dropped by up to 25 per cent, since it was The US Treasury's original up to 20 per cent, since it was The treaty protects investors announcement, on June 29, that far from certain that the legisla-from paying a 30 per cent with- it was cancelling its tax treaty tion would be passed by the US

The treaty protects investors from paying a 30 per cent withholding tax on interest income. Late on Friday, the Treasury stunned the international bond announced that it was modifying its notice of termination so that interest paid by US companies to their Netherlands Annilles of the Netherlands Annilles of the Netherlands Of the Nether

Rallying US support, Page 17

NOTICE OF REDEMPTION To the Holders of the 15%% Guaranteed Notes Due August 15, 1989

ANR FINANCE N.V. ANR FINANCE B.V.

(guaranteed by American Natural Resources Company)

(guaranteed by American Natural nesources Company)

NOTICE IS HEREBY GIVEN that, pursuant to the Indenture dated as of August 15, 1982 among ANR Finance N.V., ANR Finance B.V., American Natural Resources Company, Guarantor and The Chase Manhattan Bank (National Association), Trustee, all of the U.S. \$50,000,000 principal amount of 1546% Guaranteed Notes Due August 15, 1989 (the "Guaranteed Notes") shall be redeemed on August 15, 1987 (the "Redemption Date") at a redemption price (the "Redemption Price") of 100% of the principal amount thereof, plus accrued interest (including additional interest, if any) to the Redemption Date. From and after the Redemption Date all interest (including additional interest, if any) thereon shall cease to accrue.

The Guaranteed Notes to be redeemed shall become due and payable on the Redemption Date. The Guaranteed Notes together with all coupons if any appartaining thereto maturing after the Redemption Date may be surrendered for navment at:

endered for payment at: The Chase Manhatt

Corporate Bond Redemption: 1 New York Plaza, 14th Floor New York, New York 10081

47 Boulevard Royal, CP240

Nederlandse Credletbenk, N.V. Herengracht 458 Amsterdam, The Netherk # ds

Main Office

The Chase Manhattas Bank, N.A. London Branch
Woolgate House, Coleman Street
London EC2P 2HD, England

Chase Manhattan Benk (Switzerland)

Berliner Handels- und Frankfurter Bank 10 Bockenheimer Landstrasse • Frankfurt, A.M. 1, West Germany

alevard Heusamar Paris 75009 France

As to Guaranteed Notes in bearer form, coupons maturing on the Redemption Date should be detached and presented for payment in the usual manner

detached and presented for payment in the usual manner.

Payment on any Guaranteed Note made within the United States, including by transfer to a United States dollar account maintained by the payee with a bank in the City of New York, may be subject to reporting to the United States Internal Revenue Service (IRS) and to backup withholding of 20% if the payee fails to provide the paying agent with an executed IRS Form W-8 in the case of a non-U.S. person or an executed IRS Form W-9 in the case of a U.S. person, No such backup withholding will be required in the case of presentation of bearer Guaranteed Notes for redemption with a paying agent outside of New York, New York, if payment is made outside the United States. Information reporting to the IRS will only be required upon such payment made outside the United States if made to U.S. persons in certain circumstances. Those U.S. holders who are required to provide their correct taxpayer identification number on IRS Form W-9 and who fail to do so may also be subject to an IRS penalty of U.S. \$50. Accordingly, please provide any appropriate certification when presenting the Guaranteed Notes for payment.

ANR FINANCE N.V. ANR FINANCE B.V. By: The Chase Manhattan Bani as Trustee Dated: July 13, 1987







SECTION II - COMPANIES AND MARKETS

FINANCIAL TIMES

Monday July 13 1987



Japanese bond contract to add zest to Liffe

BY ALEXANDER NICOLL IN LONDON AND YOKO SHIBATA IN TOKYO

NEW FUTURES contracts some London market in Japanese govern times flop spectacularly. But if any ment bonds underlying the Liffe appears to have the ingredients of a contract. The estimated total of sure-fire success, it is the Japanese Y500bn to Y1,000bn, however, is government bond contract to be concentrated almost entirely in the launched on the London Interna- active No. 89 bond. tional Financial Futures Exchange

in close consultation with Japanese screen in London for the Japanese houses which are likely to be enthusiastic users, and with the Tokyo of the cash market more widely -Stock Exchange which has a highly though even in Tokyo, most trading successful contract of its own. successful contract of its own.

The years which prospective Japthus start to pay off in earnest.

Liffe has 29 Japanese members but until today they have been virtually dormant. Many have staffed up for the launch, and more are looking to buy memberships, adding to the already severe pressure on Liffe's capacity which has more than doubled seat prices to £220,000 this year. Each seat entitles the holder to just one floor trader, and Liffe is planning later this year to take measures - possibly including a rights issue of seats - which will alleviate the capacity problem. Nomura has hired a floor staff of three. Bank of Tokyo Capital Mar-kets will not have a floor trader, but

has assembled a trading and sales team of a dozen people.

Today will no doubt see a good deal of the "congratulatory" trading which marked the opening of the Tokyo futures market in 1985 - only to end in disaster when monetary conditions were tightened a few days later and the market crashed.

Liffe will be hoping for a smoother build-up of volume as participants feel their way and as liquidity grows in the bond market itself. Nobody knows the size of the

After that setback, business built

onal Financial Futures Exchange

The arrival of the Liffe contract, coupled with the hoped-for introduction of an inter-dealer broker's

The Tokyo futures contract is anese futures traders have spent used heavily for speculation, and trooping studiously through the visitors' galleries of foreign futures in London, though the futures allow exchanges, observing the apparently chaotic open outcry system, can ment and Euroyen bond positions. Liffe will have some advantages

over its Tokyo counterpart. Trans-action costs will be sharply lower because commissions are fixed in Japan - though the Tokyo Stock Exchange has proposed to cut them to a quarter of their current level by August - and margins are payable in London only on net positions instead of each individual short or long position as in Tokyo.

Liffe, which has no daily price limits on its other contracts, has compromised with Tokyo which suspends trading for the rest of the day if prices move more than Y2. Liffe has a Y1 limit but suspends trading only for an hour after which business proceeds without limit. Open outcry will allow for continnous pricing, while in Tokyo the system under which "saitori" men match orders can create breaks in

In Tokyo, banks are preparing for long nights as 24-hour trading apches. One bank said it is considering a triple-shift system for traders and the establishment of rooms for naps. One senior executive says: "The bank will order junior staff to cover trading on Liffe, instead of playing Mahjong in the

which no price is available.

INTERNATIONAL BONDS

Drive for US market support

market last week to demonstrate that US companies should not be deterred from issuing bonds writes Clare Pearson in London.

This was designed to counter the disquiet created as some borrowers called outstanding issues, taking advantage of uncertainty over the withholding tax treatment of European and the counter of the coun bonds issued through Netherlande Antilles subsidiaries.

The uncertainty was brought to an end over the weekend when the US Treasury, bowing to pressure from the market, announced that interest paid by the offshore affiliates of US corporate borrowers would continue to be exempt from withholding tax.

A handful of borrowers including Bank of Boston, RJR Nahisco and J. C. Penney opted to redeem bonds early even though the US Treasury had already indicated that Eurobonds might be exempted from the effects of the abrogation of its tax treaty with the Antilles. It is now unclear whether the companies can go ahead with the calls.

These redemptions, which capitalise on the fall in interest rates since the early 1980s (US withholding tax on Eurobonds was removed in 1984, so issuers have not needed to borrow through offshore havens

EURCHARKET TURNOVER
. Turnover (\$m) Cedel Eurocles 31,969,4 38,506.8 23,206.4 30,733.5

According to the Association of International Bond Dealers, the potential calls amount to \$1.39bn principal amount which would constitute a loss to bondholders of some \$120m. It was thought likely last week

that the calls would tarnish the image of US companies in the Eurohand market. Nevertheless, four US borrowers managed to launch Eurodollar bond issues, meeting reasonably good receptions, although leadmanagers were handling some of the offerings with kid gloves.

Lead-managers of the issues for Franklin Savings and Fuqua Industries said documentation included unusually tight tex call provisions, designed to prevent a call unless

since), were widely viewed as opportunistic and unfair. withholding tax law was changed. Provisions have varied widely, but the more common form allows for a call if there is a high probability of

a change in the tax position.

Though GMAC's issue incorporated a slightly less severe clause, dealers said a general tightening-up of tax call provisions would become necessary for US corporate issues.

At a meeting today of the Inter-national Primary Market Association (IPMA), the trade association which groups Eurobond issuing houses, houses were expected last week to discuss issuing a guideline to standardise tax call clauses.

culty for US companies should have any issues. Up to eight new bonds arisen at a time when, thanks to the are expected to emerge from the relative stability of the currency, stables of the other houses this market conditions for raising dollar week.

Because of the thin supply of pa per over the last months, new issue managers say rates for some bor rowers, at some maturities, have now become competitive with those available in the US domestic corpo-

Most of the last week's issuers in the Eurodollar market tapped shor-ter maturities, as investors are still wary of moving further out along the yield curve despite attractive in-

terest rates. Elsewhere, the main feature was the reappearance of bonds with warrants to buy shares in Japanese companies, despite earlier declarations by securities houses that the market was closed for the time being due to heavy oversupply.

The view was undermined by Nikko Securities' decision to issue two bonds the week before. This must have made it harder for the other securities houses to persuade borrowers that they were unable to tap the market.

Nomura was still holding out. It did not join the management groups of the other houses bonds. It is ironic that this extra diffi- and had no immediate plans to lead

pharmaceuticals concern, establish-

ed a \$100m programme arranged by

Morgan Guaranty, with Copenha-

gen Handelsbank and SBCI also as

Ostgota Enskilda Bank of Swed-

en has a similar-sized programme through Svenska Handelsbanken,

with Chase and Warburg as dealers.

It is supported by a \$30m revolving

Solvay of Belgium appointed

Deutsche Bank Capital Markets to

arrange its \$100m programme. Other dealers include Citicorp, Generale Bank, Manufacturers Han-

over and Morgan Guaranty.

Alcoa plans to take \$165m charge in second quarter

BY WILLIAM HALL IN NEW YORK

ium producer, which last month a share, in the second quarter of strengthened its top management 1986 and says that if the special team by hiring a new chief execu- charges are excluded it expects to tive from outside the group, will report a significant improvement in take a \$165.7m after-tax charge in income from operations over the its second quarter.

or shut down during the next two dustry."
years. This includes refining capacithe world market, the permanent shutdown of one smelting potline in sults on Friday Surinam, and the write-down of lamodernisation and restructuring.

the refining and fabricating facili-

The group is also taking an extraordinary charge of \$23.9m to first time in its 99-year history surly \$300m of high-interest rate debt

ALCOA, the world's largest alumin- Alcoa earned \$53.3m, or 63 cents first quarter and prior year quar-The bulk of the charge - some terly results. It says that this is due \$124.9m - relates to operations that to "the improving economic funda-the company intends to phase out mentals in the world aluminium in-

Alcoa's shares closed at \$55% on ty that is no longer competitive in Friday and the company says that it will report its second-quarter re-

Last month Mr Paul O'Neill, 51, bricating facilities as the result of quit his job as president of International Paper and took over as chair-Alcon says that it will make spe- man and chief executive of Alcon cific announcements concerning following the early retirement of Mr Charles Parry. The company's tive from outside the group for the cover the cost of retiring early near-prised some observers but has been welcomed by Wall Street as an indiand a S16.9m charge for the eco-nomic impairment of shipping oper-ting to grips with its deep-seated

Israeli munitions group to lay off workforce

nance, plagued by dwindling orders \$80m. for several years, is to close tempor-

Makz in Tel Aviv.

SOLTAM, a leading Israeli manu- while, the value of its unsold inven-facturer of field artillery and ord- tories has accumulated to over

Analysts have attributed the virarily from this week, writes Judith tual cessation of Soltam's sales in recent months to the fact that its The company, 75 per cent owned prices are no longer competitive by the Koor congolomerate, is put- with those of manufacturers in othting all its staff on paid leave for a er countries, especially Taiwan. month and will then decide whether Like other Israeli defence compato extend the layoffs without pay nies. Soltam has also been hurt by until further recovery measures are cuts in orders from the Israeli Defence Ministry.

Soltam, which has annual turn- According to Mr Shlomo Zabludoover of more than \$100m, is heavily wicz, the chairman and holder of dependent on overseas markets for the remaining shares in the compaits sales. Currently it has no firm ny, Soltam has been losing \$250,000 export contracts in hand. Mean- every day it stays open.

BTR £1bn mandate to Bankers Trust

BTR, the UK industrial holding company, has awarded the mandate for a £1bn financing to Bankers potential entrants are being held up the for a variety of reasons: the probability of th Fidler in London.

multi-option facility, which has the slow progress of the deal for proved a cheap and flexible borrow- Companhia Nacional de Petroqui-

Up to \$500m of the committed portion will be available to BTR their bankers, some of whom have Dunlop, the US holding company. Such facilities often back up comlow with a dollar CP programme.

lems of the utility Fecsa, for examing to support the £160m manage-The financing, half of which will ple, are holding up a queue of be committed, is in the form of a would-be Spanish borrowers and ing method for British companies mica may be keeping other Portu-this year. mica may be keeping other Portu-guese borrowers out. Still others guese borrowers out. Still others may be waiting to prove wrong

been advising them that margins are on their way up. mercial paper (CP) facilities, and it

As reported, British Airways has pointing Merrill Lynch Internation is thought likely that BTR may folawarded a mandate for a \$2bn fial as dealer. nancing to replace its fleet of 19 In the Eurocommercial paper

NatWest also led a £70m financ-

ment buyout of the Compass Group, Grand Metropolitan's contract services division. The seven-year loan carries a margin of 1.5 per cent over London interbank offered rate, and should be signed on July 24. Credito Italiano became the first

Italian bank to establish a Eurocertificate of deposit programme, ap-

New Issue/June 18, 1987

\$150,000,000

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a quiet summer is in prospect for investors

DULL MARKETS breed confusion. This cliche has been underlined in the gilt-edged market over the last week or so. The usual spate of circulars from market-makers has been telling investors alternately that monetary policy needs to be tightened, that it already has

been tightened, or that there is no need to worry. The start of the annual public spending round meanwhile has brought the usual, probably well-founded, concerns about the vulnerability of the government's spending targets.

But the evidence from the other side of the official balance sheet is brighter. Revenues remain bouyant, boosted by the strength of the econmy, higher oil prices, and the pri-

to sterling's shifts on foreign exchange markets. The signs are that it will take an un-expected external shock to push the market decisively out of the present narrow trading

On the domestic front it is hard to escape the conclusion that monetary policy has loosened. In an ideal world, the Bank of England would probably prefer to see short-term interest rates slightly higher perhaps 9} per cent rather than

Rapid growth in broad money, in part a reflection massive foreign exchange interven-tion in the run-up to last month's general election, sharp rises in asset prices and a rebound in pay settlements are all taken seriously.

The Bank does not appear as sanguine as those who argue that such trends can be in-definitely ignored so long as the exchange rate remains firm. Instead they are seen as early warning signals. The same pressures which impact on domestic inflation may eventu-ally hit the exchange rate, and the aim of official policy is to anticipate rather than react to such an eventuality.

That is not to say, however, that the authorities are intent on deliberately tightening pol-ley — either through higher interest rates or by taking the lid off the exchange rate.

Contrary to the more pessi-mistic speculation, the official strategy since the election has been aimed at helping gilt-edged yields to consolidate at around 9 per cent. That aim was reflected in Friday's decision to restrict the latest

funding to a specialist stock, the 3 per cent Treasury 1992. the 3 per cent Treasury 1992.

While the recent uptick in some money market rates—
giving the slight upward slope in the yield curve implied by the Bank's own dealing rates—
was probably welcomed, there is no official pressure for a further upward move.

The key, if not overriding, policy objective is still to sustain industrial confidence by convincing businessmen

sustain industrial commence by convincing businessmen that the authorities will not revert to a "hands-off" by the strength of the econmy, had the strength of the econmy, higher oil prices, and the privatisation bonanza.

The apparent contradictions have left the gilt-edged market becalmed, with only occasional flurries of activity in response dated as the year progresses.

Although currency inter-Although currency intervention has left the public sector borrowing requirement significantly underfunded, the

pace of gilt sales in the last few months has been impressive. Assuming no further intervention, funding at a slightly lower level over the last nine months of the financial year would allow the Bank to meet its full-fund objective.

If the exchange rate were to fall intervention in favour of fall, intervention in favour of the pound would mean a faster erosion of the liquidity build-up, bringing a natural tighten-

ing of policy.

Fiscal policy may also be supportive. Though it is too early to make firm projections of the PSBR outturn, the signs

point to an undershoot of the £4bn target.

A raid on the contingency reserve and extra privatisation receipts may be enough to pay for prospective increases in public spending. That would leave an expected overshoot in tax revenues to be shared between a lower PSBR and tax cuts in the next Budget.

There are, of course, a lot of "ifs" and, overall, the risks are probably tilted towards a rise rather than a fall in interest rates. But those investors who look forward to a quiet summer can probably do so with more confidence.

IUS MONEY AND CREDIT

Indications are that | Regulators push markets into chaos

worrying about the implications of rising tension in the Middle East or Colonel Oliver North's testimony on Capitol Hill.

The US Treasury's decision on June 29 to tear up the tax treaty with the Netherlands Antilles, a favourite tax haven for US corporate borrowers, was the first bombshell to hit the market.

the market.

Suddenly, holders of more than \$30bn of US corporate Eurobonds faced the prospect of having to pay a 30 per cent withholding tax on their interest payments from the beginning of next year. The announcement created havoc in the Euromarkets and caused the Euromarkets and caused considerable embarrassment for many US corporate borrowers anxious to maintain the good-will of international investors. The second shock was the The second shock was the news that federal investigators had launched a far-reaching probe into the tax-exempt municipal bond market. Various questions are being examined. They range from whether the several billions of dollars raised in tax-exempt issues was used for legitimate purposes, to whether up to \$12bn of tax-exempt bonds were

\$12bn of tax-exempt bonds were "parked" illegally and lastr sold to genuine investors after changes in the tax laws. The fear that income from these issues might be declared retroactively taxable has caused chaos in the municipal market. The US Treasury was quick to realise that it had blundered. Although Mr Roger Mentz, the luckless assistant Treasury Secretary in charge of tax policy, appears amazed by the violent reaction of the Euro-bond markets to the US decision

to tighten up on tax evaders, he has spent the last week manfully cleaning up the mess.

Late on Friday a humiliated Treasury amended its earlier announcement to ensure that investors holding bonds issued through the offshore affiliates of US corporations would not be subject to withholding tax on their interest payments. By contrast, the uncertainty engendered by the investiga-tions into the municipal bond

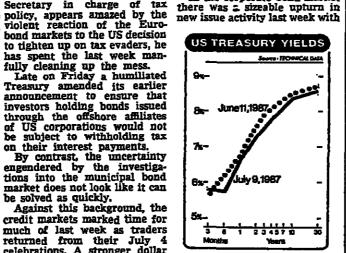
Against this background, the credit markets marked time for much of last week as traders Philip Stephens returned from their July 4 celebrations. A stronger dollar

sion in the Middle East combined with rises in other com-modity prices keep inflation fears alive. Salomon Brothers notes in its latest Comments on Credit that the Federal Re-serve has, in recent weeks, be-come noticeably more relaxed conduct of open market operations.

In the latest week, the Fed permitted a fairly substantial build-up of reserves, reflecting declining Treasury deposits and surging holiday float, without taking offsetting actions. This has contributed to a softer tone in the Fed funds market, says Salomon. However, the firm believes the Federal Reserve will work to keep the funds rate at around 6; per

In the money markets short term rates have fallen considerably from the levels reached in April and May, when the freefall in the dollar preci-pitated a collapse in the bond market, and hopes are begin-

ming to rise of an early cut in US bank prime rates.
Six-month US Treasury bill yields have declined more than 75 basis points from their mid-May peak of 64 per cent and, while the cost of bank funds has not fallen as much, the rates on three-month prime cer-tificates of deposit have de-creased 50 basis points over the past couple of months. As a result the banks could easily justify a quarter point cut in their 81 per cent prime rates their 81 per cent prime rates.
In the corporate bond market



THE US debt markets have been dominated by their own internal problems over the last fortnight. For a change investors have been spending far more time monitoring the activities of the regulators than worrying about the implications of rising tension in the Middle months and the increasing tension in the middle month smith Barney notes in its latest credit market comment that after a three-month absence of foreign currency denominated launches, two Ausdenominated launches, two Australian dollar issues were priced last week. For General Mills, higher coupon of 84 per cent. A\$100m of three-year notes bearing a 14 per cent coupon were priced at 1018 to yield 13.5 per cent, or 25 hasis points above comparable Australian government paper.

Meanwhile Pepsico issued who have had to put up with a steady decline in the quality

Meanwhile Pepsico issued A\$50m of similar maturity assom of similar material of existing debt and paper being which were priced at 101 to yield 13.086 per cent, or 9 basis points above comparable government paper.
This is believed to be the first

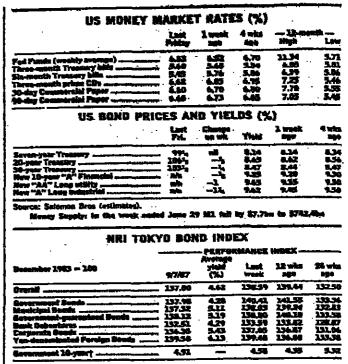
time foreign currency S & P lowered the long-term denominated deals have been ratings on 79 issues in the priced above par in the US. Smith Barner says that it was done partly to provide high current yields sought by high-

man raised \$150m of similar maturity paper on a slightly

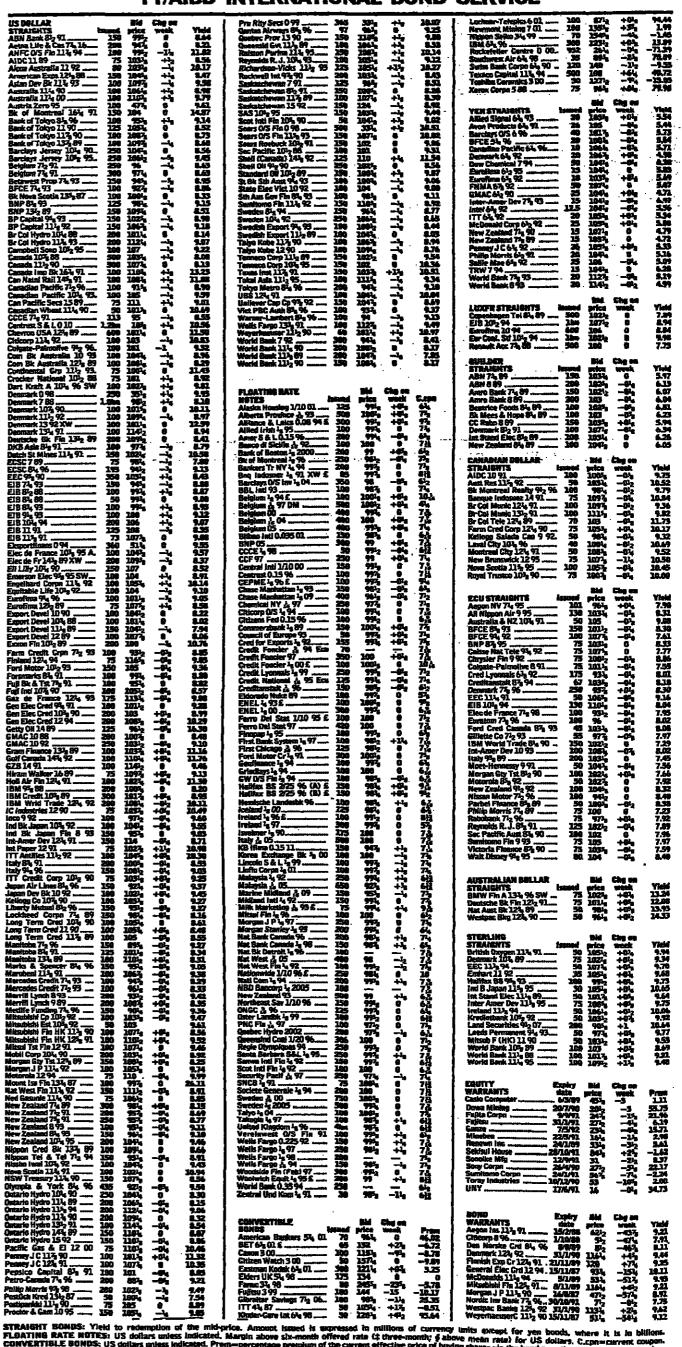
a steady decline in the quality of existing debt and paper being downgrading of corporate debt eased in the second quarter.

second quarter—the same num-ber as in the previous quarter

William Hall



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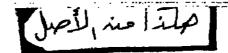
TORONTO DOMINION INTERNATIONAL LIMITED

SOCIETE GENERALE

Wood Gundy Inc.

14th May, 1957

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INTERNATIONAL CAPITAL MARKETS and COMPANIES

Brussels airport flotation go-ahead General

MARKET BATES

- C & M B 1 1. ELES 12.

S SUND PROFIL

THE BELGIAN Government has users, and airport personnel. given its blessing to a scheme for The plan was approved by the the private control of Brussels in Council of Ministers on a proposal ternational airport through a new by Mr Herman De Croo, the Miniscompany to be floated on the stock ter of Transport.

pany (BATC) will have a share capi-tal of some BFr 3.75th (\$98m), di-vided roughly one third each among Regie des Voies Aeriennes (RVA), the Government's existing airport authority; four major institutional absorbablence and arbitrary characshareholders, and ordinary share-holders. Minority shareholdings available to RVA to carry out inwould also be reserved for airport creasingly urgent renovation and

Although much less ambitious

than the UK government's sale of

extension of the present airport RVA in the form of 200,000 extra The new company's aim will be to terminal invest some BFr 52bn over 30 years RVA w to keep pace with a growth in traf-

fic expected to double the number of passengers passing through the airport to 12m a year by the end of ciété Générale, Société Nationale

major institutional inves the century. The present terminal d'Investissement, Groupe Bruxelles was opened in 1958.

Lambert, and Almanii. Lambert, and Almanij.

shares for ownership of the present RVA will have 30.77 per cent of the new company, with a similar proportion shared among the four

The deal agreed by the Council of Ministers allows a larger share for the airport authority than originally proposed, expanding share capital to BFr 3.75bn instead of BFr 3.25hn, with the extra BFr 500m going to

Golder Thoma to raise \$50m outside US

BY CHARLES BATCHELOR IN LONDON

GOLDER THOMA & CRESSEY, a two venture capital funds, the first private US venture capital fund of which has invested \$60m since manager, plans to raise \$50m of a 1980 and shows a compound annual new \$150m to \$200m fund in Lon-return of 31 per cent. The second don and other financial markets fund raised in 1984 has \$160m to in-

It is the latest in a growing mum. per cent. ber of US venture fund manage-ment moves to try to raise some money across the Atlantic. Earlier this year Montgomery Consumer Investments raised \$20m of a \$70m

vest and has shown a return of 43

Based in Chicago, Golder Thoma has specialised in founding new companies in fragmented industries such as paging, telemessaging, funeral homes, and bottled water. Its investments range from early

Eli Lilly boosts profits to \$355m in quarter

BY OUR FINANCIAL STAFF

ELI LILLY, the US pharmaceuti- (\$1.03bn a share against 87 cents). cals group which last week offered ings 19.1 per cent to \$355.5m, or \$2.42 per share compared with

The Indianapolis-based Lilly compensation to some UK sufferers faces 1,500 British claims related to from effects of its Opren anti-arthri- Opren in a hearing due to start lat-

Meanwhile, Moet-Hennessey of France has been suggested as a Sales were ahead 11.2 per cent to possible buyer for Elizabeth Arden the cosmetics and perfumes produc ossible buyer for Elizabeth Arden \$2.08bm as the company's rate of er which Lilly put up for sale more growth picked up in the second quarter, when net profits were up 19.6 per cent to \$150.3m on revenues 15.7 per cent higher at \$1.02bn slowed last year.

share offer for Petro Canada

By Robert Gibbens in Montreal

THE PRIVATISATION of Petro Canada, the national oil company, will be carried out through a gencording to Mr Marcel Marsse, the energy minister. However, the Cacided whether to make the offer available to foreign investors.

The timing of the Petro-Canada than one stage, will depend on mar-ket and other conditions, including

the sale of shares in Air Canada, the national airline.

A public issue of about 30 percent of Air Canada is expected in the autumn and the Petro-Canada issue would follow.

Mr Marsse also made clear that the Government will retain an interest in both crown corporations. ● British Columbia Forest Products, 47 per cent owned by Fletcher Challenge of New Zealand, will install a 213,000 tonnes capacity newsprint machine alongside its mechanical groundwood pulp mill at MacKenzie, in inland British Columbia, with start-up due early in

The nearby sawmills will be modernised and the project will cost CS212m (US\$160m), to be handled through Finlay Forest Industries, a 50 per cent-owned subsidiary.

BC Forest announced last Friday that it earned C\$65.1m, (C\$1.15 a share) in the first six months, up from C\$24.8m, (49 cents a share) on sales of C\$680m, against C\$594m. The gain came from strong market conditions for kraft pulp, newsprint and wood products. Coated paper sales improved but prices weakened, due to overcapacity.

The Federal Court of Appeal has

overturned a ruling by the Canadian Radio-Television and Communications Commission that Bell Canada must repay C\$200m to about 6m telephone subscribers mainly in Ontario and Quebec. In the landmark case the court

found that the CRTC overstepped its powers as national regulator of telecommunications in ordering the Eastern Canada telephone utility to repay the C\$200m.

Earlier the CRTC had found that Bell had exceeded its permitted return and had overcharged on long

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at. Bank of Canada 1‡	11bo	1982	5	(a)	108.6	Tokai Int/M. Stanley	7700
egon NV (f) IL‡	13.66bn	1992	5	81/2	1015/8	Nikko Secs (Europe)	7.721

ts. (a) 3/10 over 3m Libor or if differential Libor/Pibor stration 3m book bill rate. (c) 3/10 over 6m Libor, (d) La

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7th May, 1987

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This announcement appears as a matter of record only.

Hygena interest in MFI

By Martin Dickson

HYGENA, the privatelyowned furniture manufac-turer, is understood to be considering joining the bidding for MFI, Britain's largest furniture retailer, which was put up for sale on Friday by Asda, the supermarkets group.

markets group.

Hygena is much smaller than MFI, but it is being advised on the possibility of a bid by Samuel Montagu, the merchant bank which last month put together an innovative package allowing the small WPP company to launch an audacious \$460m offer for JWT Group, the American advertising

Hygena already sells most of its output of kitchen and bedroom furniture to MFL, which last week announced static 1987 operating profits of £46.5m on turnover of

of £40.5m on thin over of £420m, and is expected to fetch around £600m.
Hygena, headed by Mr
Malcolm Healey, began life in the 1970s as Humber Kitchens, In 1982, it bought the Hygena name from the Norcros group, which had closed its kitchen furniture business after persistent

If successful with a bid, Hygena might then try to float the merged group to cut

Lilley disposals in US

By Janice Warman

F. J. C. LILLEY, the Glasgowbased construction company which plunged into losses because of problems in its US operations, has disposed nesses as part of its retructuring programm

John W. Cowper, a building company, was sold for a nominal consideration after incurring a loss of \$6.8m on \$71m turnover in the year to

The power division of Harrison Western, a tunnel-ling company, was sold to its management for \$350,000. In its last financial year, it made a profit of \$100,000 on \$20m

accounted for more than half its US turnover, and the transactions will entail a balance sheet write-off of \$1.2m. But they will cut its

borrowings by \$9m.
Lilley incurred £50.4m pretax losses for the year to January, more than twice as bad as City expectations. These compared with a profit of £9.5m for 1985-86.

Holmes a Court increases L and G stake in Sears to 5.3%

per cent in Sears, one of per cent. He is also believed Britain's biggest retailers, to have acquired options which through the purchase of shares and options.

Sears, one of per cent. He is also believed by the standard options which could take his stake up to and options.

Sears—which owns Selfsper cent—above the store, holdings must be publicly dismappin & Webb, the jewellers, closed.

and is Britain's leading shoe retailer—has, for months, been from Sears yesterday, but it is rumoured as a possible target for a bid.

However, there was specula-tion yesterday that Mr Holmes a Court's stake might be a 1311p last week to close at speculative investment. He is 1741p, giving the group a marbelieved to have held a stake ket capitalisation of £2.6bn. In Sears for a considerable Sears, built up by the late

MR ROBERT HOLMES a time, which has fluctuated up Charles Clore, has in the past COURT, the Australian busiand down.

He is thought to have reing giant of the retail sector.

The are understood to have built up are understood to have built up cently increased his holding from around 2 per cent to 4 man, Mr Geoffrey Mailtand per cent in Sears, one of the retail sector.

No comment was available property investment. from Sears yesterday, but it is

Last year it sold off expected to make a statement to the Stock Exchange this morning. The group's shares rose 1311p last week to close at

However, under the chairman, Mr Geoffrey Maitland Smith, and a new deputy chief executive, Mr Michael Pickard, it has been rationalising over the past year, to concentrate on four core areas: retailing, betting (through its William Hill chain), housebuilding and Last year it sold off its moto

dealing and engineering subsi-diaries, bringing in cash of n May, it announced a 17 per cent rise in 1986-87 pre-tax profits to £218.7m, with improved results across the full Sears, built up by the late range of businesses.

PFPUT gives portfolio value

THE Pension Fund Property Unit Trust, which is fighting a bid from Trafalgar House, the shipping, property and construction group, has written to its unitholders telling them that the June valuation of its port-folio is £218.1m, equivalent to

This compares with revised and final bid terms announced by Trafalgar House of £2,650 cash per unit valuing the whole portfolio at £212m.

However, Trafalgar has not yet quantified its share alternative, said he considered it cash per unit, valuing the whole

tive to the cash offer. It says unusual that the valuation on it is considering its position. PFPUT's portfolio had risen by PFPUT's revaluation follows another letter from Trafalgar to PFPUT unitholders urging them to demand an extraordin-

ary general meeting to consider the offer. Trafalgar also asked why PFPUT's June valuation had not been made

just 1 per cent over the year to March 1987, but by 20 per cent in the three months since.

PFPUT also wrote to unitholders on Friday urging them to take no action. It said it saw no reason to convene an egm to consider a proposal which was "so clearly not in unitholders' interest."

PFPUT is Alvised by Schroders; Trafalgar by Klein-

Amber Day agrees to cash boost

Amber Day Holdings, the to 29.08 per cent of the enlossmaking clothing manufac-turer and importer, has agreed It already owns 1.15m Amber to a cash injection of £2m from a consortium of five business-Amber Day, which makes and men, including Mr Irvine Sellar, the high street fashion entre-

imports clothing for sale to mail order houses and multiple

remained unchanged.

Turnover for the opening half was down from an adjusted

£4.15m to £4.04m. There was an

November 1986, it incurred operating losses of £17,000. But a £152,000 contribution from John Kent resulted in a pre-tax profit of £156,000.

man order houses and multiple stores, has undergone large.

Subject to the approval of shareholders, the consortium will subscribe for 4.7m new Amber Day ordinary shares at 42.5p per share, raising its stake

Man order houses and multiple stores, has undergone large.

The offer price—less than half Friday night's closing price of 96p—was fair because the trading price had more than doubled since the beginning of 42.5p per share, raising its stake

Westwood Dawes incurs heavier losses at halfway

Heavier pre-tax losses were financial year. incurred by Westwood Dawes in the six months to June 30 1987. Figures for this mechanical handling engineer were £140,000 against the previous deficit of

16,000. be postponed, and the benefit In June, the company's shares of the investment and reorganiwere re-listed after being sus-pended in April pending com-reflected in trading performance pletion of the acquistion of of the next financial year. He Hugh J. O'Neill, the Canadian said yesterday that the position engineering parts supplier and a subsidiary of Mining and Allied Investments.

The directors said the per-formance of ON, the Canadian formance of ON, the Canadian extraordinary debit this time— the industry.

subsidiary, was in line with being costs of acquiring the expectations, and they anticipated that performance being fil45,000. The loss per share maintained for the rest of the was 1.4p.

vowies, is a major supplier to the industry.

Consideration will be satisfied by the issue of slightly more than 660,000 ordinary shares and £2.23m in cash.

Kenyon buys seven funeral directors In a circular dated June 8 describing the acquisition of O'Neill, the chairman said the commitment to the planned investment programme had to

Kenyon Securities, the USMannounced the the acquisition of seven firms of funeral directors, a coffin manufacturer and their related properties for £4.28m.

In the year to March 31, 1987, the combined pre-tax pro-fits and turnover of the acquired companies were £403,000 on £3.9m. The funeral directors will extend Kenyon's geographical base and the coffin manufacturer, L. T. & R. Vowles, is a major supplier to

figures disappoint market

Legal and General reported a steady rise in new annual premium business in the firs: six months of this year — ur from £71.6m to £76.8m - and nearly double in single premium business, from £132.3m to £224.3m.

But such figures disappointed the market, which was expect-ing much higher new busines: growth from Britain's second largest life group.

The share price drop or Friday resulted in general weakness for the life sector that even good results from Sun Life could not completely

Legal and General showed good growth on its UK life and individual pensions business, with conventional annual premiums up 10 per cent from £30.2m to £33.9m, and unit linked nearly two-thirds from 58.3m to £13.4m.

The company maintained its share of the house mortgage repayment market and in-creased its individual pension business by nearly 70 per cent.

Growth

Growth in UK single pre-mium life and individual pen-sion business came from the unit trust operations where investment jumped from £13m to £52.9m, offset by a drop in unit linked bond business from £69m to £52.9m.

However, L and G's group pensions business was dis-appointing with annual pre-miums dropping from £18.9m to £15.6m, though single pre-miums doubled from £22.5m to £43.1m.

Overseas business showed steady growth, but life business from its reinsurance sub-Victory, was disappointing.

These results were down on the growth figures for the first four months given at the an-nual meeting, indicating a slackening in new business in May and June.

Success

The overall industry growth figures will be published by the Association of British Insurers next month when one will be able to judge L and G's performance against the industry.

Sun Life's new business figures were very much in line with market expectations, with new annual premiums up by more than 10 per cent from £28.1m to £31.5m and single premiums showing a phenominal jump from £165.2m to £492.6m, thanks to the success of the company's special anniversary bond, which pulled in -an industry record.

The group's unit trust sales doubled from £49.6m to £102.8m, and its individual pen-sions business was strong in both annual and single premiums. However, new annual life premiums declined overall

FUTURE DATES

angle and Overseas Trust July 17

Ordinary shares of 25p each

5.625 per cent. Convertible Cumulativa Radeemable Cumulative Redeemable Preference shares 2012 of £1 each

5.25 per cent. Redeemable Cumulative Preference shares of £1 each

Lucy Kellaway on a rare kind of new issue

A test of market confidence

ector, but it will also show how 'ar the scars have healed from he experience of investing in he rush of US oil companies which joined the market three or four years ago—only to fall hadly out of favour.

Some of those companies left their London investors feeling foolish, having paid fancy prices for overvalued reserves, and for a succession of dry holes. Kingston Oil and Gas, a tiny

ndependent oil company worth under £7m which produces gas in Ohlo, claims to be different. First, with Professor Roland Smith as its chairman, it can hope for a higher profile than hat given to many of the US oil stocks listed in London.

More important, says Mr Ray Chambers, joint managing director, is the pattern of the

THE first oil company to come to the market since the price of oil started to fall two years ago, will appear this week, as Ringston Oil and Gas makes its lebut.

The reception given to this newcomer will not only test the extent to which confidence has returned to the independent oil ector, but it will also show how

company's assets. Whereas the two pull out of the US market to pull out of the use prouded the pull out of the US market to pull out of the US market to pull out of the US market to pull out of the US market to pull out of the US market to pull out of the US market to pull out of the US market to pull out of the US market to pull ou

Kingston is proposing to start paying dividends at once— almost unheard of for a small, young oil company, Unlike most others in the sector. Kingston is not an oil exploration company, but a production company, making it both safer and

less exciting.

Instead of growing by finding oil, Kingston proposes to expand through buying up distressed producing assets, which it claims exist in large supply in

Ohio.

To provide it with the cash to make such acquisitions, the company is raising £2m through a placing of shares, arranged by Brown, Shipley and Laurence Prust.

The enthusiasm of company of the company is the property of the company in the company of the company is the property of the company is the company in the cash to be company to the company in the cash to be company to the cash to provide it with the cash to provide it with the cash to provide it with the cash to provide it with the cash to provide it with the cash to provide it with the cash to provide it with the cash to provide it with the cash to provide it with the cash to provide it with the cash to provide it with the cash to provide it with the cash to provide it with the cash to provide it with the company is raising the company is raising the company is raising the company in the company is raising the company is raising the cash the company is raising the cash the company is raising the company is raising the cash the company is raising the cash the company is raising the cash the cash the cash the company is raising the cash the cash the company is raising the cash t

arranged by Brown, Shipley and Laurence Prust.

The enthusiasm of companies like Kingston for the also made the oil price assumptions in the prospectus look with the recent decisions made reassuringly conservative.

Camotech for Third Market

Camotech, the precision mouldings and air cleaner manufacturer, said it intends to move from the USM to the Third Market, rather than miss the opportunity to acquire Forthill Aircraft Holdings, a Northern Ireland-based designer and manufacturer of aircraft

Camotech's shares were suspended on June 3 at 130p after the company noted a sharp rise cash, loan stock and new Camotech shares.

in their price.

Sycamore reduces losses

Sycamere Holdings in the six trury and that trend had constoned March 31 against timued, they added. Currently a previous £212,000. For the all sectors were busy, with good year to September 1986 losses order books for the immediate fell from £820,000 to £327,000. Turnover for this Lancashirebased holding company with interests in kitchen and garden furniture, foundry and plastics products, was marginally ahead at £2.42m (£2.41m). The trading

loss was higher at £197,000 (£166,000).

The result belied the solid progress made in trading during the period, the directors said. Trading was depressed during

FT Share Information The following securities have

been added to the Share Barry Wehmiller Intl (Section: Industrials) Charter House (Industrials) Comac (Third Market)

Dixons (Net) Div Conv Cum Red Pf (Stores) Goldconda Minerals (Mines, Australians) Hambros Advanced Tech Trust

(Trusts, Finance Land)
Nationwide Bldg Soc SHee
20/6/88 (Loans, Building
Societies) Nevada Goldfields (Canadians)
P & O Sub Warrants 88/92
(Shipping)
Sharp & Law (Industrials)
Shoralplan (Industrials)

182,514,325

1,070,144

—a rise in unit-linked offset by Southampton, IOV a drop in conventional business, Packet (Shipping)

Britannic Assurance . Free State Consolidated Gold

BOARD MEETINGS

This advertisement is issued in compliance with requirements of the Council of The Stock Exchange

of in England under the Companies Arts 1948 to 1967 No. 1201000

1,250,000

74,000,000

Magnet & Southerns PLC

Rights Issue of

73,045,729 5.625 per cent. Convertible Cumulative

Redeemable Preference shares 2012 of £1 each at

100p per share

Application has been made to the Council of The Stock Exchange for 73,049,729 Convertible Preference shares to be admitted to The Official List.

Listing Particulars relating to the Company have been circulated in the Extel Statistical Services. Copies of the Listing Particulars may be obtained during business hours (Saturdays and public holidays excepted) up to and including 15th July, 1987 from the Company Announcements Office, The Stock Exchange, London EC2P 2BT and up to and including 27th July, 1987 from Magnet & Southerns PLC, Royd Ings Avenue, Keighley, West Yorkshire BD21 4BY and from:

County NatWest Limited
Drapers Gardens, 12 Throgmorton Avenue, London EC2P 2ES

Brokers to the Rights Issue were: County NatWest Securities Limited
Drapers Gerdens
12 Throgmorton Avenue
London ECSP 2ES

Kleinwort Grieveson & Co.
20 Fenchurch Street
London ECSP 3PB

There is again no dividend.

The last payment was interim of 0.1p in 1984.

an extra 10 or 20 wells-far too

small a deal to interest a bigger company—and bolt them on to the existing structure with almost no increase in costs. Indeed, Kingston seems to operate with remarkably little

effort. Its 479 wells are operated by just 14 staff, and Mr Chambers, who is responsible both for the daily running of

the group and its strategic direction plans to devote only

three days a week to the

Kingston seems to have got

its timing right, at least. The rise in the oil price last week

FAH's accounts for the year FAH's accounts for the year to the end of March were field by Coopers and Lybrand. Taxable profits of £379,000 in the year to August 31 1886. Total consideration for FAH the stock valuation.

Camotech was advised by Guidehouse Securities, its joint brokers, that this would make the combined group ineligible

Stock Exchange rules require that a company's accounts be unqualified for three years prior to obtaining a quote on the USM. A company needs no more than two sets of clean accounts to obtain a Third Market quote.

SPONSORED SECURITIES Change Grows Yield Price on week div.(p) % P/E 7.3 18.2 4.2 9,8 12.9 13.3 NA - 20.2 - 9.3 3.5 1.9 8.6 2.6 19.9

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Republic of Iceland U.S. \$125,000,000

Floating Rates Notes due 2000 Holders of Floating Rates Notes of the above issue are hereby notified that for the interest period from 14th July, 1987 to 14th January, 1988 the following

G

information will apply: 1. Rate of Interest: 2. Interest Amount payable on interest Payment Date:

7% my per annum US \$373.75 Per US \$10,000 Nominal or US \$9,343.75

3. Interest Payment Date:

14th January, 1988

Per US S250,000 Nominal

Bank of America International Limited

Citicorp Banking Corporation U.S.\$250,000,000
Guaranteed Floating Rate Subordinated Capital Notes
Due July 10, 1997

Unconditionally Guaranteed on a Subo CITICORPO Notice is hereby given that the Rate of Interest has been fixed at 71/6% and that the interest payable on the relevant Interest Payment Date, to be advised against Coupon No. 8 in respect of US\$10,000 nominal of the Notes will be US\$182.08.

July 13, 1987, London By: Citibank, N.A. (CSSI Dept.), Agent Bank CITIBANCO

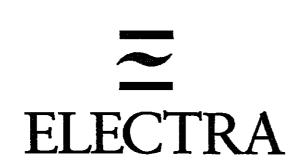
IRELAND US\$390,000,000 FLOATING HATE NOTES DUE 1994 in accordance with the provisions of the Notes, notice is hereby given that for the period from 13 July 1967 to 13 January 1988 the notes will carry an interest rate of 74% per aritum. The interest payment date, 13 January 1988 apairst coupon No. 8 will be USS9, 423,61 for Notes of USS250,000 deromination and U\$\$250,000 denomination and U\$\$376.94 for Notes of U\$\$10,000

13 July 1987 The Chase Marhattan Bank, N.A. C London, Agent Bank.

13th July, 1987

FINANCIAL TIMES STOCK INDICES

High Low High Low 93.32 84.49 127.4 49.18 Government Secs. .. 90.55 90.89 90.72 90.66 90.45 90.03 Fixed Interest, ... 97.96 97.26 97.25 97.28 97.13 97.90 99.12 90.23 150.4 50.53 1846.1 1827.2 1836.7 1830.8 1818.5 1868.8 1320.2 1818.5 49.4 407.4 402.1 391.8 386.8 376.2 378.9 485.0 288.2 734.7 43.5 **Gold Mines** 1206.18 1199.06 1191.17 1193.44 1187.67 1174.69 1206.18 835.48 1206.18 61.92 FT-Act All Share 2382.0 2371.0 2356.9 2365.4 2351.9 2328.1 2382.0 1674.5 2382.0 986.9



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Guaranteed Floating Rate Subordinated Notes due 1994

For the three months 9th July, 1987 to 9th October, 1987 Notes will carry an interest rate of 71/9% per annum with a coupon amount of U.S. \$18.53 per U.S. \$1,000 Note and U.S. \$185.28 per U.S. \$10,000 Note. The relevant interest payment date will be 9th October, 1987. Listed on the London Stock Exchange

Bankers Trust Company, London

Agent Bank

Bergen Bank A/S (Incorporated in the Kingdom of Norway with limited liability) **U.S.\$75,000,000**

Floating Rate Notes Due 1997 (with the right to subordinate) Notice is hereby given that the interest payable on the relevant Interest Payment Date, August 10, 1987, for the period February 9, 1987 to August 10, 1987, against Coupon No. 4 in respect of U.S.\$5,000 nominal of the Notes will be U.S.\$179-05 and in respect of U.S.\$250,000 nominal of the Notes will be U.S.\$8,952-50.

July 13, 1987, Landon Citibank, N.A. (CSSI Dept.), Agent Bank

CITIBANCO

مِلَدًا مِنْ النَّصِلُ

Why struggle through J.F.K. when you can fly through Charlotte?

★ It's a muggy Summer's day.

Half the Jumbos in the world have just landed.

And to cap it all, the Mets are out of the World Series so Im-

migration are being even more stroppy than usual.

Sound familiar?....

"I ♥ New York" can't have been referring to that blot on the Queen's landscape known as JFK Airport.

At times, a less endearing part of the world it's difficult to magine.

Unless, of course, you're a regular among Atlanta Airport's weary wayfarers, or an habitué of Miami International.

Miami's latest and most notorious growth industry makes arriving there like arriving on an identity parade.

The advent of cheap air travel has made getting to America far easier, true enough; but it's made getting into America infinitely harder.

Until now, that is.

Now there's a civilised port of entry.

This month saw the start of Piedmont's new transatlantic service between Gatwick and Charlotte/Tampa.

Charlotte, North Carolina, the eighth and final gateway on the eastern seaboard.

It may sound a little remote, but Charlotte _ is actually nearer the rest of America than any other gateway.

From there, you're within one hour's

flying time of 51% of the US population compared to only 38% from New York, 40% from Atlanta and, no don't laugh, 4% from Miami.

It's Piedmont's major hub, with 290 departures daily to 58 US cities including the 16 largest.

And at Charlotte, they promise, promise no less, that you'll clear Immigration, Baggage Reclaim; Customs and be ready for your connecting flight inside an hour.

Piedmont itself is America's fastest growing major airline.

A huge operation that maintains the biggest fleet of 737s in the world, carries more passengers (24 million last year) than British Airways and operates a route network second to

none east of the Mississippi.

But just as important as the airline's size is its civility.

Piedmont hails from a part of the world where courtesy is a congenital condition.

So as well as flying you there, Piedmont has people on the ground at Charlotte to make you welcome and point you in the right direction.

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And with only one transatlantic passenger arriving at Charlotte for every 180 at JFK, you can expect rather more than "Have a nice day."

The choice is yours, either fly Piedmont to Charlotte/Tampa or grapple with the Big Apple. ★



WORLD MARKETS

FT-ACTUARIES WORLD INDICES

Jointly compiled by the Financial Times, Goldman, Sachs & Co., and Wood Mackenzie & Co. Ltd., in conjunction with the Institute of Actuaries and the Faculty of Actuaries

NATIONAL AND REGIONAL MARKETS		FRI	DAY JULY 1	1987		THU	RSDAY JULY	9 1987	OGLLAR INDEX			
Figures in parentheses show number of stocks per grouping	US Dollar Index	Day's Change	Pound Sterling Index	Local Currency Index	Grass Div. Yield	US Dollar Index	Pound Sterling Index	Local Currency Index	1987 High	1987 Low	Year ago (approx)	
Australia (96)	143.53	+0.5	131.84	134.72	2.93	142.79	130.84	133.63	143.53	99.92	76.45	
Austria (16)		+0.2	79.37	82.64	2.50	86.26	79.04	82.34	101.62	85.53	85.82	
Relainm (48)	125.38	-0.9	115.17	118.73	4.05	126.49	115.91	119.32	126.49	96.19	82.00	
Belgium (48) Canada (132) Denmark (39)	136.03	-0.1	124.95	130,17	2.16	136.18	124.79	130.46	136.49	100.00	97.82	
Newmork (39)	114.71	-0.4	105.37	109.21	2.55	115.71	105.56	109.29	124.18	98.18	92.94	
		+00	100.71	105.72	268	109.63	100.46	105.37	121.82	98.39	87.33	
Hart Commer (D2)	9614	-01	88.31	92.21	2.06	96.21	8B.16	91.94	300.33	84.00	82.49	
West Germany (92)	127.98	-61	117.56	128.29	2.82	128.10	117.38	128.39	128.88	96.89	69.26	
riung Kung (43)	140.97	+23	129.49	136.80	329	137.80	126.26	133.13	140.97	99.50	92.48	
rear (14/	94.71	1 762	87.00	94.57	192	94.91	86.96	94.34	11211	94.25	83.72	
(aly (/6/	134.69	+13	123.73	128.27	0.53	132.92	121.80	125.95	161.28	100.00	84.10	
Japan (930)	18252	+1.8	167.66	178.49	210	179.23	164.23	17513	18252	98.24	80.38	
Malaysia Co/	274.44	+0.0	252.09	410.33	0.73	274.54	251.56	410.33	274.94	99.72	49.93	
Medco (14)	125.64	-0.3	115.41	119.10	3,72	126.03	115.48	119.07	126.69	99.65	90.76	
Netnerland (36)	123.54	+2.0	95.65	92.06	3.08	102.05	93.51	90.23	104.13	83.93	70.77	
New Zealand (26)	147.09	-0.7	135.11	134.56	2.03	148.16	135.76	135.09	14816	100.00	98.40	
Norway (24)	156.58	+111	143.83	153.19	1A1	154.93	141.96	151.43	156.58	99.29	76.67	
Singapore (2/)	170.85	+05	156.94	123.48	334	169.95	155.73	122.84	186.74	100.00	75.49	
South Airica (61)	125.30	40-	115.10	120.70	332	126.09	115.53	121.07	126.09	100.00	83.25	
Spain (43)	117.75	+01	108.16	11191	208	117.63	107.79	11158	124.68	90.85	91.68	
Sweden (33)	ᆔᄴᇨ	-01	90.04		1.82	98.12	89.91	93.32	104.06	92.01	84.13	
Switzerland (53)	98.02			93.61								
United Kingdom (336)	156.96	+0.3	144.18	144.18	3.03	156,47	143.37	143.37 125.57	156.96	99.65	99.09	
New Zealand (26)	125.90	+0.3	115.64	125.90	2.87	125.57	115.06	ادصر	126.68	100.00	101.43	
Europe (933) Pacific Basin (688)	125.00	+0.3	114.83	117.87	2.77	124.93	114.47	117.43	125.00	99.78	90.31	
Dacific Rasin (ARR)	134.77	+1.3	123.80	128.41	0.70	133.08	121.95	126.20	158.77	300.00	83.32	
Euro-Pacific (1621)	130.92	+0.8	120.26	124.18	1.49	129.87	119.00	122.69	143.65	700.00	86.09	
North America (723)	126.44	+0.2	116.14	126.16	283	126.14	115.59	125.87	126.70	100.00	101.22	
Europe Ex. UK (597)		-0.2	96.61	101.37	253	105.34	96.53	101.17	107.75	98.02	85.02	
Pacific Ex. Japan (230)		+0.5	124.74	129.97	280	135.11	123.81	129.10	135.79	99.92	73.60	
World Ex. US (1828)	131.62	+0.8	120.91	124.58	1.54	130.62	119.69	123,16	143.38	100.00	86.35	
Walk Ev 11K (2083)	126.66	+0.6	316.35	123.29	1.93	125.90	115.36	122.26	133.61	100.00	91.61	
World Ex. UK (2083) World Ex. So. Af. (2358)	129.09	+0.6	118.58	125.20	2.03	128.35	117.61	124.19	135.02	100.00	92.34	
World Ex. Japan (1961)	126.84	+02	116.51	123.72	281	126.59	116.00	123.35	126.84	100.00	96.14	
									1			
The World Index (2419)	129.35	+0.6	118.82	125.22	2.05	128.62	117.85	124.21	13515	100.00	92.24	

Base values: Dec 31, 1986 = 100 Copyright, The Financial Times, Goldman, Sachs & Co., Wood Mackenzie & Co. Ltd. 1987 Latest prices were unavailable for this edition

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	- 1	Aug			t 87	Vol	Last	Stock
GOLD C GOLD C GOLD C	\$440 \$460 \$500 \$520	23 203	14.50 6.30 1.50	Voi. 14 30 42	19.50 8.80	7 31 15	31 14 10	\$446.10
GOLD C GOLD P GOLD P	\$520 \$380 \$400	25 310	0.70	60 25	5.50 1.50 3.50	<u> </u>		<u> </u>
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FT CROSSWORD PUZZLE No. 6,376 PROTEU\$

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- ducer of "Rope") (7)
 25 Beseech child to acquire learning (7)
 27 Performance by one who finishes in opera (9)
- 27 Performance by one who finishes in opera (9)

 28 Take advantage of girl—one with sign of having something to learn (5)

 29 Takes a catalant miner
- 29 Teacher. patriarch. miner and shorthand writer (3, 5, 6)
- DOWN
 2 Left a company having done badly (9)
- ACROSS

 1 Francis William's ghost it is supposed (8. 6)

 10 Return of fashionable tracked vehicles (5)

 11 It indicates height and appropriate moment to modify outside (9)

 12 Swindler who bows and scrapes? (7)

 13 Eagerness to possess spirit of purification (7)

 14 Girls rejecting purgative (5)

 15 Trait modifying into process of wearing down (9)

 19 Speeches on modern clothes (9)

 20 Man with skill at the organ (5)

 22 Article about dramatist (producer of "Rope") (7)

 23 Bird of river and lake (5)

 4 Owing to rain-storm, builds up (2, 7)

 5 State of birth (5)

 6 Incomplete line stocked by chemist (I checked) (9)

 7 Poor shot at making out route (5)

 8 Detective employed on farm? (7)

 9 County sticks to employees (6)

 15 Quick thinking needed as drink goes right to head (9)

 17 Frothy spoutings between captains before engagement (7, 2)

 18 Picking up a sailor at gulf-state together with one beloved (9)

 19 Has ambitions to achieve

 - 19 Has ambitions to achieve first-class press (7) 21 Singer taking actor round

 - factory (5) The solution to last Saturday's prize puzzle will be published with names of winners next Saturday.

BASE LENDING RATES

				TILES
	%		%	*
ARN Bank	9	O Chartestonice Bank	9	Nat Sk. of Kovalt 9
Adam & Company	9	Citibank NA	9	NatWestminter
Allied Arab Bk Ltd	9	City Merchants Bank	9	Florthern Bank Ltd
Affied Dombar & Co	9	Cyclesdate Bank	9	Norwich Gen. Trust 9
Atlied Irish Bank	9	Cosson, Bk. N. East	9	PK Fissers. Intl (UK) 942
American Exp. Sk	9	Consolidated Crest	9	Provincial Trest Ltd
Armo Bark	9	Co-operative Bank	19	R. Raphael & Sons
Heary Asshacher	9	Cypros Popular Ek	9	Rozberghe G'rantee 92
ANZ Backing Group	9	Doscan Lawrie	9	Royal Skof Scotland 9
Associates Cap Corp	9	Equatiril TstC'p pic	9	Royal Trest Bank
Authority & Co List	9	Exerter Treat List	72	Smith & William Secs 9
Barco de Babao	9	Ferancial & Gest. Sec	9	Standard Cleanand 9
Bank Happalist	9	First Mal Fish Corp	10	TSB 9
Sant Lessti (LINO	9	First Right Sec. Lith	IÔ	UDT Mortgage Esp 913.1
Bank Credit & Coson	9	Babert Fleming & Co	9	Uarted Bik of Manage9
Bank of Cypres	9	Robert Fraser & Ptrs	10	United Mizeal Back 9
Bask of Ireland	9	Girobask	9	Ueity Trast PLC 9
Back of lighta	9	Grindlags Bank	19	Western Trast 9
Rands of Scotland	9	Guinness Matton	9	Westpac Bank, Corp
Banque Belge Ltd	9	RFC Trest & Savings	9	Waterney Laiday 92
Barclays Back	9	e Hambro Sank	9	Yorkshire Bank 9
Beechwark Tst Ltd	9	Hertable & Geo. Tst	9	
Sereficial Trust Lad	10	e (list Samuel	<i>p</i>	• Members of the Accepting
Berliner Bank AG	9	C. Hoare & Co		Houses Committee, +7-62 deposits 4% Savewise 6.66%
Brit Bik of MAd East	9	Honghong & Samgh	9	Yop Tier—£2,500+ at 3 mentis
Brown Shipley	9	Litoyds Bank	9 1	police 7.97%. At call when
Susiness Mitge Tst	9	Megbra; & Sors Ltd		£10,000+ remains deposited
CL Bank Kederland	9	Michael Bank		Call deposits £1,000 and ove 4,% gross, ¶ Moregage base sate
Canada Permanent	9 (O Morgan Grenieli		6 Demand deposit 3.99%
Cayon Ltd	9	Mount Credit Corp. Ltd	9	Mortgage 11.25%.
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LONDON RECENT ISSUES

EQU	IITI	ES									
Issue	Amoust Paid	Latest Remunc.		87	Stock	Clasing	+ 0*	ijet. Diz.	The S		P.E.
Price	牵	Date	High	Low				J 541.			
63.20	F.P.	_	153	111	Babygro 10p	149	-1	92,4	32	22	18.0
155	F.P.	·7/8	191	158	Britzanda Grossy (Sp.)	183	-3	R3.85	30	29	15.9
250	F.P.		372	250	Carados Se	367	-5	LLL	3.0		18.9
§3.20	F.P.	31/7	195	150	*Colorvision 5p	188		R2.2	27	1.6	31.3
T ¶	F,P.	_	190	166	Cresta Hidgs 10p	177		i —	I I	-	7.3
495	F.P.	-	243	223	Egg \$0	143	+7	12.1	3.20	28	21.2
\$80	F.P.		160	101	*Far East Res. 10p	160	+10	-	I — I	_	
∮1.78	F.P.	17/8	238	223 278	Crawes. Cutodi jrgb	234	-2	#6.5	1.7	38	20.6
11	F.P.	-	285	278	Grahams Rief lev. Tst 5p .	278			i i	-	i —
§1.35	F.P.		204	184	Harland Simon (10p)	204		LL.9	43		26.4
§150	F.P.	_	190	150	#Heyard Croft 10p	181		R3.85	3.4		13.9
§105	F.P.		126	120	ITL lef. Tech 10p	120 138		R2.0	33		18.5
105	F.P.	5/8	225	105	#Knabs & Kaockers 20p	238	-2	U.17	4.60		25.7
§165	F.P.		231	165	Lancaster	231		12.75	35	16	23.8
\$175	F.P.	22/7	210	190	+Learn to & Surcts 10p	206 204		1913	5.8	ᅋ	30.4
§130	F.P.		204	163	Neotronics 50	229	+4	81.8	4.2		27.0
§110	F.P.	_	220 208	185	#Park=ay 5P	220		R1.5	42		34.7
\$200	F.P.	_=		201	Primadora	203		225	53		18.0
\$165	F.P.	31/7	265	183	+Ross C'seas. Elec. 10p	253		135	26		27.4
435	F.P.	_	47	352	#SEP Ind 1. Hoos.5p	45		! -	-		21.0
#100	F.P.		103	97 76	Saltire Insurance	96 89		~ =	I=.I	=:	
963	F.P.	175	89	ű.	#Stetton (Martin) 10p #Stanco Exhibition 5o			u1.75	23		22.2
520	F.P.	17/7 17/7	50 195	147	Tie Rack 50	50 157	+2	0.29 R1.1			41.6 34.1
145			193	175	Warner Howard So	189					
\$130	F.P.	L	133	2/5	#2PST NV420 30	107	*****	R4.00	2.70	17	25.0

FIXED INTEREST STOCKS

Jesue Price	Amount Paid	Latest Renanc	19	87	Specie	Closing Price	+ 00			
£	唧	Date	塘	LOW		¥	<u> </u>			
	F.P.	247	פננל	105p	Angle Usd. Cav. Red. Pri.	2220	+2			
100	F.P.	- 1	1130	109p	Asta Prop. 51g% Car. Com. Red Prl. 2012	133a				
i	F.P.	247	1430	127p	Dencara 64% Cura. Cav. Red. Pf	143p				
Ī	MEH	7/8	13ppm	4ppm	Eltiotz (B) 7% Crrs.Cors.Reg Prf	13ppm	+1			
§100	E10	10/9	71-2	7	Essex Water 93% Red, Deb. 97-99	7				
- 4	I 550	11/9	500	473	Govets Strategic law Tst 974% Deb 2017	482				
11	F.P.	-	37p	370	Grahams Rintoni I.T. Pkl. 20p	37a				
\$98,471	E30		30),	302	Lynton Prop & Rev 104 % 1st Mag Deb 2017	30.				
_₹100	ELD	109	712	7	Mid Kess Water 94% Red. Deb. 97-99	7				
-	F.P.	-	100	9912	Nationwide 8/2 pc 8ds 20/6/88	100				
_	F.P.	_	99[]	9913	Do. 95,% Bds. 11/7/88	993				
1	F.P.	2977	1450	120a	Noble & Land Box CorConRedPrf(61)	142				
	£25	11/11	25),	23	North Housing Assoc, 8%% Cut. in 2037	24.4				
g95.221	225	2/10	26	21.4	Peacher Property 912% Lst Mt. Deb. 2015	22				
11	F.P.		1250	1150	Smith New Court Can Cata Red Pri 50p	1250	+2			
11	F.P.	_	138n	306o	Sporog Care, Corn. Red. Pri. (20s)	138p				
	F.P.	-1	1225	1109	Unispens 71-2% Com, Corr, Red Prf	1229	+2			
-	£10	-	ū	–ii	Wr'm&E.Den.Wtr 74% Red Prf 1996/98	ıi				
"RIG	"RIGHTS" OFFERS									

isse Price	Amoent Paid	Renunc	1987		Stock	Price	+97
TIME .	up	Dette	High	ě		P	<u> </u>
375	NB	227	111pm	78pm	+Augilia Secure Houses	103pm	-2
425 135	NE I	25/8	43pm	17pm	Artyrii Gross	42pm Spm	+10
135	Ne	1 — I	1200		Australia Inc. Tst. 50p.	8pm	-2
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195	Nil	148	46pm	35pm	Century 10p	: 36am≥ !	-2
35	NII	148	32mm	19om	Daves Estates 5p	32pm	+1
35 20	MAIL	i — '	151 _{20m}	124pm	Eagle Trest 2929	123 ₄ pm	-112
11 33 65	NG I	- 1	32om	32pm	Grahams Abassel Inv. Tst. Claits	32pm	
33	MAI	l – 1	3500		Helene of Lordon 10p	35pm	
65	NE	I — I	23pm	16pm	Jellaer's Hidss. 20	23pm	+2
170	NII	7/8	125pm	7000	Keasedy Smale	120am	-3
385	Nil	_	110mm	81om	Mercury Intl	110pm	+16
=	NA	778	228pm	130am	Merica lett, Props. Parcels	200pm	
75	NH	148	19am	10cm	Parambe 100	19mm	
95	Mil	21/8	20pm		Pfentation Trust	20pm	+1
310	Nul	21/8	62pm		Rateurs 100	19pm	+6
400	NII	10/8	225	165om	Transrood United	208pm	+8
45	MII	24/6	2 years	22nm	Utd Guarantee Sp	21m	
300	MII	13/8	115pm	110am	Western Motor	150om	-5
	Nil	7/8	70pm	38am	Westwood Davies 127-20	70pm	+8
190	Ni	25/8	53pm		Whittington	53pm	+6
							<u> </u>

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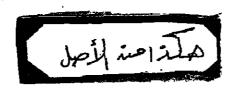
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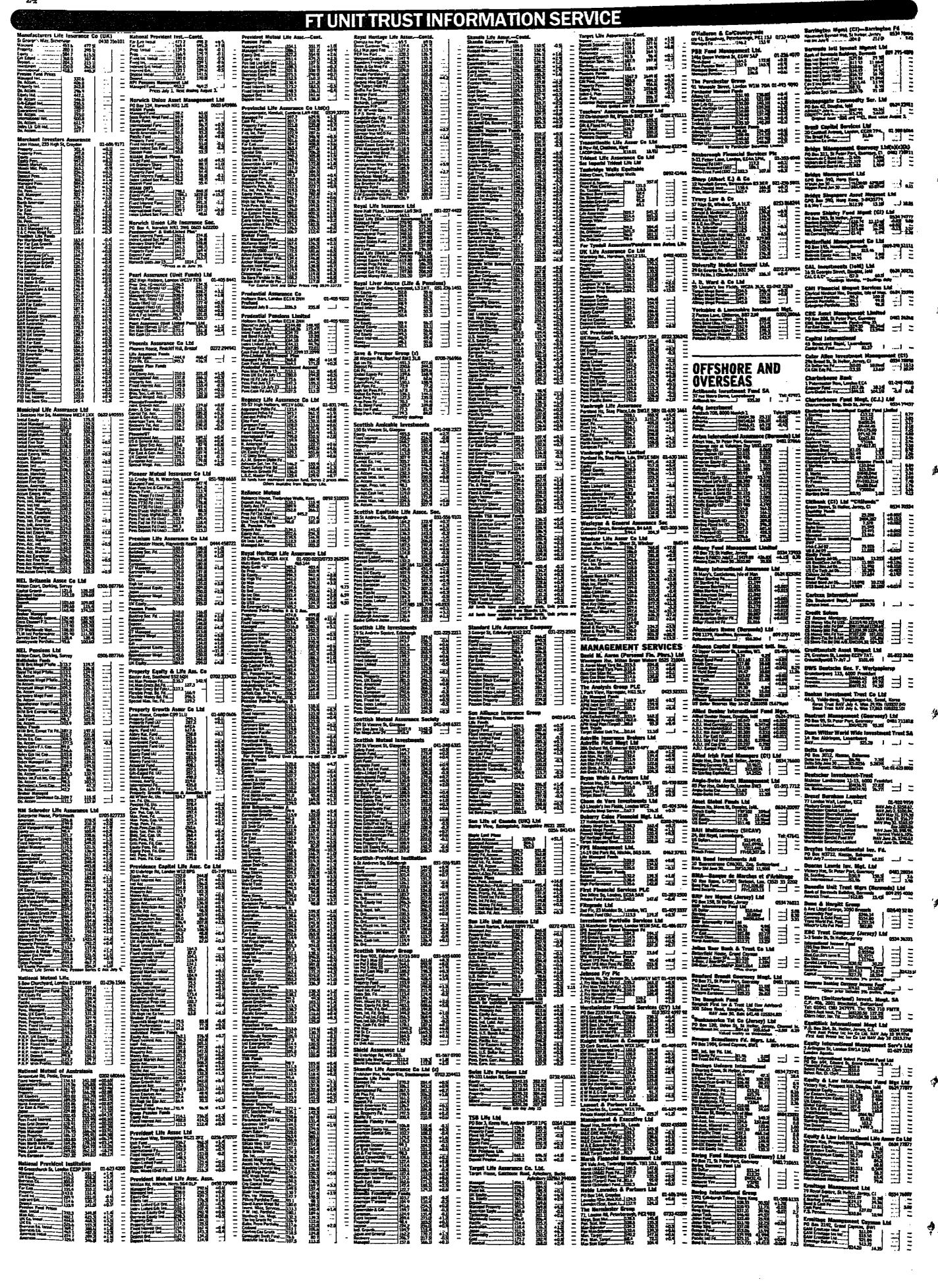
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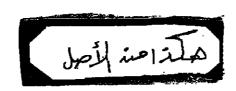
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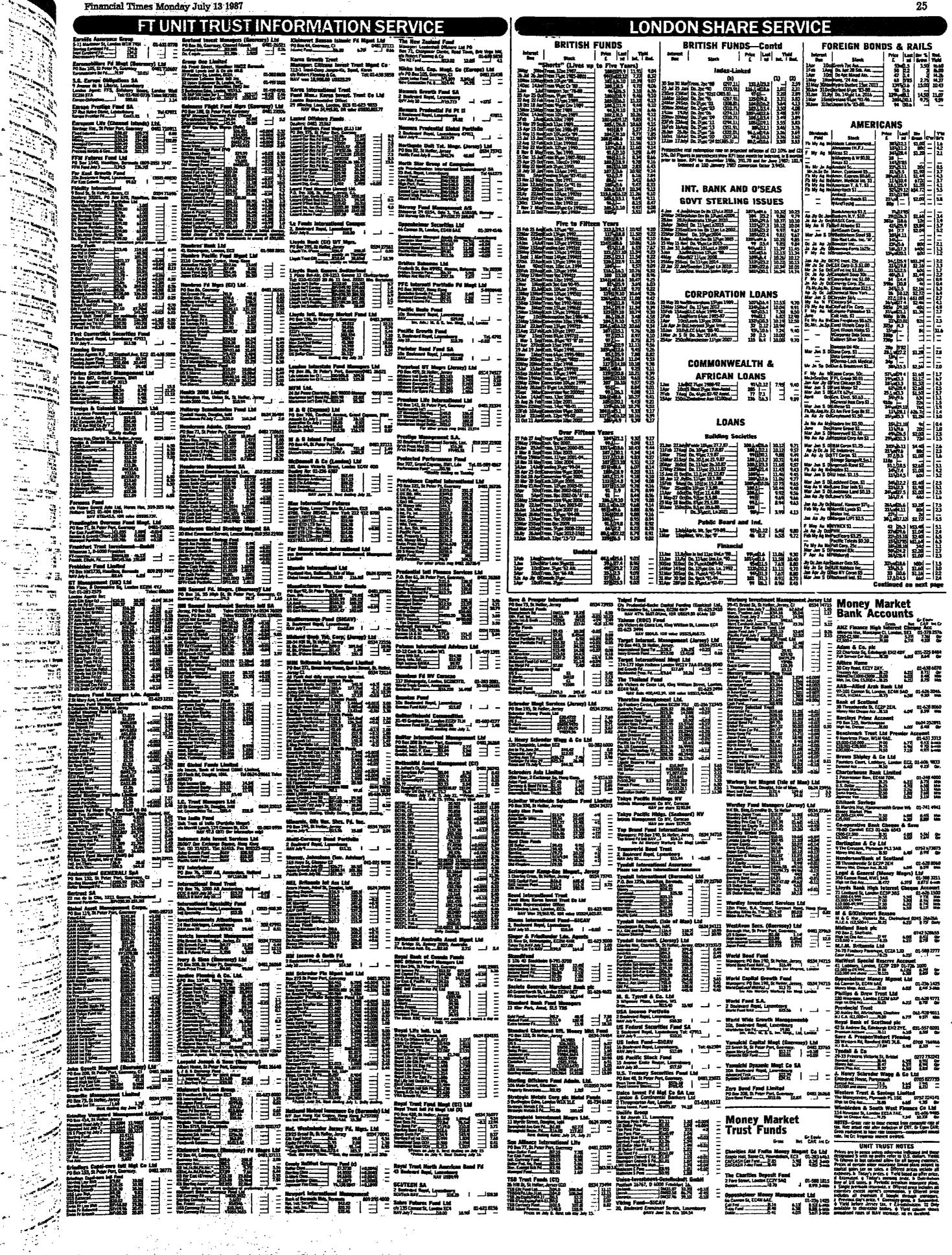
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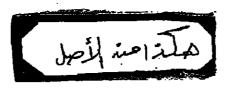
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INSURANCES - Continued
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International headquarters for Thorpe

TROLLOPE & COLLS MANAGEMENT, part of the building and civil engineering division of the Trafalgar House Group has been awarded an £8.5m contract from Pelmaks Project Management Services for the construction of a new international headquarters at Thorpe, Egham, Surrey, for

the RMC Group.

The work will comprise substantial refurbishment of three existing buildings—a Georgian residence, a former coach house and an Edwardian property, each to be connected by a new singlestorey, flat-roofed construc-tion. The works, covering an area of approximately 4,000 sq metres, will largely consist of office accommodation, an amenities block and extenamenities block and extensive sports facilities.

Nearly £2m of the contract value is to be spent on extensive environmental works. Much of the new flat-roofed area is to be planted and some 24 ins of topsoil is to be deposited on it for that

purpose.

The properties are situated in a conservation area adjacent to RMC's group leisure complex at Thorpe Park, and Trollope & Colls is taking considerable steps to preserve the many trees that lie in the vicinity. The design by Edward Cullinan CBE has been commended by the Royal Fine Art Commission. The contract is due for completion within a 21 month period and Trollope & Colls Managesite at the beginning of

APPOINTMENTS

Dublin Airport expansion

authority.

It involves constructing a new runway and associated taxiways, earthworks, drainage, concrete paving and paving. Work has just started remains at Coleford, Gloucester Area Health Authority (£409,000).

The contract housing division has a £227,000 contract for work on homes at Sheffield for the Sutton Housing Trust.

Construction of a new runway at Dublin Airport is included in contracts worth £14m awarded to TARMAC CONSTRUCTION.

The Dublin contract a joint venture with P. J. Walls (Civil) of Dublin, is valued at about £11.5m and is being carried out for Aer Rianta, the airport authority.

It involves constructing a new Authority (£409.000).

Blood transfusion centre at Colindale Hospital

Contracts totalling £13m for a new blood transfusion centre in North London, an industrial development in High Wycombe and an office refurbishment in City Road, London, have been awarded to KYLE STEWART.

The largest is a management contract for the £7.5m blood transfusion centre at Colindale Hospital. Work has started on the 18-month project to provide a four-storey building containing laboratories and offices to serve a major part of London. Hert-

a major part of London, Hertfordshire and Bedfordshire. The
client is the North West Thames
Regional Health Authority.

At the Castle Industrial Estate
in High Wycombe, Buckingham-

Riding centre in Texas

TAYMECH (USA), part of the administrative offices, livestock

TAYMECH (USA), part of the Taylor Woodrow Group, has been awarded a \$2.5m (£1.53m) contract to provide mechanical services for the Will Rogers Equestrian Center, being constructed for the City of Fort Worth, Texas. The project covers 9.2 acres of the city's west side and comprises two major buildings and subsidiary of the SAE. Group of the city's west side and comprises two major buildings and subsidiary of the SAE. Group of the city's west side and comprises two major buildings are an exhibition hall, a coliseum, minute.

administrative offices, livestock quarters, veterinarian's offices, a free station and concession areas. The general contractor for the project is Spaw-Glass, Inc., a subsidiary of the SAE. Group of traditional construction. They will be singla-storey and of traditional construction. They will be singla-storey and of traditional construction. They will be singla-storey and of traditional construction. They will be singla-storey and of traditional construction. They will be singla-storey and of traditional construction. They will be singla-storey and of traditional construction. They will be singla-storey and of traditional construction. They will have tried, pitched roofs and will be clad in facing brick-work.

The Midlands region has been awarded a £3.5m contract by N F C Properties for the construction of a mechanics letter office at Clifton Road. Cam-



Midlands, a division of Mowlem Regional Construction

MOWLEM MIDLANDS, the cars on two basement levels. The Birmingham-based division of structure will comprise
Mowlem Regional Construction reinforced concrete foundations, retaining walls, columns and external walls up to fourth floor Estate as contractors for the level, steel framework above and

CONSTRUCTION CONTRACTS

Estate as contractors for the fifth Cathedral Court development at Colmore Row, an important site in the heart of Birmingham.

The work comprises the demolition of the existing derelict Victorian building on site and the construction of a six-storey prestige building with 40,000 sq ft net of air-conditioned office space and parking for about 41 level, steel framework above and in-situ concrete suspended slabs, shaft.

The street elevations are stone clade and windows are double-glazed aluminium frame with synthapulvin finish and both internal and external finishes will be to a high standard. Work has just started for completion in autumn 1988.

Hospital facilities HIGGS & HILL NORTHERN

HIGGS & HILL NORTHERN has been awarded three contracts worth over £4.3m for health related buildings in the north of England. At Northowram Hospital, near Halifax, West Yorkshire, work includes the constitution of new ward and day hospital buildings for the Yorkshire Regional Health Authority. The wards are to be adjacent to the existing hospital buildings and linked by a corridor. They will provide over be adjacent to the existing hospital buildings and liuked by a corridor. They will provide over 1100 sq metres of additional floor area. The two buildings will be single-storey and of traditional construction. They will have tried, pitched roofs and will be clad in facing brickwork.

Cambridge for use by the Post Office. The contract also in-cludes associated office, welfare, plant and transport accommoda-tion and external works. The main sorting har is a 1x netre span, sleet portal framed struc-ture with a maximum internal height of 11 metres. It will be clad in steel sheeting and in-cludes associated office, welfare, ing gallery at first mor level. The office and reliare accom-modation is housed in a threestore, steel ranged milding with metal deck and reinforced concrete floor construction. The gross floor area of the project is 7600 sq metres.

ANDREWS-WEATHERFOIL has ANDREWS-WEATHERFOIL has received orders worth a total of 56m for building services installations. The contracts include work in Throgmorton Avenue in the City of London (£1.5m), a new police station in south London (800,000), a Cascades residential development in London Docklands (£1m), and a joint credit card development in joint credit card develop Basildon (£600,000).

Yorkshire superstore project

has won contracts worth £10m for a variety of building and civil engineering works. The largest is a 5,000 sq metres superstore at Heckmondwike, West Yorkshire for Wm. Morrison Supermarkets. Valued at fam, the work is due for completion in 37 weeks.

cals acetyls expansion project, and the annual term contract for Peterborough Development Corporation involving a variety of civil works and valued at £1m. Further building contracts in

Further building contracts include a £2.1m four-storey building incorporating mortuary, outpatients and rehabilitation units which forms phase 4A2 of the Scunthorpe and District General Hospital development for the Yorkshire Regional Health Authority, and a £1.1m contract for the Home Office involving a mixture of refurbishment and new-build works to a new prison at Lindholme, Doncaster.

ELLIOTT - MEDWAY CON-STRUCTION (NORTHERN), part of Falcon Industries, has been awarded a design and conbeen awarded a design and construction contract worth £2.26m
for temporary Crown courts at
Snaresbrook. London, £11, by
the PSA Directorate of Civil
Accommodation. The building,
comprising six Crown courts and
ancillary accommodation including a secure cell block, is to be
constructed utilising a combination of steel frame, Speedshell
building system and traditional
construction. The total area, on
two floots, with an extensive
plant room on the roof, is in
excess of 3,500 sq metres. Externally the building is clad with
facing brickwork to the ground
floor and with PVC-coated profile
steel sheet to first floor and plant
room. The roof is of a PVC-coated
steel sheet sandwich construction. Construction of car parks,
landscaping and planting are also landscaping and planting are also included in the contract.

CLUGSTON CONSTRUCTION

Civil engineering contracts include a new fillm air separation unit at Saltend, Hull for Air Products, part of BP Chemi-

August 21-27

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COMPANY MEETINGS—
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Axe, EC. 3.30
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Row, W. 11.00
Fairbriar, The Brewery, Chiswell Street,
EC, 12.00
Manover Druce, 21 Manchester Square,
W. 10.30
Marrison inse TOMORROW

Paletine Road, Northenden, Maintester, 10.30
Las. Glazierz' Hall. 9 Montagne Close, 5£, 12.15
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Sizierz' Hall. 9 Montagne Close, 5£, 12.15
Sizierz' Hall. 9 Montagne Close, 5£, 12.05
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Sacohire Petroleum, Grant Eastern Hotel, Liverpool Street, 5£, 12.00
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SOARD MEETINGS—Finals:
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COMPANY MEETINGS—
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12.00
New Throgmorton Tst (1883). Armoury
House, City Road, Et., 12.50
Powell Bushyn, Waldorf Hotal, Aldwych,
Resailan Pross, Iroamangers' Hall,
Alderware Street, Barbloan, EC, 2.30
Unilock, London Press Centra, New Street
Square, EC, 12.00
WEDNISDAY JULY 15
BOARD MEETINGS—
Finals:

BOARD MEETINGS—
Finals:
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Craig Shipping
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Pacific Gas and Electric 45 ets
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Brown Shipley, Founders EC, 12.30
THURSDAY JULY 16
BOARD MEETINGS—
Finals: Finals: Farse! (Jack L.) Jones Stroud Interims: BYTEFFERSE
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Kershaw (A.)
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Rank Gryanisation
Rank Gryanisation
Scottish Mortuage & Tet
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Northern Ind Improv Tet 5p

Treasury 8lepcLp 2007 4lepc

Uniquab 7p

COMPANY MEETINGS—
Ferguson Indi. Appleby Grammar School.

Appleby, Cumbria. 11.35

GT Global Recogney Inset 1st, 8 Devogable Square. EC. 12.20

Personal Assets 7st. 1 Charlotte Square.

Edinburgh, 12.30

PRIBAY 31s. Y.

FRIDAY JULY 17
BOARD MEETINGS-

Greenfriar Inv
Tribone Inv Thi
Dividend 6 Interest Payments—
British-Borneo Perroi Syndicate 13.5p
Birtish-Borneo Perroi Syndicate 13.5p
Birtish-Borneo Perroi Syndicate 13.5p
Birtish-Borneo Perroi Syndicate 13.5p
Flaton Mines 230.5
First Union General Invet 7st 10 cts
Gartmore American Securities 0.8p
Godwin Warven Control Syndians 1.1p
Hill Samsel 118
McInerney Props trap
Marks and Spancer 3.1p
Plaxtons (GB) 1.5p
Saingbury (LJ 4.95p
Treasary 2 laps 1-1, 2014
Treasary 2 laps 1-1, 2014
Dividend Stamplog 8.3p
Dividend Stamplog 8.3p
Tydender Bury 1990 45pc
Tydender Bury 1990 45pc
Tydender Bury 1990 45pc
Tydender Surples 1-1, 2006 21.42

TOMORROW

Motion on the Licensing (Northern Ireland) Order, fol-lowed by motion on the Regi-stration of Clubs (Northern Ireland) Order.

Commons: Committee con FRIDAY sideration of the Finance Bill Commo Motion on the Rate Support motions.

Grant Supplementary Reports

THURSDAY Commons: Committee consideration of the Finance Bill. Remaining stages of the British Shipbuilders (Borrowing Powers) Bill. Motion on the Redundant Mineworkers and Concessionary Coal (Payments and Schemes) (Amendment)

Commous: Private members'

BUSINESSMAN'S DIARY

Trade fairs and exhibitions: UK Current World Wine Fair (01-729 0677) (until July 19) Bristol Bristol August 23-25 International Craft and Hobby Pair (06252 72711) Wambley Conference Centre

July 14-16
Electronic Design Automation
Show (01-242 3621) Wembley
Conference Centre July 17-18
Cash and Carry
(01-727 1929)
Fashion Fair IMB System User Show and Content of the Con

August 2-5
BFM Furniture Show (01-724
0851) GMex Centre, Manchester
August 6-9
Connoisseur and Collectors'
Fair of Antiques and Memorabilia (021-780 4171)
NEC, Birmingham

Aberdeen
September 8-19
Chelsea Antiques Fair (04447
2514) Old Town Hall, Chelsea
September 14-18
September 14-18
International Welding, Cutting and Metal Fabrication Exhibition—WELDEX (021-705 6707)
NEC, Birmingham

July 16-20 International Integration of Western and Chinese Medical Technology and Pharmacology Exhibition (01-486 1951) Shanghai Shanghai September 3-6
Shanghai Specialised Fair for Clocks, Watches and Jewellery — JUWELIA (01-977 4551) Vieuna July 24-27
Residential

August 30-September 1
Scottish Industry and Commerce
Trade Fair (0202 767073)
Scottish Exbn Centre, Glasgow
September 24 July 19-23
Gift Trade Fair (0282 867163)
Harrogate Exhibition Centre
July 23-26
Accorn Computer User Show (01386 2441)
Barblean Centre
July 28-August 2
British Music Fair (01-385 1200)
Olympia September 8-10 Autumn Gifts Fair (01-855 9201) Olympia Offshore Europe Exhibition and Conference (01-549 5831) Aberdeen

Overseas

August 22.26

July 24-27
Electronic Products Exhibition
—INTERNEPCON (01-940 8777)

Knala Lumpur

International Autumn Fair (Consumer Goods) (01-734 0543)
Frankfurt

September 6-9
International Exhibition of
Sports Goods and Leisure
Equipment (01-255 5566) Paris

International Jewellery and September 6-12
Watches Exhibition—JEWEL International Autumn Fair (01-FAIR (01-464 4129) Singapore 240 7013)

pany pension scheme - time for

St Regis Succession of the Brewery, EC2

London Press Centre
September 29
Information for Energy Group—
Energy statistics (01-636 1004)
61 New Cavendish Street, W1

Sept 29-30
Business Research International:
How to buy and sell companies
(01-637 4883)
Hotel Inter-Continental, W1

London Press Centre

Business and Management Conferences

Sept 10
Tolley Publishing Co.: Your com-Spectra: How can retail management use data collected from sales points — to make their businesses grow? (0734 action (01-680 5682) London Press Centre, EC4 September 15-16
Euromoney: Short term and medium term financing alternatives (01-236 3288)
St Regis Sheraton, New York 794161) Portman Hotel, WI July 15-17 National Association of Futures

Trading Advisors: Managed money — a global perspective (Illinois (312) 644-5610)

Ritz Carlton Hotel, Chicago July 16-17

Frost and Sullivan: Strategies September 24
for dramatically reducing your Tolley Conferences: Payroll inventory costs (01-730 3438)
Sullivan House, SW1

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Microwave Association: Edu-cating the educators (01-229 8225) Royal Holloway and Bedford College, Egham Industrial Society: Profit related pay (01-839 4300) 3 Carlton House Terrace, SW1

Angust 10-12
Frost and Sullivan: Managing the data centre as a business (01-730 3438)
London
Sept 7-8
IBC: Broadcast radio into the 90's (01-236 4080)
Leadoa Press Centre, ECA
September 10-11
Financial Times: World Motor

Hotel Inter-Continental, W1
Sopt 29-0ct 2
RMDP: EPoS with EFTPoS congress and exhibition on computers in retailing and distribution (0273 203581)
Barblean Centre, EC2
October 4-9
IPM: Selecting managers—advanced interviewing and assessment skills (01-946 9100) Assoc Electrical Inds 6-spc06 1866-91
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Bell Canada Enterprises 60 cts
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Chrysler Core 25 ct
Citcors Oversias Channels Core NV Gld
Cossit 10cd. 1983-88 5 sc
Crowther (John) 2-59
Scimus 2-159

Financial Times: World Motor ment skills (01-946 9100) (01-621 1355) Frankfurt Bristol

Anyone wishing to attend any of the above events is advised to telephone the organisers to ensure that there has been no change in the details published

FINANCIAL TIMES CONFERENCES

ELECTRONIC FINANCIAL **SERVICES**

COMPETITION AND CO-OPERATION London - October 19 and 20, 1987

The Financial Times Fifth Electronic Financial Services Conference will focus on competition and co-operation in financial services, the problems financial institutions face in managing technology to secure competitive advantage.

To what extent should they co-operate to share information so that their corporate clients benefit from more comprehensive cash management systems? What are the benefits and disadvantages of sharing an automated teller machine network? What is the best way to develop integrated account files for corporate and retail customers? The key issues will be debated by a distinguished panel of speakers including Mr Trevor Nicholas, Barclays Bank PLC; Mr Gene Lockhart, Midland Bank plc; M Jaques de Keyser, Générale de Banque; Mr Des Lee, Lloyd's of London; Mr Bert Morris, National Westminster Bank PLC; Mr Paul Rachal, Internet Systems Corporation; and Mr Rudolph Bauer, Commerzbank AG.

WORLD MOTOR CONFERENCE

Frankfurt - September 10 and 11, 1987

Strategic alliances, investments, distributive developments and relations with Japan are the major elements in this year's FT World Motor Conference which is timed to coincide with the Frankfurt Motor Show.

Two years ago in Frankfurt, Dr Carl Hahn and Mr Bob Lutz made fascinating contributions to the proceedings and they return to the platform this year. Among the other speakers are Mr Peter Schutz of Porsche; Mr Roger Vincent of Bankers Trust; Mr Giorgio Garuzo of IVECO; Mr John Hardiman of Ford of Europe; Dr Sergio Pininfarina of Industrie Pininfarina; Dr Hansjorg Manger of Robert Bosch; and Mr F. Perrin-Pelletier of Peugeot.

All inquiries should be addressed to:

The Financial Times Conference Organisation Minster House, Arthur Street Loudon EC4R 9AX

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Tel: 01-621 1355 (24-hour answering service) Telex: 27347 FTCONF G Fax: 01-623 8814

he will be working in corporate and commercial banking. Pre-viously with Old Broad Street Securities, and Kleinwort Ben-son, Manchester, he joins from The Royal Trust Bank where he was manager of the Manchester

F. J. C. LILLEY has made Mr John Constantine a non-executive director. Mr Constantine retired on April 1 from his position as senior partner of Thom-McLintock and Co's Birmingham office.

Mr John C. Howley, the controller (marketing) of YORK-SHIRE BANK since 1983, has been appointed to head a new status within the Visa Interna-tional organisation. He will have

Two changes at Charterhouse Bank

Mr Antony Peaker has been appointed associate director and head of international bone fund management in the portfolio management division of FUJI

been appointed to head a new Environmental Services, Las division following the bank's appointed Mr Michael Pullen acquiring principal card issuing and Mr David Wheeler to the status within the Visa Internatoral exemination of the status within the status within the visa Internatoral exemination of the status within the status wit tional organisation. He will have company last summer as martine title controller (Vica services). Mr David Mortimer has been appointed controller (marketing) to succeed Mr bool plant.

company last summer as martinector. Mr Ian T. Bristow is keting manager and Mr Wheeler, appointed managing director of who joined at the same time, as general manager of the Ponty-forward engineering projects. He may be a manager of the Ponty-forward engineering projects. He may be a manager of the Ponty-forward engineering projects. He may be a martinector of the managing director
appointed general manager of AVDEL the major subsidiary of Newman Industries. He was the production director.

management division of FUSI-INTERNATIONAL FINANCE. He was previously vice-president of Bankers Trust Company where he held various briefs, most recently that for larger-term positioning in foreign ex-change and bonds in the London treasury of the bank.

RECHEM INTERNATIONAL, the trading subsidiary of Rechem Environmental Services, Las appointed Mr Michael Pulien and Mr David Wheeler to the board. Mr Pullen joined the board. Mr Pullen joined the board. Mr Pullen joined the board. Mr Pullen joined the discourse Mr Lan T Reletow is a managing director of Hoppourn Gardine Mountain.

GRAMPIAN HOLDINGS has appointed Professor Douald appointed engineering director MacKay, an economist, as a non-executive director.

CHARTERHOUSE BANK has made the following appointments: Mr David Pellett has been appointed as an assistant director, in charge of credit analysis. Previously with The Hongkong and Shanghai Banking Corporation, and the American Express Bank, he joins the London office from The Royal Trust Bank. Mr David Hunt has been appointed as an assistant director of Charterhouse Bank, Manchester, where he will be working in corporate appointed general manager of the following appointed in the following appointed for Yorkshire appointed as an appointed is deputy of Coats Viyella. He succeeds the subsidiary of Coats Viyella. He was appointed financial director of Hobourn Group, has become director in 1979 and deputy managing director of Hobourn Group, has become appointed deputy managing director in 1978. He succeeds the subsidiary of Coats Viyella. He was appointed financial director in 1978 and deputy managing director in 1978. He succeeds the bourn Technology.

Mr A. L. Henderson, who has been appointed deputy chalman of Patons and Baldwins, a position which will involve him in the worldwide development of handknitting activities within the Coats Viyella Group.

Mr A. L. Henderson, who has been appointed deputy chalman of Patons and Baldwins, a position which will involve him in the worldwide development of handknitting activities within the Coats Viyella Group.

Mr Derek Rome has been appointed an associate director of GRANDFIELD RORK

COLLINS FINANCIAL. HI-TECH SPORTS has made Mr
David Ling its marketing director. He was sales and marketing for private client's portfolios.

HOBOURN GROUP has made the following changes: Mr Wil- viously an executive director of llam G. Pickering is appointed the non-marine treaty departmanaging director of Hobourn ment of Hogg Robinson and

Mr Alan Altchison, previously an investment manager with Charterhouse Investment Man-agement, has been appointed an executive director of DUNEDIN PORTFOLIO MANAGERS, the subsidiary of Dundedin Fund Managers, which is responsible

At CDP FINANCIAL PART-NERSHIP Mr Nigel Linacre has become an executive director.

Mr Rafael Miqueleiz has joined LESLIE AND GODWIN REINSURANCE as a director. He has spent 20 years in the reinsurance business, being pre-viously an executive director of

BANCO DI SANTO SPIRITO FOUNDED IN 1605

1986 BALANCE SHEET

Assets · Cash and funds with Central Bank Securities and Investments Portfolio. current accounts

contango loans

Contra accounts

Other items

(billion Lire) 2.051.8

5.456.6

11.732,4

26.541,9

2.252,6

· Capital, reserves profit brought forward

Funds for provisions

and depreclations

Net profit for the year

Deposits, etc.

Other items

Contra accounts

989.6 18.750,0 309,6 1.397,1

26.541,9

(billion Lire)

48.035,3 48.035.3 The shareholder's meeting - held in Rome under the chairmanship of Mr. Rodolfo Rinaldi - has approved the balance sheet as at 31.12.86, which registers a profit of ITL 47,1 billion (+ 35,3%), after provi-

sions and transfers to reserve of ITL 193,8 billion (147,6 billion in 1985). The meeting decided to increase reserves by ITL 24 billion and to distribute ITL 22,2 billion to shareholders (+ 82%). Following this, the Bank's own funds amount to ITL 1.013,9 billion (+ 30,2%). Total deposits amounted to ITL 18.590 billion, of which ITL 11.010 billion from customers (+11,2%).

Total credit granted amounts to ITL 11.732 billion; credit granted to customers increased by 13,7% Contingent liabilities increased by 23%. Both our international and investment activity have shown a further gratifying growth.

The shareholders meeting elected the Statutory Bodies for the period 1987 - 1989. Following the Board of Directors resolutions, these are now made up as follows: Board of Directors: Rodolfo Rinaldi, Chairman; Gianfranco Imperatori, Vice-Chairman; Elio Tartaglia. Managing Director; Giacomo Antonelli, Fabrizio Antonini, Mario Are, Renato Cassaro, Pietro Ciucci, Umberto Granati, Enrico Michell, Francesco Granati, Directors.

Board of Auditors: Sergio Melpignano, Chairman; Giovanni Castelli, Costantino Leggeri, Alfredo Parisi,

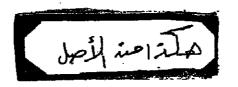
Giovanni Battista Pintus, Auditors, Aldo De Chiara and Giacomo Salvemini, Alternates.

PARLIAMENTARY DIARY

Commons: Motion for the for England and Wales. Motion summer adjournment. Proceed on the Urban Development ings on the Consolidated Fund Corporatons (Financial Limits)

WEDNESDAY

ا علذا منه الأصل



WORLD STOCK MARKETS

	AUSTRIA	ITALY Continued	AUSTRALIA	JAPAN	CARTARA						
	1987 July 10 Price Schrig. 2410 1890 Creditarstalt 1919 07 2410 2440 Goesser 2500 07 13200 10800 Interuntal 11800 11	1987 Soly 10 Price Line 141200 129000 Generali Assicar 132550	1987 3sty 10 Price Asst5 4.5 2.55 AGI fet	1967 July 20 Price Year 4100 1890 All Direction 1900 1890 All Direction 1900 1890 All Direction 1900 1900 1900 1900 1900 1900 1900 190							
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The same of the sa	712 500 Perimoser 679.00 167 108 Stepr-Daimler 119.00 1113 690 Vertschar Mag 748.00 BELGIUM/LUXEMBOURG	141200 129000 Geografi Assicar 132550 101400 72000 Italicement 101.050 1240 960 La Risscenti 1240 2946 2190 Mentedispot 2299 14700 11900 Olivetti 12,420 7840 6,380 Pirelii Co 6,500 5750 4,965 Pirelii Spa 4,965 4340 2499 Saipen 3,700 4895 3450 Saipen 3,450 35500 27720 Toro Assic 30,450	3.45 2.65 Ampol Pet 3.25 3.75 2.62 Argol Pet 3.25 4.7 2.7 Ashton 3.80 2.1 1.05 Aust Saarant 2.80 2.1 1.05 Aust Saarant 2.80 8.4 7.1 Bell Group 8.40 6.4 4.05 Bell Resources 4.78	1118 602 Bridgestone 1050 694 545 Bridgestone 565 1030 691 Canon 905	TORONTO Closing prices July 10 Same Com Gee S27, 25'2 25'2 25'2 - '2 Same Com Gee S27, 25'2 25'2 - '2 Same Com Gee S27, 25'2 25'2 - '2 Same Com Gee S27, 25'2 25'2 - '2 Same Com Gee S27, 25'2 25'2 - '2 Same Com Gee S27, 25'2 25'2 - '2 Same Com Gee S27, 25'2 25'2 - '2 Same Com Gee S27, 25'2 25'2 - '2 Same Com Gee S27, 25'2 25'2 - '2 Same Com Gee S27, 25'2 25'2 - '2 Same Com Gee S27, 25'2 - '2 Same Com Gee S2						
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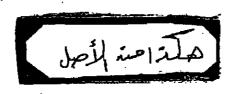
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新代配式用限作的战争式和发表了斯萨斯·安全人们有效。2.次斯安全式形态为2.以斯尔·118 斯式汽车交换型。1986年

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Continued on Page 29

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CURRENCIES, MONEY & CAPITAL MARKETS

FOREIGN EXCHANGES

US trade deficit forecast to be little changed

IMPACT FROM Wednesday's US trade figures for May is likely to be much less than appeared likely of much less than appeared likely a few weeks ago, with most forecasters agreeing there will be little change from the April deficit of \$13.3bn.

Predictions range from about \$12.5bn to \$14.5bn, but several have been adjusted recently, in the light of a shrinking Japanese trade surplus.

According to a survey by Money Market Services the May US deficit is expected to be \$13.20n. MMS itself is at the top of the range, at \$14.40n, and Nomura Research Institute has one of the lowest extingue at \$12.50n Citi. lowest estimates at \$12.5bn. Citi-bank recently revised down its figure to \$13.8bn from \$14bn. Lon-don stockbrokers, James Capel,

surplus in June, while Wednesday's US trade figures are for May.
unlikely to be much impact on the
dollar, unless the deficit is over
S14bn.
The dollar's trend is expected to
continue upwards in the short
term, but will be limited by the
commitment of central banks to
exchange rate stabilisation.
It is assumed that the meetings
of ministers from the leading economic nations, in Paris in February and Venice in June, while Wednesday's US trade figures are for May.
In June Japan's seasonally
adjusted trade surplus feil to
\$5.51bn, from \$8.44bn in May. Over
the same period Japan's unadtunited surplus with the US
decreased to \$4.01bn from
\$4.43bn.

If the forecast of a May US
deficit of around \$13bn proves
correct this will not change the
monthly average so far this year.
This remains too high to sunstain
the dollar's advance, and in the in exchange rate targets, giving a top for the dollar of about Y155 and DM 1.85.

expect \$13bn, while merchant bank, Morgan Grenfell, has revised its forecast up to \$13.1bn from \$12.7bn.

As the forecasts came together at the end of last week it was generally agreed there was unlikely to be much impact on the dollar, unless the deficit is over \$14bn.

The US currency has not quite reached these levels, but on last week's trend will do so very soon, although much of the optimism is based on the fall in Japan's trade surplus in June, while Wednesday's US trade figures are for May. In June Japan's seasonally adjusted trade surplus fell to \$5.51bn, from \$6.44bn in May. Over

the dollar's advance, and in the second half of the year the situation is expected to deteriorate.

Morgan Grenfell suggests the prospects for the June US trade figures will be helped by a one off change in the method of calculation for the US trade deficit with Canada. In the past Canadian figures have suggested the deficit is lower than US estimates, and starting from the June figures Washington will take the Canaprospects for the June US trade figures will be helped by a one off change in the method of calculation for the US trade deficit with Canada. In the past Canadian fluores have suggested the deficit is lower than US estimates, and starting from the June figures Washington will take the Canadian calculations.

Morgan Grenfell estimates this could lead to a reduction of about Elbn in the June deficit.

Trade protectionism is seen as an uncertain factor for currency market direction, and Nomura says the fundamental position for the dollar take deficit with collar rate of Y150 in September, lar talk-down."

US officials have talked the dollar up recently, ahead of the US Treasury refunding auctions in searly August, where it is hoped there will be good Japanese demand for bonds. Nomura expects Japanese investors to market direction, and Nomura says trade legislation to be discus-

Luty Aug Sent Dec Jr. — 16.29 16.29 11.29 11.29 11.29 11.29 12.9 04.6.29 6.29 6.29 0.12.9 2.40 2.59 2.94 0.000 0.54 0.94 2.90 2.90 2.90 0.00 0.00 0.00 0.03 0.35 13.20 d volume texal, Calls 676 Parts 1,744

July 0.00 0.00 0.00 3.71 8.71 13.71

During the second half of the sed in the US Congress this month year the deficit is expected to may lead to a resumption of "dolwiden however. Nomura says the lar talk-down."

Puts— Aug. — 0.20 0.40 1.50 4.60

Dec. 13.90 17.90 12.90 12.50 8.00 4.90 2.75



Futures Contract

Starts trading today

LIFFE FT-SE 100 INDEX FUTURES SPTIONS Strike Calls -Last Puts-Last Price July Aug. July Aug. 22350 7.41 9.75 0.76 3.10 23750 5.51 8.16 1.36 4.01 24000 3.90 6.73 2.25 5.10 24250 2.61 5.50 3.46 6.35 24500 1.65 4.42 5.00 7.77 24750 0.98 3.50 6.83 9.35 25900 0.54 2.79 8.89 9.35 Estimated volume total, Calls 5 Puts 1A FUTURES GPTIONS Pats—Last Sect Dec 1.02 0.29 0.98 0.53 0.02 1.25 0.54 2.12 1.34 3.14 2.50 4.31 4.23 5.61 5.12 7.37 5.112 Part 205

£ IN NE	W YOF	₹K		ems e	UROI	PEAN	CURF	RENCY	UNI	RAT	ES	
July 10	Clos		Previous Close			Cei	cu ntral	Curren amoun against July 1	is Ecu	from central rate	% adja	change sted for ergence
1 month 3 months 12 months	0.30-0.2 0.87-0.8	29 pm 0. 15 pm 0.	31-0.30 pm 86-0.84 pm 75-2.65 pm	Beigian Fro Danish Kro German D	ne Mark ,	7.8	.4582 15212 15853	43.04 7.876 2.074	30 97 86	+1.38 +0.32 +0.79		+0.93 -0.13 +0.34
Forward prer U.S. dollar.	nlums and	discounts	apply to the	Freech Fra Dutch Gunt Irish Punt Italian Luri	der	0.76	0403 31943 58411 83.58	6.916 2.336 0.7743 1503	30 64	+0.17 +0.73 +0.77 +1.32	:	-0.28 +0.28 +0.32 +1.25
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		July 10	Previous	EXCH	. NCE	CDOS	e Da	TEC			•	
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CURRENCY RATES Special Drawing Rights* 2.3402 N/A 7.7963 N/A 191.04 N/A

*C\$/\$DR rate for July 9; 1.68599 CURRENCY MOVEMENTS

OOIMETOI I		2110
July 10	Bank of England Index	Morgan Guaranty Changes %
Sterling	72.9	-20.6
Ų.Ş. Dollar	103.2	-41
Canadian Dollar	78.9	-9 .7
Austrian Schulfing	157.7	+10.2
Belgian Franc	99.8	-4.6
Danish Krone	92.0	+2.4
Deutsche Mark	146.8	+21.5
Swiss Franc	171.4	+21.7
Gutider	134.7	+14.3
French Franc	71.6	-12.8
Ura	47.1	-18.4
Yеп	213.0	+58.6

OTHER CURRENCIES

July 10	£	S
Argentina	2,9764-2,9840	1.8470-1.8510
Australia	2 2685-2 2715	1,4105-1,4120
Brazil	71.3610-71.7480	44.2110-44.4320
Finland	7.1980-7.2105	4,4690-4,4710
Greece	221 17-225.12	137.24-139.60
Hang Kong .	17 5885-12 6070	7,8070-7,8080
Iran	116.80*	72.00-
Korea (Suh)	1300.95-1312.75	804.40-811.00
Kuwalt	0.45720-0.45840	0.28350-0.28360
Luxembourg	61 70-61.80	38.20-38.30
Malaysia	4 0765-4.1000	2.5385-2.5400
Mexico	2198.95-2218.10	1362.00-1373.00
N. Zealand .	2,6805-2,6855	1,6640-1.6660
Saudi Ar	6 0480-b.0535	3.7495-3.7500
Singapore	3.4225-3.4290	2.1225-2.1235
S. At. (Cm) .	3.3085-3.3210	2.0535-2.0575
S. Af. (Fn) _	5.2455-5.4220	3.2520-3.3615
Talwan	50.20-50 45	31.05-31.15
UAE	5 9235-5 9290	3.6725-3.6735
	"SelAng rati	

FORWARD RATES AGAINST STERLING

	Spot	1 mth	3 males	6 H	14 <u>f</u>
US Dollar D-mark French Fr. Swiss Fr. Yen	2.9775 9.9325 2.4875	2 9639 9 9120 2 4758	2 9 3 7 5	2.9001 9.8787 2.4222	28311 9.6731 2.3616

	Ecu Central Pates	amounts against Ecu July 10	from central rate	% change adjusted for divergence	Di vergence kmit %
gian Franc	42,4582 7,85212 2,05853 6,90403 2,31943 0,768411 1483.58	43.0430 7.87697 2.07486 6.91600 2.33630 0.774364 1503.17	+1.38 +0.32 +0.79 +0.17 +0.73 +0.77 +1.32	+93 +934 +934 +938 +935 +135	= 1,5344 = 1,6404 = 1,0981 = 1,3674 = 1,5012 = 1,6684 = 4,0752
urges are for Ecu, sustreent calculated			stoles a weak	CURTENCY.	

Auty 10	£	5	DM	YEN	F Fr.	S Fr.	H FL	Líra	C S) B I
2	1.	1.614	2.978	243.3	9.923	2,488	3.353	2158.	2134	61.
	0.620	1.	1.845	150.7	6.148	1,541	2.077	1337.	1322	38.
DM	0.336	0.542	L	81.70	3.332	0.835	1.126	724.8	0.717	20.
VEN	4.111	6.635	12.24	1000	40.79	10.23	13.78	8872.	8.771	25:
F Fr.	1.008	1.627	3.001	245.1	10.	2.507	3.379	2175.	2.150	62
S Fr.	0.402	0.649	1.197	97.79	3.989	1.	1.348	867.5	0.858	24.
H FL	0.298	0.481	0.888	72.56	2.960	0.742	1	643.7	0.636	退.
Linz	0.463	0.748	1.380	112.7	4.598	1.153	1554	1000.	0.989	
C\$	8.469	0.757	1.396	114.0	4.651	1.166	1.571	1011.	I.	28.
BFr.	1.619	2.614	4.822	393.9	16.07	4.028	5.429	3495.	3.455	100

July 10	Short	7 Days	Ome	Three	Size	One
	term	notice	Mootk	Months	Montales	Year
Sterling J.S. Dollar an, Dollar b. Guilder iw. Franc leutschmark r. Franc S. Fr. (Fin.) S. Fr. (Fin.)	84-812 612-613 812-814 512-514 12-114 312-312 712-718 9-11 652-614	812-834 614-634 812-834 514-514 13-13- 32-33- 72-712- 94-63-63-	83-9 63-64 84-87 54-54 34-34 32-34 711-712 93-93 64-62	9,2-92 67-7 84,81 ₂ 5,2-52 3;2-31; 35-31; 8-81; 10-105; 61-65;	9,2-9,5 7-74 8,2-8,13 5,2-5,2 312-312 312-312 84-84 104-105 612-64	9½-9½ 7¾-7½ 8以-9½ 5¼-5½ 3¾-4 8½-8½ 10%-11¼ 7-7½
). Fr. (Con.)	64-61 ₂	6-6 ¹ 2	6%-6%	6 ¹ 9-6 ¹ 8	612-674	61-77a
'en	31 ₄ -31 ₆	313-314	313-3%	4-4 <u>1</u>	4-414	41-42
). Krone	91 ₆ -91 ₆	91 ₂ -97 ₈	912-9%	918-10 ¹ 9	1013-1012	101-107
sian SSing	32 <mark>6-4</mark>	N/A	312-4	4 ¹ 8-4 ¹ 4	414-412	45-41a

worgness or convenience: I wo years /14-5 per cent; three years 812-815 per cent; four years 824-815 per cent nominal. Short-term rates are call for US Dollars and Japanese Yen; others, two dws? motion

POUND SPOT-FORWARD AGAINST THE POUND

July 10	Day's spread	Close	One month	% p.a.	Three months	% p.a.
IS	1.6045-1.6175	1,6135-1,6145	0.32-0.29; pm	2.27	0.89-0.84 pm	2.15
anada	2.1285-2.1345	2.1330-2.1340	0.14-0.04c pm	0.51	0.33-0.21 pm	0.51
letherlands .	3.3412-3.35%	3.341-3.351	11 ₈ -1c pm	3.80	34.34 pm	3.80
elgium	61.55-61.80	61.70-61.80	16-13c pm	282	43-38 pm	2.62
enmark	11.264-11.304	11.294-11.304	are dis الجياد	-0.46	2-21 dis	-0.84
reland	1.1050-1.1120	1.1070-1.1080	0.02-0.11p dis	-0.70	0.07-0.31 dis	-0.69
. Germany .	2.964-2.984	2.974-2.984	14-14-թի թա	5.29	41 _e -37 _e pm	5.37
ortugal	230,70-233.30	232.34-233.30		-6.19	309-392 dis	-6.02
pain	204.92-205.36	205.08-205.36	106-148c dls	-7.43	280-347 dls	-6.11
aly	21491-21591-	2157121581-2	Par-3 Bre dis		2-8 ds	-0.93
OFWEN	10.854-10.894	10.87 - 10.884	44-4% are dis	-5.03	134-14 dis	-5.01
12002	9.894-9.923	9.911-9.921	14-7st pm	1.28	24-24 pm	1.03
weden	10.342-10.374	10.351-10.361	Long-In one dis	-0.07	1 ₂ pm-1 ₈ dis	-0.07
202N	2421-2433	2421-2431	14-1 y pm	5.55	34-3 pm	514
ustria	20.77-20.94	20.91-20.94			261 ₂ -245 ₈ pm	4.89
witzerland		2.484-2.494	14-14 շբա	5.73	34-34 pm	5.33

1.65 c pm, 12-month 2.87-2.77c pm.

July 10	Day's spread	Clase	One month	% pa	Three months	p.a.
IKt	1.6045-1.6175	1.6135-1.6145	0.32-0.29c pm		0.89-0.84 pm	215
reland)	1.4515-1.4545	1,4515-1,4525	0.29-0.24c pm	2.19	0.95-0.85c pm	2.48
arada	1.3205-1.3275	1.3210-1.3220	0.18-0.21c pm	1.77	0.53-0.56 pm	1.65
letherlands .	2.0720-2.0790	2.0765-2.0775	0.30-0.27c pm	1.65	0.92-0.87 pm	1.73
elalum	38.16-38.30		3pm-par	0.47	7-2 pm	0.47
emmark	6,981-7.001		1.10-1.80cre dis		4.15-4.85 ds	-2.56
V. Germany .			0.51-0.48of on		1.52-2.47pm	3.24
orwal			85-125c dis		280-330 dis	8.45
					240-290 dis	-8.34
رام رام			2.80-3.80lire dis	-297	9.00-12.00dis	3.15
#17 OF#37	6.73-6.74%		3.80-4.40ore dis		11.90-12.40ds	7.21
120CE	6134-6.15				1.65-1.80 dls	
weden	6414-6424		1.00-1.30are dis		3.20-3.60 dis	212
	150.35-151.20		0.43-0.40y pm		1.18-1.13 pm	
apao					9.25-8.25cm	
						3.24
Austria Switzerland	12.941 ₇ -12.964, 1.5360-1.5420		3.20-2.80gro pm 0.46-0.41c pm	2.78 3.39	9.25-8.25¢s 1.27-1.22 ps	

CHICAGO LONDON U.S. TREASURY BONDS (CBT) 8%, \$100,000 32mis of 100% Close Nigh Low Prev. 123-20 123-20 122-25 123-19 123-15 — 123-14 91-12 90-13 89-27 nc. 123-15 — himsted volume 24,917 (12,097) evious day's open inc. 29,997 (29,834) 10% NOTIONAL SHORT GILT E100,000 64ths of 100% Close High ne simated Volume () (0) evicus day's open (ct. () (0) THREE-MONTH STERLING E500,000 points of 100% U.S. TREASURY BILLS (IMM) SIm points of 100% Sept. Close High Low Sept. 241.65 242.00 240.00 Dec. 246.15 Estimated volume 1,666 (1,178) Previous day's open int. 6,017 (6,014) 15gh 0.6545 0.6600

High 92.85 92.35 92.36 92.10 91.89 91.50 91.33 5.260 (5,6 en int. Z7,5 92.74 92.73 92.26 92.06 91.87 91.50 91.50 Pres. 92.78 92.50 92.28 92.07 91.87 91.48 91.48 91.31 High Low 92.04 91.15

	ENCY			
POUND	S (FORE	IGN EXC	(ANGE	
Spot 1.6140	1-mth. 1.6110	3-mth. 1.6054	6-mth. 1.5973	12-mih. 1.5858
IMM_ST	ERLING	\$4 per £		
Sept. Dec. Mar. June	Ciose 1.6080 1.6000 1.5960	High 1.6100 1.6025 1.5785	Low 1,6005 1,5905 1,5900	Prev 1.6125 1.6045 1.6005
LIFFE-	STERLING	£25,000	S per £	-
Sept.	Clase 1.6069	High 1.6075	Low 1,6006	Pres 1.6115

Friday, in spite of further taplets

Three-month interbank was offered at 81/2 per cent, compared

with 91 per cent on Thursday, encouraged by the inflation news.

This Thursday sees publication of the June UK public sector

borrowing requirement. Fore-casts for the PSBR vary quite widely. Greenwell Montagn fore-casts a PSBR of £600m, but a repayment is widely expected,

partly because of the privatisation

MONEY MARKETS

Retail prices encourage INTEREST RATES eased slightly Securities forecast a rise in year-in London at the end of last week, on-year inflation to 44 per cent,

UK clearing bank base

lending rate 9 per cent since May 8

after a fairly steady performance by the pound Increased demand for the dol-lar, and disappointment that

lar. and disappointment that higher oil prices failed to push the pound up to DM 3.00, led to bouts of nervous selling of the pound. Capel agreed with this. General but the most important statistic of the week, the June UK retail least 4.3 per cent, and the rate of prices index on Friday, was better than expected.

County NatWest Gilt-Edged discovering the control of the pound of the pound. Capel agreed with this. General expectations were for a rise to at least 4.3 per cent was therefore encouraging for sterling and London's financial markets.

(11.00 a.m. July 10) 3 m	nomins U.S. doltars	6 months i	J.S. dollars
bid 6 7g	offer 7	bid 7 🛵	offer 7 &

BANK OF ENGLAND TREASURY BILL TENDER

Bills to offer Total of applications Total allocated Minimum accepted but Allocated allocated	£1,541; £400m	m £1,635m £400m	Top accepted rate of discount Average rate of discount Average yield Amount on offer at sext tend	8.79749	8.8242% 9.02%
WEEKLY CHAN	GE IN 1	WORLD	INTEREST RATE	S	
LONDON	July 10	change	NEW YORK	July 3	change
Base rates	9	Unch'd	Prime rates	84	Upch'd
7 day Interbank	8/1	-4	Federal Funds	65	Unch'd
3-manth Interbank	92	-4.	3 Mth. Treasury BIDs _	5.7B	-0.05
Treasury Bill Tender	8.7974	-0.0258	6 Mets. Treasury Bills	5.71	-0.31
Band 1 Bills	87a 87a	Unch'd Linch'd	3 Math. C D	6.73	-0.12
Band 3 Bills		Unch's	FRANKFURT		
Band 4 Bills	87	Linch'd	Lomberd	5.0	Unch'd
3 Mpr. Treasury Bill	81	-4	One mith. Interbank	3.70	Unct/d
1 Mth. Bank Bills	5(3 8)2	-3	Three month	3.70	Unch'd
3 Mth. Bank Bills	817	- <u>¾</u>	PARIS		
TOKYO			Intorrention Rate	72	Unch'd
One month Bills	3.53125	Unch'd	One mth.interbank	73	-4
Three month Bills	3.71875	+0.0625	Three month	77	15
BRUSSELS			MILAN		l
One month	6.2	_t_	One month	10%	-2 -2
Three month	6.2	Ę	Three mouth	11	- <u>%</u>
MSTERDAM		_	DUBLIN		
One month	54	+&	One month	9%	-3
Three month	512	Uach'd	Three month		-13 -5-
Three month		Uach'd	Three month	913	_ `` _

inflation rate has been forecast

initation rate has been to recast for July.

Assuming a cut in the mortgage rate in August, lower seasonal food prices, including the impact of a good grain harvest. County

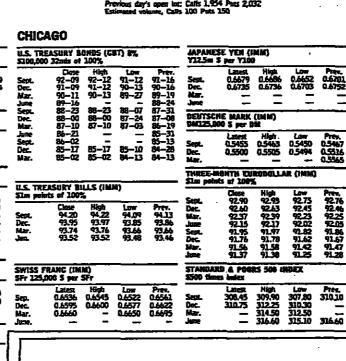
of a good grain naivest, county NatWest and James Capel predict a fall in the annual inflation rate to 3.5 per cent by the end of the year.

Gilts recovered part of their early losses on the RPI, and finished only slightly weaker on fall for the privatisation of British Gas.

Morgan Grenfell expects a weaker of their early losses on the RPI, and finished only slightly weaker on fall 20m; and James Capel expects for a surplus of finished only slightly weaker on fall fall for the privatisation of the privation of the privatisation of the privatisation of the privatisation of the privatisation of British Gas.

Morgan Grenfell expects a weaker of the privatisation of British Gas. year.
Gilts recovered part of their early losses on the RPI, and finished only slightly weaker on

MONEY RATES	>					
NEW YORK (Lunchtime) Prime rate Prime rate Fed. funds Fed funds at (nearweated)	. 84 T . 8 S . 64 0	no lear.		5.09 Ter 5.32 For 5.79 Flor 5.75 Ser 5.59 10;	ed Bonds ee year e year en year en year ear year	7,61 7,82 7,73 8,15 8,35
July 20	Overnight	Une Month	Two Months	Taree Months	Six Months	Lombard Intervention
Frankturi	3.45-3.55 74-73 1-14 44-5 3.09375 104-105 7.20 84-84	3.65-3.75 75-77, 31-34, 516-52, 35-3125 101-105, 61-65, 911-911	3.65-3.75 74-77 ₆ — — — — — — — — —	3.65-3.75 7.3-78 3-2-34 5.3-52 3.71875 104-114 61-65 98-98	3.70-3.85 8½-8½ — — — — — — 97 ₈ -104 ₈	72
July 10	Over- night	7 days	Mosch	Three		
Interbank Sterling Cbs. Local Auth'rity Dep Local Authority Bonds Discount Mkt Dep Company Deposits. Finance House Deposits Treasury Bills (Bay) Bank Bills (Bay) Bank Bills (Bay)	80 ₂ 4	872-812 872 	9,83 81,84 94 84 84 94 81 81 81 81 81	91-9-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-	92-9 91- 92- 94- 94- 811- 811- 811- 811- 811- 811- 811- 81	9%-9% 9% 9% 9% 9%



12.40 7.40 2.50 0.55 -Last Sept. 13,90 12,70 12,40 7,45 3,70 150 Calls 2,2



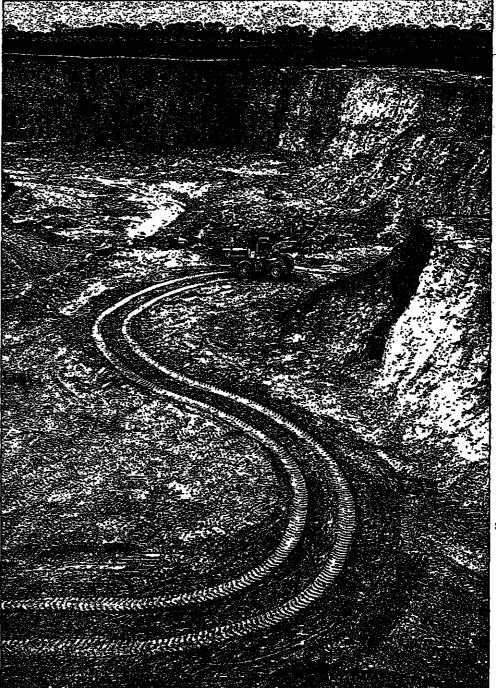
£100,000,000

Guaranteed Floating Rate Notes 2000 unconditionally guaranteed, as to payment of principal and interest, by

The Republic of France

In accordance with the provisions of the Notes, notice is hereby given that, for the three month period, 9th July, 1987 to 9th October, 1987, the Notes will bear interest at the rate of 95th per cent per amoun. Caupon No. 11 will therefore be parable at the rate of £586.82 per compon from 9th October, 1987.

S. G. Warburg & Co. Ltd. Apert Revol;



STEETLEY ARE

MAKING

TRACKS In the past twelve months Steetley PLC has invested over

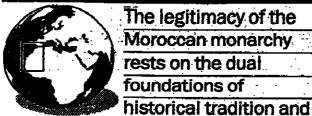
£50M in acquisitions and new greenfield developments in its constructionrelated activities throughout

the United Kingdom, France and North America.



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SECTION III FINANCIAL TIMES



The legitimacy of the Moroccan monarchy rests on the dual foundations of

the religion of the Prophet Mohammad. But, in the years to come, the monarch will have to find ways of associating the rising numbers of educated people with the exercise of real power, write Francis Ghilès and Andrew Gowers.

King seeks wider stage

icies de pape

The of France

have a lot to talk about.

Both leaders, after long years in power, now dominate their domestic political scene in a summer. Way without precedent this century. Roth are presiding over century. Both are presiding over a measure of improvement in their countries' economies following a number of very difficult years. And in their rhetoric at least, the governments of both are now committed to liberal economics, in which phrases like fiscal responsibility and the free market loom large.

The similarities, of course, do not go much farther. King Hassan has for more than 28 years.

r its trappings of Western liamentary democracy. parliamentary democracy. Scion of the Alaoui dynasty which has ruled Morocco since the 17th century, he is also one of the more intriguing figures on the international political scene: a firm friend of the West, an immediate neighbour of the European Community since the

teous interest which state visits

For example, there are signs that he is beginning to take a broader approach to foreign policy than has been customary in the past. In the years since it gained independence from France in 1956, Morocco has tended to look at its relations with other countries in a relatively narrow focus.

It has concentrated on ties with Paris, and its other sometime colonial adversary, Madrid, to the virtual exclusion of other western European capi-

This narrow focus has been reinforced by the West Saharan conflict — relations with Algeria have been strained since 1975, while Libya was viewed with great misgivings until it switched sides in 1984 and signed a treaty of "union" with Morocco at Oujda. King Hassan's purpose was to try to wean Colonel Gadaffi away from wean colonel Ganari away from supporting the Polisario gueril-las. Despite breaking the "union" last year, King Hassan is not on overfly hostile terms

with his Libyan counterpart. Relations with the US, which are close and go back exactly two centuries, were badly upset by the Oujda treaty. Washington had looked upon King Hassan as its paramount friend in Northwest Africa: Morocco sent troops to Zaire's troubled Shaba province to help re-establish order in 1978; it allowed old US bases to be refitted for possible

WHEN KING HASSAN II of use by the US Rapid Deploy-Morocco, paying his first state ment Force; it will soon house visit to Britain this week, meets the most powerful Voice of America broadcasting station outside the US.

Both leaders after they ought to have a lot to talk about.

Both leaders after leaders after King Hassan's

Meanwhile, the West has never denied the monarch the weapons he asked for in recent years — often paid for out of Saudi cash. France and Spain have, however, been far more generous where loans for such purposes are concerned than the US.

on the Middle East scene, King Hassan has played a role which belies Morocco's somewhat marginal geographical been the absolute monarch of a country which considers itself hosted an important Arab sumpart of the Arab world, whatever its trappings of Waster became only the second Arab leader after the late Egyptian president, Anwar Sadat, publicly to meet an Israeli prime minister, when he received Mr Shimon Peres in Ifrane. His relations with Saudi Arabia and the Gulf states, who have over the years extended. have, over the years, extended considerable financial help to

European Community since the considerable financial fielp to accession of Spain and Portugal in 1986, and a player of some significance in the tortuous conflicts of the Middle East.

There are a number of Franco lay dying in Madrid, reasons why the King's presence in London will evoke King disregards the fact that more than the customary courtains are the processing the processing the fact that more than the customary courtains are the process are used to the fact that more than the customary courtains are used to the fact that more than the customary courtains are used to the fact that more than the customary courtains are used to the fact that more than the customary courtains are used to the fact that more than the customary courtains are used to the fact that more than the fact that more than the fact that more than the customary courtains are used to the fact that more than th what the Moroccans argue is a cratic Republic. Morocco left the Organisation of African Unity in 1984, when the latter agreed to seat the Polisario,

with few regrets. The King's visit to London is one sign that he is now seeking to assert himself on a wider

On the Middle East scene, King Hassan has played a role which belies Morocco's somewhat marginal geographical position in the Arab world

years ago, that Morocco would like to join the European Community was in the same spirit—a largely symbolic affirmation of Morocco's desire for a close relationship with the bloc to its immediate north. The importance of such ties was never greater than now, since Spanish membership of the EC has raised vital economic questions for Rabat, especially in relation to its agricultural and fishing industries:

On questions of domestic economic policy, too, Morocco is currently provoking great interest in Western capitals. For the first time since inde-pendence, the Government is



King Hassan, in traditional costume, on a visit to the Western Saha

Morocco

IN THIS SURVEY

Politics and the monarchy: there are testing the system one of the kingdom's soundest years ahead
Relations with the Middle East: a bridge with the BC: the Spanish factor Agriculture: the droughts of the early 1980s The economy: tax reform and the black economy have prompted government investment

Morocco can dominate the world market The fiels industry: strong growth looks imminent

Textiles and leather: investment is rising Tourism: marketing needs to be improve Foreign investment: facing up to frustrations Profile: SFRM, the Casablanca affiliate of the French electronics group Thomson

El Asium: a boom town in the Sahara dunes

Tangler: "a paradise for the beautiful people"
A guide for the business visitor

and Khalifat Allah Fi'l ard (Allah's deputy on earth). It is fair to say that no other Maghrib state—indeed no other Arab state—is in a position of being Yet on the other hand, the able to appeal to centuries of independent government, and an unbroken and apparently

entirely orthodox combination of secular and religious legitimacy. Nevertheless, for all its shared history, Morocco is something of an ethnic and tribal patchwork quilt, which requires careful handling. And King Hassan's position was by no means always as strong as it is today. When he came to the throne after the sudden death of his father. Mohammed V. in land was to be expropriated by February 1961, he spent many the state and distributed to years experimenting with Moroccan constitutions, alter-

nately liberalising and clamp-ing down on political activity. In the mid-1960s, he suc-cessfully faced down a wave of agitation by the main opposition party and within the universi-ties, but only after a number of Important steps are executions, bloody confronta-tions between rloters and security forces, and the disappearance in Paris of one of the lead-

ing opposition figures, Mehdi Ben Barks, in circumstances which remain mysterious to this day. What is more, it is not that long since the King miracu-lously survived two attempted military coups. In the first, in July 1971, many of the guests who had gathered to celebrate his birthday at the seaside palace of Skhirat were killed; in the second, little more than 12 months later, a group of dissi-dent pilots attacked the aircraft in which he was returning to Rabat from France.

Since these narrow escapes, Hassan has bed an aura of baraka (good fortune) which has undoubtedly enhanced his position within the country. But he was shaken by the events of the early 1970s, and has moved both decisively and deftly in the past 15 years to turn events to his

own advantage.
Opposition has been kept within well-defined bounds. Political parties across a reasonably broad spectrum are allowed to function, and have recently been able to speak out on a range of issues, including some quite sensitive economic and social ones. Whatever its limitations, the Moroccan press must be one of the liveliest in the Arab world.

With any opposition which falls "off limits," as it were-and especially with those who have dared to speak out against the Moroccan takeover of the Western Sahara—the authorities have been ruthless, in its 1986 annual report, Amnesty What is more, the legitimacy International expressed con-of the Moroccan monarchy rests cern about the detention of 190

on the dual foundations of actual or possible " prisoners of historical tradition and the religion of the prophet Muhamad. and trial procedures for politi-The King is Amir al Mu'minin cal prisoners which allegedly (Commander of the Faithful) do not conform to international incommunicado detention; and alleged torture

> King has also demonstrated finely-tuned political antennae. Time and again in recent years he has outmanoeuvred the opposition with a bold gesture, especially where Moroccan nationalist sentiments are involved. After the troubles of 1971 and 1972, for example, there was a notable shift in economic policy to take account of such feelings. It was decreed in 1973 that all strategic sectors of the economy were to be at least 51 per cent Moroccanised, and that foreign-owned agricultural

farmers.
The King's masterstroke, though, is widely acknowledged though, is widely acknowledged to have been the famous Green March, launched during the autumn of 1975, in which 350,000 unarmed Moroccans headed

being taken to restructure Morocco's cumbersome publicsector companies, with the aid of a \$240m loan from the World Bankthe largest of its kind

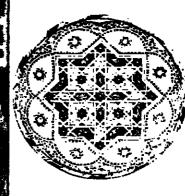
south into the desert (preceded by the Moroccan army) in order to reassert Rabat's sovereignty over what was still the Spanish Sahara. Even if the resultant conflict with Polisario guerrislas who oppose Moroccan rule is
still going on today, and
Morocco has won itself little
international diplomatic credit
by annexing the former colony,
san faces his most significant
and difficult challenges—probconflict with Polisario guerrilthe move arguably continues to domestic political dividends.

The reconquest of the Western Sahara, over which Morocco claims rights of sovereignty stretching back to the Middle Ages, provided the monarch with what one commentator has lous diversion" from pressing comestic problems. All at once, he presented Moroccans with a common opponent against which to close ranks; provided the military with an enemy to fight and with a big boost in spending; and asserted a very popular strain of Moroccan irredentism.

Foreign observers have often commented critically on the costs of the conflict. But against



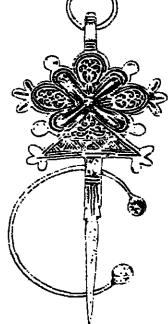
other house vessels are still manufactured, but Moroccan artists iso try their hand at more mo stens, which are keenly sought by



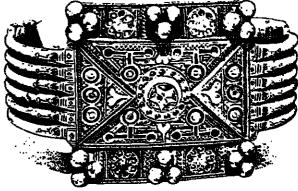
country women, worn either round the wrist or the ankle. Many Moroccans, be they of Arab or Berber descent, have a

been a sign of good luck—the lizzard provides protection against snake bites. A "tizerrai" fibula with a "jackal's paw" design (below), to which magical virtues are attributed, is used to be women's cloaks at the shoulder. The variety of silver jewellery, which Moroccan peasants have always favoured, provides a fair reflection of popular beliefs. The monarchy has always encouraged the crafts architecture, clothing, jewellery, etcbut tourism is diluting many traditional

Silver "Fatma hands" (left) have always



and women from south of the Sahara Silver looks particularly alluring on such



involved in keeping control of the Sahara has fallen since the 1970s and early 1980s when the armed forces underwent the bulk of their re-equipment programme.
Moroccan confidence in its

battle with the Polisario is cur-rently at an all-time high. This stems principally from the construction over the past five years of a 1,300-mile defensive wall around the territory, which now reaches the port of Dakhla, designed to keep the guerrillas out. The latest stage of this ambitious project in the south is all but complete, meaning that sario fighters access to most of the Saharan territory for most of the time, and has closed off their route to the sea, which they had used to mount attacks on shipping and small aircraft off the West Saharan coast.

Even the Polisario admits that the character of the war has changed dramatically since the 1970s, when it regularly ambushed and captured Moroccan soldiers and equipment.

Politically, the war is no longer making the waves it used to, either. Most of Morocco's Western friends, while trying to stay neutral on the issue and limi-ing diplomatic visits to the Sahara, in practice do not allow it to cause any great friction between them and Rabat. For its part, Algeria—while con-tinuing to support the Polisario both financially and diplomatically—has, since 1979, clearly demonstrated its desire not to let the conflict spill over into a wider confrontation between the two countries. That was the main message to emerge from the unexpected summit meeting between King Hassan and Presi-Chadli arranged through the mediation

May.

If the Sahara war is importance, diminishing in importance, King Hassan still has other nationalist cards up his sleevenotably the argument with Spain over the future of its two remaining enclaves on the north Moroccan coast, Ceuta and Melilla. That is an issue of which we can expect to hear a lot more of in the next couple of

of Saudi Arabia's King Fahd in

and difficult challenges—prob-lems which may well be spot-lighted or accentuated by the reforms which his government is now initiating. They include:

Extremes of wealth and poverty, with large numbers of Moroccans still living beneath the poverty line. To ensure that they achieve greater purchasing power is important, both to retain their loyalty and bring them into the real economy. By the same measure, the widespread evasion of taxes by industrialists, when added to the virtually tax-free status of farming, building and tourism. deprives the state of resources which are much needed improve the country's infra-structure and meet important such a background, they social and educational needs.
actually seem to most Moroccans quite limited, whether counted in lives or in money.
What is more, the expense to social and educational needs.

Disparity between regions.
The Casablanca-Rabat-Kenitra axis boasts over two-thirds of failure is something which outsiders and Moroccans alike prefer not to think about.

while the north has, since independence, been left largely to its own devices. Many people in Tangier are hoping that King Hassan's visit next autumn will reverse this state of affairs.

Vast mountain areas remain where poverty is acute and where poverty is acute and peasants engage in subsistence farming on poor soils, with uncertain rainfall. Such areas, which for foreign travellers are ones of outstanding natural beauty contrast sharply with the relatively large, well farmed l irriga plains which feed cities and grow export crops.

 A bloated public sector, where 680 enterprises account for at least one-fifth of GDP and a far higher proportion of jobsthe giant Societe Nationale d'Investissement literally squats on a vast portfolio of company holdings which does little to encourage growth. The Minister of Finance, Mr. Mohammed Berrada has been scathing in his references to the state administration but vested interests remain deeply entren-

• The need to overhaul the education system with a view to generalising primary education and making access to university more selective is recognised as a major, but inevitable, chal-

lenge.

• A high birthrate and the steady pace of urbanisation dictates the creation of many more jobs than are at present on offer. Only private industry, if it invests more than today, and foreign investors, if they are willing, can provide the necessary money.

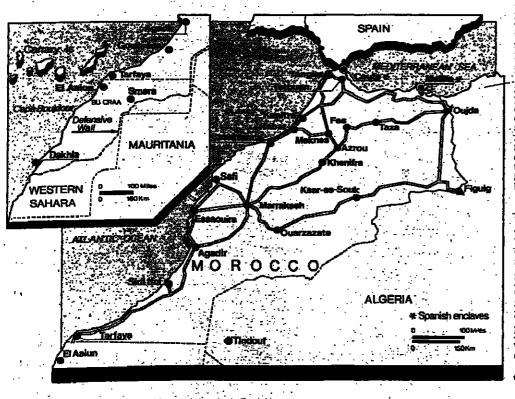
Concentration of power.

However deep loyalty to the monarchy may go, powerful centrifugal forces exist which need to be addressed. Up to now a bedrock of support for the King has been the mass of Moroccan peasantry. In years to come, the King will have to find a way of associating the rising numbers of educated people in industry and civil service with

the exercise of real power.
This does not necessarily mean destroying traditional structures and ways of doing business. But the successful modernisation of Morocco's economy perforce means a strengthening and diversifing of political institutions. Changes need to be introduced into a form of government born of a centuries old system of patron-age and interlocking families which owe allegiance to the

King The Word Bank is keeping its with which it has a very impor-tant programme. Cautious optimism probably sums up best the view of senior officials who have been dealing with the Kingdom these past few years. The IMF, from which Morocco has drawn 440 per cent of its quota, also feels that, however long and arduous, there exists no other road to recovery and steady growth than the one which implements the policies agreed in recent years If the policies succeed, King

Hassan's rule will be consoli-dated and the reputation of the IMF and the World Bank enhanced. The consequences of



from 12.6 per cent of gross 1986 cereals harvest which domestic prduct, in 1982, to only slashed the need for food valued dirham to float down- to liberalising the economy, wards, it has boosted exports enhancing the role of the pri-(particularly in important industrial sectors like textiles)

Finance Minister who introduced VAT

not: The central bank's control has made

\$1.8bn of commercial bank debt payments and \$900m of government-to-government loans since last December. The debt burden, nonetheless, remains heavy, and is reckoned by the IMF to total about \$16.5bn this

year—only a little short of Morocco's entire GDP.

To put all this into perspective, it has to be said that Morocco has been lucky in the last year or so, and that a good deal of the short-term improvement in its position has been

demonstrating a serious intention to bite the bullet of economic reform. Despite falling foul has no control. It has been of IMF targets twice since 1981, helped by the collapse in oil it is now applying a collection of prices, which has trimmed measures straight out of the Morocco's import bill by some resonantional Moneton Fund's \$500m by the fall in the value of International Monetary Fund's \$500m; by the fall in the value of and the World Bank's textbooks.

By cutting public spending, it rates, which have reduced debt has reduced its budget deficit service costs; and by a plentiful 6.2 per cent last year. In 1986, its imports and gave a welcome fil-current account deficit equal-led less than 2 per cent of GDP, which still lives on the land. compared with more than 13 per But the Government is now cent four years earlier. By talking about far-reaching allowing the traditionally-over- structural reforms with a view

vate sector, and broadening the tax base. Important steps are and receipts from tourism. It is being taken to restructure reducing costly and wasteful Morocco's cumbersome publicareas of expenditure, such as sector companies, with the aid food subsidies, and has at least since the riots of 1984, avoided any serious social unrest.

To come with the problem of contemplate each an ambition.

That his Government can even contemplate such an ambitious large debts built up during the 1970s and early 1980s, the Government has reached ernment has reached authority within Morocco, rescheduling agreements for which is widely acknowledged authority within Morocco, which is widely acknowledged now to be at its zenith. His political and religious legitimacy absolutely unchallenged within the country.

Political activity, of course, revolves around the King, but

he has allowed a certain loosening of the reins in recent years following the repression and immobilism of the 1960s and 1970s. The wast majority of Moroccans accept Hassan as the guarantor of the country's territorial integrity—including the former Spanish colony of the Western Sahara, which Morocco took over in the face of Algerian opposition and inter-national disapproval in 1975and of its political stability.

Morocco benefited from the reluctance of most Western, Arab and African countries to help create what they believed

would be yet another impover-ished small state.
.True, Morocco has never suffered from the sort of identity problems which afflict many other Arab countries. For much other area countries. For much of its history, it has been phy-sically, as well as politically, isolated from its immediate neighbours; sealed off to the east by the Rif and Atlas mountain ranges; to the south by the Sahara desert; and to the west by the Atlantic Ocean.

It is the only member of the Arab world that can claim to have been an independent country for more than a thousand years, and to have developed its own traditions and monarchy rather than having them imposed by outsiders. Morocco was never part of the Ottoman empire, and was left relatively untouched by French rule: in marked contrast to Algeria and Tunisia, its own institutions and culture survived the colonial period more or less intact.

Politics and the monarchy

Testing years await the descendant of the prophet

MOROCCO HAS officially been a constitutional monarchy for the past 25 years, virtually the entire length of King Hassan's motives for an attempt to

reign. The reality is rather different. Now 58, and at the peak of his powers, Hassan II brooks no interference with his wishes. If he wants to build another palace, as he has just done at Agadir, he does so. And if he wishes the national elections to reflect a certain result, in favour of his men, as happened

and descendant of the Flohet.

His Majesty is at once the master of ceremonies and the
spider at the centre of the
Moroccan web. Admirers and critics alike speak in awe of his manipulative skills: his ability to divide and rule when necessary; and his knack for the theatrical grand gesture which can turn an adverse situation to

his own advantage. With the large Moroccan army conveniently tied down in the Western Sahara, the ulema (the Moslem clergy) largely co-opted by the regime, and the trades unions muzzled and divided, it is hard to see the source of any effective challenge to his rule.

Since seeing off, in characteristically ruthless, fashion acteristically ruthless, tashion the last known coup attempt, in 1972, by his Defence Minister, Gen. Mohammed Outkir, King Hassan's authority has remained uncontested. There have been occasional sputterings of trouble from extreme left underground groups, but these have been quickly squashed with the aid of a very

effective police network.
When serious disturbances have broken out, as in 1981 and again in 1984, they have been more in the nature of bread riots than incipient movements to overthrow the regime, and have been put down very firmly,

with many casualties. the small Moroccan elite is deep-seated, the bubbling discontent rarely translates into an anti-monarchical sentiment So strong is the King's grip on his people's loyalties that, in the opinion of Western diplomats, any coup, in order to succeed, would have to have the backing of another member of the royal family. Although alleged corruption in high places and

motives for an attempt to replace the ruler, the plotters' lack of legitamacy would be their first and foremost handicap. Most Moroccans expect their monarch to exhibit splenders. dour on great occasions.
Unlike the late Shah of Iran,

with whose demise comparisons are sometimes drawn, Hassan II is not only the latest in a 350-year dynasty of impeccable pedigree, he is also the Imam, or spiritual leader, of his people. favour of his building in 1884, that too is arranged.

Commander of the Faithful and descendant of the Prophet. In a country devoted to saint-worship, the latter asset more than compensates for relative than compensates for relative or the lack of a job. poverty or the lack of a job.
It is against this background that Moroccan and foreign observers agree that the greatest danger to the stability of the regime would come from King Hassan's own untimely death—the same circumstances as these under which he took as those under which he took over from his father, the highly popular Mohammed V. By popu-lar repute, the young Crown Prince, Sidi Mohammed, is not

yet ready for the job. Calm and well disciplined on the surface, a strong streak of passion runs, usually undetected, through Moroccan society. And when pent-up feelings finally explode, they do so quickly and violently. Keeping that genie in the bottle is an art that the King has mastered over the years: playing off one region against another, and balancing the interests of the countryside against the towns. A frequent grouse these days among mid-dle-class businessmen and intellectuals is that the country-

The quality of the administration is said to have deteriorated considerably compared with the well-trained civil service the French left 30 years ago; and the blame for this, and for the para-Even though resentment over the privileges and lifestyle of the promotion of less well educated figures, the "arroubis", from the countryside.

side currently has the upper

On the other hand, by comparison with anywhere else in the Arab world or in Africa, Morocco's human rights record is reasonably good. Although an international human rights organisation recently claimed that, over the years, some 400 people had "disappeared", this figure is viewed by most outside exaggeration.
Amnesty International hists

190 "prisoners of conscience", many of whom were sentenced in 1977 for plotting against the state during a mass trial of a Marxist group calling itself "la al-Amam" or "Forward". A further crackdown on its remnants took place in late 1985, leading to the arrest of some 40 students and professio-

of the past, earlier this year the four children of the late Gen. Oufkir, who died mysteriously in the royal palace after his failed coup, managed to escape from house arrest to issue a poignant plea to world opinion for their release. The King's response was trenchant, in the response was trenchant, in the true spirit of his ancestors: "Don't talk to me about Oufkir's children. If their father had won in 1972, I know where my own children would be now".

Since April 1985, Morocco has here governed by a three-party

been governed by a three-party centre-right coalition led, until last autumn, by M Mohammed Karim Lamrani, a long-time royal stalwart, and since then by the former minister of education, Dr Laraki.

Supporting the Government, but not a member, is the rural-based Berber party, the Popular Movement; while the two most authentic parties, the authentic parties, the nationalist Istiglal and the left-wing Socialist Union of Popular Forces, chose to stay in opposi-

Two of the three governing parties—the Constitutional Union of former Prime Minister Maati Bouabid, and the small National Democratic Party—are artificial creations formed by the King's supporters shortly before the elections, apparently with the aim of thwarting the anticipated leftward swing of the electorate. The third, the National Rally of Independents. has since its formation in 1978 always been regarded as staunchly royalist.

Not that party politics has much to do with the actual day-to-day life of the country. As one Western diplomat put it: the parties are not "mobilisers of the masses or articulators of their needs". Strict limits are placed in practice on their abilities to exist a second of the sec ity to criticize or oppose government policies.



King Hassan addresses his parliament: criticism has its limits

Press freedom, like political freedom, is also confined within the limits set by the monarch.
The opposition press performs a useful role as an escape valve for the head of steam which builds up from time to time. Veiled criticism of corruption can, for example, be made from time to time. But when one paper recently went too far and criticised a royal adviser, it was summarily closed down for several months.

By general consent, at pre-sent, King Hassan has the country well under control. " For the moment, there is no obvious threat to the King He under-stands his people and the limits they can stand," said an experi-enced diplomat. At the same time, there is an awareness that the next five to 10 years is going to be a testing period, Mosley fundamentalism, although still disorganised, is spreading, not least, it appears, in the Rif mountains in the north.

Meanwhile, the shanty towns of the big cities are a tinder box waiting for a spark. If it were not for the distant lighting in the Sahara, a conflict which unifies the entire Moroccan spectrum solidly behind King Hassan, the trouble might even come

Andrew Whitley

Relations with the Middle East

A bridge between two worlds

ON A promontory with a magnificent view over the straits of Gibraltar, in La Montagne, Tangier's most fashion-able hilltop district King Fahd of Saudi Arabia has built himself a luxurious palace, which he visits for a few weeks a year. Close by, the ornate holiday homes of other members of the Saudi yacht set are flourishing-though some princes clearly favour the Corniche, at Casablanca, with its casinos and good-

living. It is not difficult to see why st is not unifical to see why wealthy Gulf Arabs like to spend time in Morocco, an agreeable Islamic country with more relaxed social customs and more than those to which they are accustomed. Immediately recognisable in their long flowing robes and head-dresses, the visitors are the visible—if not always welcome—symbol of a relationship that incoming to be of parathat is coming to be of para-mount importance for Moroc-

co's financial well-being.

Through a mixture of judiciously-timed gifts, hard currency deposits with the Moroccan Central Bank and ample credit to purchase Western arms, the Gulf states have helped prop up their fellow monarchy in its time of need. In 1985 alone, when the Moroccan foreign exchange reserves had virtually disap-peared, the central bank from abroad of DH 2.5bn (\$250m)-most of which Western diplomats suspect came from the Gulf. Saudi

Saudi Arabia was also involved in the Paris Club rescheduling of Morocco's gov-ernment debt last March. It was, therefore, no surprise that pride of place in the front rank of the receiving stand during the recent royal wedding ceremonies in Marrakesh was given to Crown Prince Abdullah of Saudi Arabia and Sheikh Zayyid, ruler of Abu Dhabi and President of the United Arab Emirates.

Whatever the nature of his links with the Saudi and Gulf rulers, King Hassan has by no means forgotten the role he has means forgotten the role he has taken upon himself of acting as a bridge between the West and the Arab world on one hand, and the Arabs and Israel on the; other. Over the years, he has frequently played an important behind-the-scenes mediating role in the Arab-Israeli dispute-at no apparent cost to his domestic or inter-Arab stan-

"The King sees himselt as an historical figure who is uniquely placed to act as an arbiter in the region's conflicts." said one knowledgeable

his own limitations," said another.

another.

Going back over a decade, to the days when the late Moshe Dayan used to slip into Rabat in disguise, to prepare for President Anwar Sadat of Egypt's icebreaking visit to Jerusalem in November 1977, the Moroccan leader has regularly received high Israeli officials with his customary discretion. Mr Shicustomary discretion. Mr Shi-mon Peres, the Israeli Labour Party leader, visited Morocco several times when he was in opposition, before last July's public summit meeting at

The consequences of the Ifrane summit, or rather the lack of them, were a salutory lesson to the King. Disap-pointed both by Mr. Peres' empty hands and by his own inability to reshape the Israeli political can origin each year return to map in favour of a peace contheir country of origin, to take map in favour of a peace consensus—by implicitly calling on Israel's large Moroccan Jewish community to break their traditional affiliation to the right-wing Likud—the expectation is that King Hassan will be more cantions in future before undertaking similar inifiatives. At the same time, Ifrane provided a reassurance that he was able to shock Arab orthodoxy and escape with virtual impunity. and escape with virtual impun-ity. In a fit of pique, Damascus broke diplomatic relations with Rabat; but the breach was

brushed aside in Morocco as an inconsequential gnat-bite. More telling was the silence with which the summit was greeted in other Arab capitals and by the Palestine Liberation Organization, despite the triumphant boasts from Israel that another Arab country had broken ranks with its fellows in dealing publicly with the Jewish state. Unlike neighbouring Algeria

and Tunisia, Morocco has never extended any practical assistance to the PLO. It did not, for example, offer refuge to PLO fighters or to Mr Yasser Arafat after their expulsion from Beirut in 1982 at the bands of the Israeli Army But reali. the Israeli Army. But, politically, as befits the man who chairs the Islamic Conference Organization's Jerusalem Committee, King Hassan has been unswerving in his defence of both Palestinian rights and the pre-eminent role of the PLO. On this score, Mr Peres obtained little satisfaction.

At a popular level, Morocco is without question imbued with a strong, pro-Palestinian and anti-Israeli sentiment, unlikely to change ahead of a comprehensive Middle East settlement

Western diplomat. "He is a The prospect of regular, above level of activity Morocco has strategic thinker who covets a board links, even in such engaged in both before and place in history, though it is seemingly uncontroversial since the 1962 Fes summit—the unclear whether he is aware of areas as communications or closest the Arab states have areas as communications or tourism, is thus out of the ques-

> But the Kingdom's geographic Cancelled at the last minute

tion for the moment.

only because of unwelcome publicity in Israel, Mr Othman Demnati, Morocco's Agriculture Minister, had been scheduled last February to pay an unpre-cedented official visit to Israel, at the head of a delegation seeking agricultural technology know-how and equipment. The delegation came nevertheless.

In the other direction, thousands of Israelis of Moroc-

"able. In the opinion of one West-ern diplomat, once the diploma-tic contest with Algeria for influence abroad eases off, in. the aftermath of a settlement of the Saharan conflict, the Kin will turn his attention inwards ding

Put another way: the high

closest the Arab states have ever come to recognising Israel—is regarded by this school of thought as more tacti-cal than substantive in its motivation.

The King has often made clear his frustraton at the way in which the Arabs, and in particular the Palestinians, have played their hand towards Israel, Having failed to face up properly to either of their two alternatives—war or peace— they have achieved precious little over the past 40 years, he tells his interlocutors.

Morocco has done its part in Morocco has done its part in the Arab cause. Its troops fought bravely on the Golan Heights in 1973; it has hosted probably more Arab and Islamic confer-ences than any other country; and the Fes declaration, which king Hassan helped shape, remains the Arabs' best com-mon denominator for peace talks. What more it can do at this stage, other than quietly amouth stage, other than quietly smooth the way for the combatants to talk to each other it is difficult

The King would dearly love to have a place at the parative international coaference on the Middle East. But he is probably realistic enough to realize that the Arab frontline states do not share his enthusiasm to take

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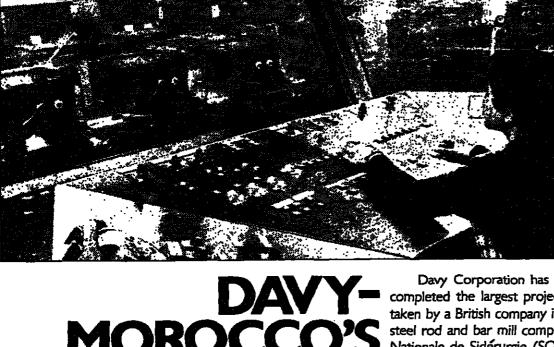


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The economy

Tax reform is the 'hottest issue'

at about 25 per cent a year Gross National Product and consumption per capita, which have been essentially stagnant since 1989, are not likely to show much improvement in real terms until the end of the present decade," concludes the latest. World Bank report on Morocco bleakly. Playing a key role in the inter-national community's efforts to

national community's efforts to help the palsied Moroccan eco-nomy get back on its feet, the Bank is explicit about the likely consequences of the bitter medicine the Rabat government has swallowed since embarking on a comprehensive programme of economic reform in 1984. These adverse effects include: a predicted increase in

unemployment (already run-ning at 15 per cent in urban reduced domestic demand, and a decline in real incomes, particularly among urban populations.

Not mentioned, but of equal

concern to many thoughtful Moroccans concerned about the stability of the regime, is the need to preserve the living stan-dards of the new middle class that has emerged over the past 15 years. That middle class is prospering reasonably well, judging by the evidence of the narter suburbs of Casablanca.

Its well-being owes much to a factor which finds only a tangential place in World Bank and International Monetary
Fund reports, but is nevertheless of crucial importance: the
existence of a large—and
flourishing—underlared subterrangen economy terranean economy.

Evidence of the all-pervasiveness of the black economy is not hard to find: whether in the. many small textile and clothing enterprises which have sprung up lately; in the volume of imports said to evade customs duties; or in the shape of the senior banker who candidly admitted that the only item on which he had paid sales taxes for his luxurious new home was the cement. As many as threequarters of Morocco's regis-tered companies report losses year after year to the tax author-ities.

And yet, somehow, they manage to survive. Astonishingly, agriculture, still the backbone of the economy, together with property dealings and tourism are all tax-exempt. How much all this represents in terms of 'missing" government revenues is impossible to tell. The state's tax collecting ability is notor-iously weak at the best of times. But there is general agreement

1.000 1.000

HE COTONNER

DUED ZEM

1983	1984	1985	1986
Exports 2.03 Imports 3.53 Current account deficit	US\$bn 2.15 3.88	2.16 3.75	2.5 3.8
(Before debt relief) -1.10	-1.40	-0.98	_0.257
Rate of GDP growth (post real) 2.3 (post economical)	2.1 10.7	4.3 14.2	5.7 15.0
Debt service (SDR ba) (Before Relief)	2.2	2.4	3.1
(Before relief) 51	56.5	57,8	68.8
(After relief) — Drawn foreign debt 12.5	27.9 13.9	31.2 13.2	34.6 13.6

changes, which have ushered in

a generally more optimistic eco-nomic climate, are already showing up in higher earnings from tourism and foreign remittances, the country's two

largest sources of hard currency. Transfers home— always a sign of confidence— from the 900,000 Moroccan emig-rant workers have risen to over

\$1.5bn. Tourism, whose potential has yet to be fully tapped, is

Much remains to be done, as

the IMF, for one, makes clear. The provision of social services,

particularly health and educa-tion, is far from being cost-effec

tive. Subsidies, which cost the Treasury \$275m in 1986—half as much again as had been budgeted—still benefit mainly those who do not need them.

More worryingly, the crude throttling of public spending has shown up in rapidly rising arrears to domestic and foreign

suppliers, a source of particular concern to the IMF. External arrears at the end of 1986, at \$620m, were more than double

the comparable figure of a year earlier and well above the target set by the Fund.

Delayed domestic payments,

mainly to the public sector, are

meanwhile estimated at DH 6bm

(\$1.06bn), together producing an

enormous overhang impeding any general recovery. Despite

overruns on the planned reduc-

the fiscal deficit, by contrast with its two previous experi-

ences this decade with Morocco

this time the IMF's stand-by

agreement, covering the 15 months from December 1986 to

February 1988, appears to be working reasonably smoothly.

The fiscal deficit was brought down from 10.4 per cent of GDP

tion in the external arrears and

mong Moroccans and Western diplomats that the size of the black economy could be equal to at least a third of Gross Domestic Product is some US\$5.3bn.

Awareness of the dimensions of the problem, and of its implications for the economy's long-range structural adjustment programme, is beginning to surface in public. "Tax reform is the hottest issue of this year and next," said one foreign diplomat.

After the profligate 1970s, when strong phosphate ear-nings fuelled a public sector-led spending boom and GDP expanded at a healthy annual rate of 7.5 per cent, the 1980s will inevitably be cast by many in Morocco as "the lost decade."

The twin burdens of servicing an external debt equivalent to just under 100 per cent of GDP and the continuing drain on productive resources represented by the war in the Sahara were the Scylla and Charybedis through which the economy has had to be delicately steered. Weighed down by a crippling five-year drought, growth averaged only 3.3 per cent between

1980 and 1986.
But to others, particularly among the creditors of that \$17.4bn debt mountain, the past few years will be seen as the time when Morocco finally got to grips with a number of its chronic ailments.

chronic ailments.

Subsidies, particularly on foodstuffs, have been slashed; foreign trade has been liberalised (at least in theory); and a realistic exchange rate policy has been pursued for several consecutive years. To this should be added the imposition over the past 12 months of stringent money supply controls.

The beneficial effects of these

in 1985 to 6.2 per cent last year; while the external current account deficit fell even more sharply, from 8.2 per cent to 2.1 per cent. The latter owed much to a number of special factors, such as the decline in oil prices and the bumper 1985-86 grains

Officially put at a record 7.7m metric tons, independent esti-mates of the harvest put it closer to 7m tons. It was, nevertheless, the main impetus behind the 5.8 per cent growth rate Morocco was proud to report last year. All the greater the shock, then, when reports started to come in in recent months that after two good years the rains last winter had par-tially failed once again and the harvest would be below normal, at around 4m tons.

To make up for the shortfall,

wheat imports of about 2.5m tons are likely to be required, putting an unwelcome additio putting an unwelcome additional pressure on the import bill. At the same time, the unofficial GDP growth estimate for this year has been scaled back from 3.3 per cent to 2.6 per cent—a virtual standstill in real terms.

What has given Morrocco What has given Morocco a adly needed breathing space badly needed breathing space has been the debt service relief it obtained from its official private creditors following the green light from the IMF. All told, a \$2.5bn rescheduling package was put together by the two groups earlier this year, bringing the country's crucial debt service/exports ratio down in 1987 from a projected 70 per cent to a more manageable 34

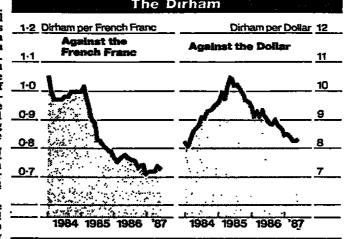
But this lessening of pressure to repay debts accumulated from the late 1970s onwards to pay for the war and a heavy programme of costly and often ill-conceived public sector projects is only temporary, exten-ding to the end of 1988. Therefore, unless a further comprehnsive roll-over can be arranged in the meantime, the pressures

very much in mind, the Govern-ment will need strong nerves to hold to its course of structural reform and trade liberalisation. Exports have yet to show any meaningful response to the nev regime. And questions are being asked about the wisdom of the IMF and World Bank's prescriptions at a time when the country's major market, the European Community, appears

to be closing its doors to Moroc-

Andrew Whitiey





Current account deficit 2.0 US \$ billion <u>1-0</u>

Profile: Finance Minister Mohammed Berrada

Luck holds for the liberal voice

WHEN Mr Mohammed Berrada cent of gross domestic product speaks, sparks and ideas tend to in 1982 to 6.2 per cent last year.

Morocco's finance minister, the have to reduce it further. And nimble-witted Mr Berrada has if Morocco is to avoid further completed the renegotiation of damaging cuts in capital spen-

doroccan minister. Professor of economic management at Casablanca University and involved with various family businesses, he has surrounded himself with a bevy of talented advisors including no fewer than 10 top academics. He is unusually outspoken on

a whole range of issues in a Government which is not noted for encouraging flamboyance. And be preaches the tenets of And he preaches the teners of economic liberalism with surprising fervour in a country where the state still counts for an awful lot and the market is

far from free. So far, he has been lucky. Much of the groundwork for the debt rescheduling which he completed was done by his cap-able predecessor, Mr Abdellatif Jouahri. And as he himself has been quick to acknowledge, the as much to such extraneous fac-tors as the collapse in the price of oil and the exchange rate of the dollar and last year's exceptional Moroccan harvest as to any government measures. Making the structural reforms which he believes to be necessary for the long term is going to be much more difficult, for all the support such moves will receive from the World Bank and the International Monetary

As Morocco prepares for the next five-year plan starting next year, Mr Berrada's first target is the tax system, which he says is badly in need of overhaul. Paus-, ing only briefly to acknowledge the fact that Morocco's budget deficit dropped from 12.3 per

fly in all directions. he says baldly: "We still have a During his 15 months as deficit. Sooner or later we'll

completed the renegotiation of the Kingdom's foreign debt, undertaken the latest push to reduce its budget deficit, and continued an ambitious attempt to modernise its financial system.

He has also found himself embroiled in controversy on a starfling array of fronts—from fiscal policy to the running of major Moroccan public enterprises.

Last year, he introduced value added tax for the first time in Morocco—in the process raising a howl of protest from the trading community. Now he is taking aim at the numerous tax breaks fiscal policy to the running of which the Government has granted to large sections of society: to farmers, for example. Mr Berrada, a genial, slightly who are exempt from national greying man in his early 40s, taxes until the year 2000.

The Moroccan minister Them.

grown the most are those which are tax exempt," says Mr Ber-rada. "Tax holidays are very short-sighted. We cannot conduct growth oriented policies if we do not have resources of our own, as opposed to borrowed resources.

Next in the firing line comes the financial system, described by one of Mr Berrada's bright advisers as "archaic." The idea is to open up the bourse, which is dominated by several large banking groups, to introduce statutory accounting standards for Moroccan companies and eventually to bring some public companies to market

Then there is the administrabelieves is much bigger than Morocco can afford. extra person we recruit is an recent improvement in Moroc-extra blockage on the admi-co's circumstances owes at least nistration and constraint on the

The finance minister has even policies of the state phosphates monopoly OCP-something akin to lesé-majesté in Morocco, where the phosphate company is a world unto itself.

Critics accuse Mr Berrada of spreading himself too thinly, in effect of having too many ideas. There are also those who say he is unpredictable, that he makes too many off-the-cuff remarks without thinking through the consequences or fitting them into an overall policy. But he certainly marks a refreshing change for Morocco.

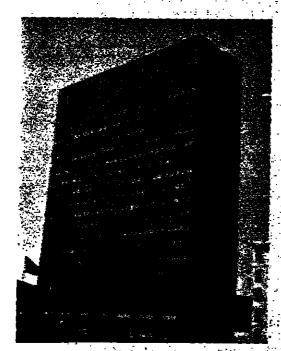
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Tight control ensures a sounder pillar

UPON BEING appointed gov- become one of the sounder pil-ernor of Bank al Maghrib, the lars of the kingdom. kingdom's central bank, in 1985.

M Ahmed Bennani, who had been, as vice-governor, effectien, and commercial banks. The first investment bank is considered to be set up soon, a

the banking system and refusal to print money, avoided what could easily have turned into

the past year or so, a very major technicians to acquire houses handicap as the country tries to and which more recently has unshackle its economy and encourage exports.

Monsieur le Gouveneur's " manner is deceptive—so much so that many foreign bankers who filed through Rabat, when Moroccan paper was much sought after, did not bother to bank, when they bothered to

visit M Bennani at all.
Only during the difficult negotiations which led to the rescheduling of the kingdom's foreign debt, between 1983 and 1987, did they discover the iron will that lies behind the courtly manner of the governor. Moroccan banks fear the cen-

tral bank, which sounded warnings about the consequences of excessive foreign borrowing in the late 1970s at a time when the Finance Ministry in Rabat, most senior Moroccan officials and the majority of foreign lenders were waxing lyrical about the rosy prospects of the Moroccan economy. As the prices of phosphate rock plunged from the short-term dizzy heights achieved by the mid-1970s, and public investments surged ever Espana, Banca Commerciale higher, little attention was paid to the warnings, which to the warnings, which Banque and Banque Française appeared in Bank al Maghrib's du Commerce Exterieur.

The tight leash of the central et Commercial among its all-bank has ensured that the Moroccan banking system has chief executive, M Abdelaz

been, as vice-governor, effectively in charge since 1967, was the first investment bank is publicly thanked by the expected to be set up soon, a monarch for the manner in joint venture between l'Omwhich he had shouldered his nium Nord Africain (Morocco's responsibilities.

King Hassan had good reason to be thankful, for M Bennani excess of \$600m) and Paribas.

The development banks num-

ber three: the Banque Nationale du Development Eco-nomique (BNDE), created in runaway inflation in the late 1959 and whose major area of 1970s and early 1980s, when investment has been industry; Morocco was fast running up its foreign debt.

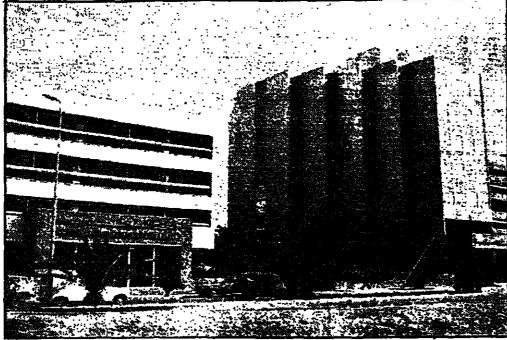
That debt remains, despite the successful renegotiations of the part treat net reason to a very major to help the managers and the control of the contro begun investing in cheaper forms of housing; and the Caisse Nationale du Credit Agricole

> useful role but will have to guard against creeping bureaucracy. They can now, under new rules passed at the behest of the IMF and World. remains a very narrow deposit base. To date, they have depended for their funding on state and international loanswhether it would be wise to engage in such a policy, except

> where CNCA is concerned, remains an open question. Among major banks, most have an important foreign stake (never above 50 per cent of capital). With few exceptions, such as the Banque Moroccaine du Commerce Exterieur (BMCA). which was founded in 1959, they were born of the "Maroccanisation" of former establishments.

Espana, Banca Commerciale Italiana, Societe Generale de annual reports, always a treasure trove for the diligent Maroc, which is private, has journalist.

Indosuez and Credit Industriel



Alami, asked Price Waterhouse to audit the bank's accounts for the first time, about 10 years ago, his senior managers were the return that Moroccans can

• Credit du Maroc has Credit nings here, furthermore, are tax Lyonnais. • Banque Maroccaine du Com-

merce et de l'Industrie has fits-but then, with so many len- Societe Maroccaine

Citibank, Algemene Bank Nederland and a few others have subsidiaries controlled by foreign investments in Morocco.

can banks is fierce, and holding encouraged by the fact that the on to their market share has state is, slowly but surely, been a prime consideration paying its arrears to Moroccan since 1985. Indeed, that year, companies. State arrears have and for the first time since indethus declined from DH 9bn two pendence, deposit rates were years ago to DH 6bn. higher than inflation. In 1985, Today 30 per cent of the 6m term money. The consequent rush to put money on deposit forced the banks, after a few

have not been competitive with ago, his Sentor manager.

Societe Generale de Banque earn on state loans. The latter offered interest rates of 14 per has Societe Generale among its all-private shareholders.

and 12 per cent in 1985—ear-

free.
The banks make good proding rates dictated to them by de the central bank, and virtually Depots et de Credit has Paribas. no possibility for medium-size

Wafabank, which belongs to or smaller borrowers to
M Moulay Ali Ketanni, has renegotiate the rate at which or smaller borrowers to renegotiate the rate at which they initially borrow, that is hardly surprising. The quality of the banks' loan portfolio is impossible to assess with any degree of accuracy, but it appears, at least for the leading establishments, to be good.

The first is considering whether to open a second branch outside casablanca—in Agadir, where it might be well placed to take advantage of the boom in to slow investment, and hence fishing, canning and food protections. The high rates of deposits of devantage of the boom in to slow investment, and hence ishing, canning and food protes the Ministry of Finance has been able to bring them down.

Competition between Moroc
The past two years have tended to slow investment, and hence has been able to bring them down.

Investment should also be

banks were paying at least 12 Moroccans at work have a bank per cent for one-year or long- or post office savings account term money. The consequent That in itself is a good base from rush to put money on deposit which the banks can grow, at forced the banks, after a few least in the towns. Unlike the months, to turn away depositors. insurance sector, which has run. The volume of credit they could extend was tightly controlled, in 90bn and is riddled with ineffiline with the policy of austerity ciencies and corruption, the practised by the state, and banking sector plays a useful hence they did not have the and constructive role. One-third

employed in banking have at least their "Baccalaureat," a high rate by the standards of

any Moroccan industry.

Another way in which major
Moroccan banks have helped the state is in the excellent rela-tions they maintain with their correspondents abroad. These good relations have allowed the good relations have allowed the country to retain its short-term lines of credit, worth \$750m, throughout the protracted renegotiations of the foreign

Its foreign debt will continue to weigh heavily on Morocco's abilty to invest. Economic mismanagement in the 1970s, drought in the early 1980s, the heavy burden on a conflict over the future of the Western Sahara: all these factors can be blamed. But the country has achieved extremely favourable terms for rescheduling its debt. Last December, international banks agreed to all principal repayments falling due between 1985 and 1988 to be rescheduled over 10 years with five years

The Paris Club, for its part, agreed to similar conditions applying to that part of the state-guaranteed debt which falls due between last March 1987 and June 30 1988. The Consultative Group, formed under the aegis of the World Bank at last March's meeting, has agreed to lend a further SDR 100m. Meanwhile, over the past four fiscal years, the World Bank has extended loans worth near US\$1.688bn to Morocco.

Loans extended by the French Treasury have maturities of up to 33 years, with 12 years grace, and carry 2½ per cent interest rates. Morocco remains the largest beneficiary of such loans. Loans extended by Madrid often carry similar terms. Overall western European countries hove be en extremei solicitous of Moroccan needs. (The only figure in the debt total which it is impossible ascertain

which it is impossible ascertain is that which concerns the purchase of weapons).

The devaluation of the Dirham, for its part, has proceeded without major hiccups. However, the currency has in effect been devalued far more against Furnagen currencies. against European currencies than against the US dollar. Such a policy indirectly subsidises (which cost respectively \$200m-300m and \$400m-500m last year) and interest repayments on the debt which are running at around \$1bn. It does not, however, make exporting to the

US any easier for certain Moroc-can industries.

Morocco's banking system has developed more harmoniously than some other sectors of the country's economy. Today, the banks can be of great help to those companies that are trying to broaden their markets. Their relations with other inter-national banks have held the country in good standing since

Whatever happens to the banking sector in the years to come, one feature of this area of come, one feature of this area of Moroccan activity is unlikely to change—that is the central role of the Bank Al Maghrib. As he greeted the King last March, when the new minting and note-printing facilities of the bank were inaugurated, M Bennant displayed the calm assurance of the heavy few who belong to an the happy few who belong to an exclusive club—that which includes the long-standing governors of their respective countries' central banks.

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is a leading private shipping group in

The Kingdom's pro-Western orientation gives it a

particular interest in the EC

Spanish factors in the special-case argument

KING HASSAN has a pet phrase which speaks volumes about why he is currently so upset with the European Community. "Morocco is Europe's back-yard," he is fond of saying. Echoing his monarch, Mr Abdellatif Filali, the Foreign

Abdellatif Filali, the Foreign Minister, recently declared that Morocco was "part of the West."

Strategically located on Africa's north-western corner, just across the Straits of Gibraltar from Spain, the King has worked hard at casting his country as the natural bridge between Western Europe on the one hand and the Arab world and Africa on the other.

For the past 1,200 years the

For the past 1,200 years the Andalucian and Moorish cul-Andquician and moorish curtures have intermingled across
the narrow straits, and full
membership of the Community
would be a logical development
as far as Morocco is concerned.
About a million Moroccans live permanently within the Com-munity, mainly in France and Belgium, while hundreds of thousands of others, including King Hassan himself, view France as their natural holiday destination destination.

In the other direction, in recent years Morocco has become an important tourist destination for sun-starved Europeans More than 1.2m of them visited the country last year, a third coming from France.

France in 1956, Morocco's trade dependency on the former colonial power has lessened significantly. In the two decades between 1965 and 1985, for example, France's share of total Moroccan exports dropped from 44 per cent to 24 per cent, while imports from France also declined: from 38 per cent to just under a quarter.
The decline in France's share

notwithstanding, Western Europe as a whole is still responsible for two thirds of all Morocco's non-oil imports, and purchases three-quarters of its goods. The psychological orientation towards France also goods. remains strong, hampering necessary attempts to diversify

necessary attempts to diversity into new markets.

Wringing his hands about the lack of alternatives (The US? "It's very difficult for us." Japan? "Too far away and too protectionist." Black Africa?—"Enormous risks and no financiate with the service of the serv cing system."), Mr Hassan Abouyoub, the Foreign Trade Director, said: "It is so much simpler for our businessmen when they can just pick up the phone and speak French". The tial importance of neighbouring tial importance of neighbouring Algeria, with which Morocco has been at loggerheads for the past decade, was left unasked.

Leaving aside the question of full membership of the Community—and most officials are realistic enough to know that entry to the club is unlikely to be granted in the foreseeable future—Morocco has called for special treatment beyond that special treatment beyond that being granted to other Mediterranean basin countries following the accession of Spain

and Portugal.
What Morocco seeks is the preservation of its competitive advantage vis-a-vis Spain, its principal competitor in Western Europe. It's a case which, at bottom, is based more on political and geographic considera-tions, such as the Kingdom's firm pro-Western orientation and its strategic value to the West, rather than on straightforward economic factors.

According to one senior Moroccan offical intimately familiar with the dispute: "We don't understand why no distinction is made between friends like us, who share the same values as Europe, and more distant countries... The fundamental problem," he went on, "is that the European Com-munity treats us as if we were Syria."

Well aware that, if it were to accede to this special pleading, it would be opening up a Pan-dora's box of trouble from other Mediterranean countries, not ably Israel, Brussels has no surprisingly adopted a hard-nosed "take it or leave it" atti-

An impartial observer might Francis Ghilès say that, lacking any strong

M/V SMARA

M/V SEFROU M/T MASSIRA

M/T CH. SAYID

M/V SIJILMASSA

Destination of Trade Morocco's major trading partners (1985) % of total **Imports** 25 France West German Source: Nerviest Market Intelligence

cards, Rabat may well even-tually have to settle on much the same terms as are currently on the table. After all, Moroccan interests will not be seriously affected until 1990, allowing time to find new markets for the fruit and vegetables most at risk from stronger Spanish competiton.

But pride has been hurt and, like a jilted lover, Morocco has taken umbrage, raising the prospect of a prolonged period of bureaucratic trench warfare between the two sides. After a beavily on Rabat. year of discussions on the treaty of adaptation required following Spain and Portugal's entry into the Community, negotiations recently came to a halt. Claiming that the accession of the two Iberian countries will cost it 2 per cent of its Gross Domestic Product, Rabat is demanding that the Commission

importance, Morocco insists, claimed, pointing out that in citrus alone Foreca

while Morocco, in turn, is openly threatening to compel the EC to finance the rebuilding of the Spanish fishing fleet, inshore waters. Since Spanish accession to the EC, renewal of a bilateral fishing pact with

Morocco, which expires at the end of this month, has automa-

responsibility.
Morocco is also complaining horocco is any compressing bitterly that Spain is in breach of the international TIR agree-ment by refusing to permit its trucks laden with produce for other West European markets to cross Spanish soil. The additio-

Moroccan complaints about its treatment at the bands of Brussels are nothing new. In a recent article, Mr Abdelmalek Cherkaoul, Ambassador to the Community, wrote about his country's sense of "disappoint ment, even bitterness" at the record of the past 10 years. The results of the 1976 trade accord, seek a fresh mandate from its which gave Morocco associate member states.

It is a matter of vital national short of expectations, he

Forecasting apocalyptically Moroccan citrus exports of 650,000 tons are traditionally sold in the Common Market.

As the deadlock deepens, the Commission has refused to discuss a new financial accord; while Morocco, in turn, is openly threatenism of the control of the country would be a gain for Spain.

Underlying 217 26 that the consequences of enlargement would be catas-

munity's doors are progressively closing on both its agricultural and its manufacfrom a coastal to a deep sea agricultural and its manufac-outfit, by blocking Spain's tured products, mainly textiles traditional access to its Atlantic and leather goods.

Andrew Whitier

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INTRODUCTION

Société Chérifienne des Pétroles was set up on 29th April 1929 by agreement between the Moroccan State, represented by the Bureau de Recherches et de Participations Minières "B.R.P.M." (Department of Mining Interests and Prospecting), which was later replaced by the Office National de Recherches et d'Exploitations Pétrolières "ONAREP" (National Bureau for Oil Prospecting and Mining), of the one part, and certain other private interests of the other

The leading North African company in oil prospecting, Société Chérifienne des Pétroles has basically devoted all its energies to refining since

SHAREHOLDERS	
OFFICE NATIONAL DE RECHERCHES	
& D'EXPLOITATIONS PÉTROLIÈRES	•
(ONAREP)	50.00%
SOCIÉTÉ NATIONALE ELF AQUITAINE	
(SNEA)	26 M%
COMPAGNIE FRANÇAISE DES	20100 10
DÉTROITE L'ANÇAISE DES	C ((0)
PÉTROLES (CFP)	0.0070
VARIOUS OTHERS	/.3470

Prospecting of hydrocarbons: S.C.P. has interests in several associations.

2. Refining of crude oil at the Sidi-Kacem Refinery, which has an annual refining capacity of 1,200,000 tonnes; S.C.P. carries out 33% of the refining activities of Morocco.

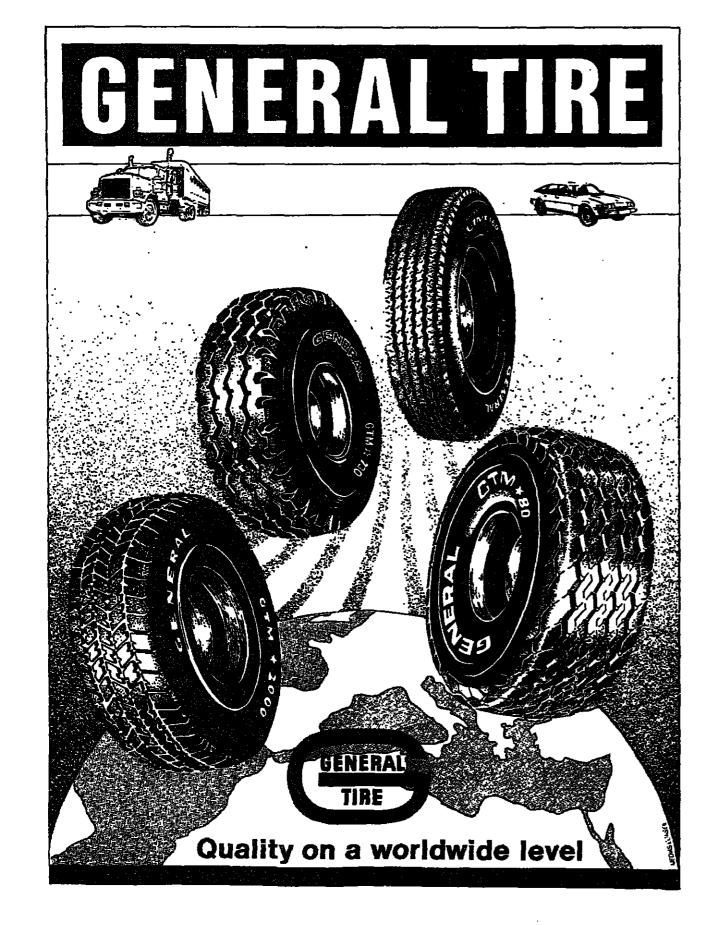
Filling of 3 kg and 12 kg gas bottles in the various Filling Centres of Morocco—at Fez, Rabat, Oujda, Tangiers, Nador and Errachidia; S.C.P. has a 40% share of the gas bottle filling market in Могоссо.

In 1985, the total gas used for this activity by S.C.P. reached 139,500 tonnes. In 1986, it reached 149,972 tonnes.

4. Manufacture of butane and propane gas

3 kg bottles—1985: 68,069 1986: 133,222 12 kg bottles—1985: 117,000 1986: 107,485

EMPLOYEES AT 31ST DECEMBER 1985: 851, of whom 67 were engineers. EMPLOYEES AT 31ST DECEMBER 1986: 873, of whom 68 were engineers.



Agriculture

Drought prompts increase in government investment

THOSE MOROCCANS who live share of government investment outside the towns and till the going to the farming sector. That land still account for just over half of King Hassan's 23 million much as 22 per cent in 1968-1972, subjects. Yet they only account for 15 per cent of gross domestic ts. Yet they only account

product.
Agricultural produce makes up 25 per cent of all exports, yet it is produced by farm owners whose average age is 55, and ??

whose average age is 55, and ??

per cent of those over 25 years of
age are still illiterate. While the

downward was a pursued its
age are still illiterate. While the large farms, which in Morocco

The rate of growth in the far-ming sector declined by 2.2 per cent on average annually between 1981 and 1985 as Morocco suffered between 1981 and 1983 the worst series of droughts this century. Though less dramatic and far less reported in the Western media than what was occurring south of the Sahara, the consequences of the drought were severe.

The contribution of farming to

The contribution of farming to gross domestic product which area. Hence at least around the was as high as 20 per cent in 1970 declined to just over 11 per cent on average.

The production of cereals fell despite last year's bumper crop.

The production of cereals fell despite last year's bumper crop.

The contribution of farming to vest crops grown in the integrated area. Hence at least around the large irrigated zones, a better balance between different groups of farmers is slowly establishing itself.

Progress has also been made where pesticides are concerned

despite last year's bumper crop.
That brought in nearly 8 million tonnes of cereals while this year no more than 4 million tonnes is expected. The drought forced the authorities to import extensively

Progress man also concerned although their use tends to be limited to areas of intensive, rather than cereals, farming.

Providing farmers with higher quality seeds and improving the last to be made to be limited to areas of intensive, rather than cereals, farming.

While the sheep and goat herds suffered losses of 5 per cent, the number of cattle dropped from 3.37m in 1980 to 2.36m in 1984, recovering modestly to 3.5m in 1985. The sheep herd was protected by the Sovereign's appeal to his subjects in 1983 to abstain from killing sheep on the Aid El Khebir which marks the end of the holy month of Ramadan.

quality seeds and improving the health of the herds also comes into the picture but popularising new methods is not made easier by the very high rate of illiteracy.

The decision taken by King Hassan in 1984 to exempt the farming sector from all taxes until the year 2000 was a dramatic gesture which has undoubtedly helped to focus attention on the problems of far-

to buy farm machinery, espe- fails to discriminate between cially new tractors. An increase richer and poorer regions, let of 2.4 per cent per annum means alone farmers, Moroccan offi-that today only 30,000 tractors are in use. The use of fertilisers did, however, progress by 6 per cent every year to reach 714,000 tonnes last year.

The drought has encouraged the Ministry of Agriculture, under Mr Othman Demnati to battle hard to increase the

SOCIETE

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CHERIFIEN

PETROLLS

had fallen as low as 7 per cent last year but many observers in Rabat believe it will increase in the course of the next five-year economic plan which the Gov-ernment will submit to Parlia-ment in the autumn.

one new dam every year and means between 50 and 100 hec-tares, provide much of what is exported, 70 per cent of all far-mers and farm labourers till arable land in the country land strips of five hectares and (amounting to 11 per cent of all less.

The rate of growth in the far-ming sector declined by 2.2 per

Regions like the plains around Beni Melial, north-east of Marrakesh are prospering and do not only offer work to those farmers and labourers who reside there. They also attract people who live on the surrounding "bours", or non-irrigated land, who increasingly complement their very modest income by helping with the harvest crops grown in the irrigated area. Hence at least around the

By severely curtailing the income of the mass of peasants, the drought limited their ability to buy farm machinery and attract investment back to the land.

Although such a factor of the mass of peasants, back to the land.

Although such a factor of the land.

And State

cials are quick to point out that the old agricultural tax cost more to levy than it yielded, and assessing how profitable a farm is remains a difficult exercise. They add that the Ministry of Finance has so far failed to get even the private industrial sector to pay the taxes it nominally owes the Exchequer and that since independence, not only has the surplus from the land been used to finance industry and building in the towns, but that the latter have enjoyed extremely chesp surplus labour, from the land and chesp

The King's gesture was meant to send a signal. Farming must now be treated as a priority.

Until the late 1960s Moroccan production of cooking oil covered 38 per cent of the country's needs against only 15 per cent today. The cereal deficit concerned essentially soft wheat, whose production did however increase by 80 per cent last year. But the Moroccan far-mer still favours hard wheat and barley, the two crops he has grown for over a 1,000 years. The growth of the cities is changing the food consumption pattern faster than the behaviour of the

small farmer. Increasing the output of cereals is no easy task as the extreme division of property, lack of mechanisation and irrigation, not to mention the low level of education, all constitutions are close property.

The slow rate of growth of the farming sector since 1970 is lifted. Investing more in down-amply demonstrated by the fact stream activities such as stockthat up to then exports of far-ming produce doubled the value are also part of the policy. of imports of foodstuffs. Today that proportion has been more than halved. It is that relative decline,

whose consequences have been aggravated by drought and have State investment in agriculture (DH bn)

 1968-72	1973-77	1978-80	1981-85	. If Moroccan fa
2,29 2,28	2.85 4.35	3.54 4,26	14.51 7.94	given the chance answer must be
				•



Easier access to credit is one of the means the authorities hope will help farmers. The Caisse Nationale de Credit hope will help farmers. The Caisse Nationale de Credit Agricole (CNCA) has altered its lending policies, increasing the maturities of the loans it extends to 20 or 25 years, setting up many more agencies and widening the net of those eligible to become

ble to borrow.

But it is faced with the con straint that it has a weak deposit base, DH1.1bn, to set against its lending which amounts to four times that figure. The CNCA is hoping to

strengthen its deposit base and thus become a "true" bank. This would also allow it to help finance food processing and canning ventures. If it travels down that road, which is what its newly appointed Director General, Mr Rashid Hadaoui is convinced it will, the CNCA will be following in the footsteps of better known French

spire to slow progress.

Fruit and vegetables pose no problem as they are exported in large quantities and remain customs due and other taxes on plentiful in the local market.

Counterpart.

To help farmers further, it was recently decided that all customs due and other taxes on plentiful in the local market. in farming should b

are also part of the policy.

The hopes invested in the next Five Year Plan stand little chance of being realised however if the prices paid to farmers do not increase. In real terms today's prices are hardly above those paid 17 or 18 years ago. Yet as subsidies are cut on nems to damaging to the economy that the King sought to redress by giving his farmers such a long tax holiday.

Letins upday's prices are nardly above those paid 17 or 18 years ago. Yet as subsidies are cut on redress by giving his farmers such a long tax holiday. agreed with the DAF, can the Government afford to allow price rises in the towns without risking social unrest? arming is to be

Phosphates

Debate about expansion plan

Morocco's state phosphates monopoly and its most impor-

is in a terrible mess. Prices are chronically depressed; sales of fertilisers, which account for the lion's share of phosphate consumption. consumption, are largely stag-nant; and no end to the industry's huge problem of excess production capacity is in sight. Morocco, as the world's largest exporter of phosphates, has suffered as much as anyone. OCP's sales, which account for more than 40 per cent of Morocco's export earnings, have drop ped in the last couple of years; and it is saddled with large and expensive quantities of unused plant and heavy debts after an investment binge in the late 1970s and early 1980s. Yet the 68-year-old Mr Lam-rani, who for 20 years has towered over the affairs of QCP

and has also served as prime minister twice since 1970, seems quite undaunted. On the con-trary: far from worrying about over-investment in the past or under-performance in the present, he wants to mount another big expansion and borrowing programme in order to cement Morocco's leading position in Morocco's leading position in the world phosphate industry. His case is easy to under-stand: Morocco, together with the Saharan provinces over which it claims sovereignty, pos-sesses almost exactly three quarters of the world's phosphate reserves—deposits with rich mineral content in com-

parison with those in the US, Morocco's arch rival on the In order to capitalise on that near-monopoly and obtain the maximum value from these resources, the argument goes, OCP needs to invest in mines and in downstream industries to process phosphate rock into phosphoric acid and fertilisers. The time to do that is during a slump, when other producers are shutting down, rather than a within, say, 20 years—is nothing less than a world market share in line with Morocco's share of

world reserves. Meanwhile, a debate is underway at the highest levels of the Moroccan Government which strikes at the root of the company's policies for the last 15 years. The trouble arguably success of the Organisation of 1986, more than 7 per cent down Petroleum Exporting Countries in volume and 20 per cent down

tumbled by nearly 30 per cent in 1975 as other producers—notably the big mines in Florida-undercut OCP. Meanwhile a host of other Third World pro-ducers—Togo, Senegal and Jordan, for example-were encouraged to bring their own deposits

The market has never been quite the same again, since the new marginal producers—with their pressing need for foreign exchange—have continued to

export at almost any price.

True, Moroccan exports resumed their growth path, rising by 11 per cent a year between 1976 and 1978 as world phosphate consumption was stimulated by a boom in agricultural production in the industrialised countries.

total investments of some \$5bn. The idea was to raise mining capacity towards 50m tonnes from around 24m tonnes, to extract uranium as a by-product what is both new and signifi-from phosphate rock, and to build large phosphoric acid and fertiliser installations as well as rada, the present finance minisports, rail links power generawas to be the all-new complex at Jorf Lasfar on the coast southwest of Casablanca.

In practice, however, things turned out rather differently. No sooner was the ink dry on OCP's plans than the market began to turn against it once more. Moroccan phosphate exports fell by more than 8 per cent in 1980. World prices continued to sag as stagnating phos-phate fertiliser demand col-lided with increasing capacity. The Moroccan company was forced to scale back and defer some of its investment plans. and in the end spent less than half the planned amount

OCP's rock production capacity from the existing mines at Khourigba, Benguerir, Youssoufia and Bou Craa is now esti-mated at about 32m tonnes, though production totalled only 21.4m tonnes last year. Exports

tant industry. Office Cherifien (Opec) in raising oil prices—
des Phosphates (OCP), Mr OCP contrived to raise the price and the previous year.

Mohammed Karim Lamrani, is a man of seemingly unshakeable than fivefold, from \$14 a tonne increased sharply, but Jorf Lasconfidence.

to \$68.

bornly at present around \$30 a tonne, compared with \$35 in 1985 and \$33 in 1986. As a result, OCP can hardly be making a very good return on

investment. Precise figures are impossible to come by, since the financial relationship between

Office Cherifien des **Phosphates**

1985

(Tonnes m) 14.79m 13.70 20.99m 21.40 7.59 Value of rock exports DH4.82bn DH3.84bn

Buoyed up by this improvement, OCP published a hugely-ambitious five-year development plan in 1980 calling for the company and the state is shrouded in obscurity. But one indication is provided by the fact that OCP paid no dividends or corporate taxes last year. The tone and volume of the criticism has been growing markedly in recent weeks and,

ter, astonished a group of top businessmen and economic journalists several weeks ago by delivering a sharp attack on the company's policies—the first time anyone can remember that such views had been aired in

public. The complaints revolv around the following themes: Investment. OCP is widely accused of having over-invested in grandiose projects during the 1970s and early 1980s on the basis of excessively optimistic forecasts about the world phosphate market. The programme has certainly left it with large debts, accounting for a signifi-cant, though unquantifiable, proportion of Morocco's overall foreign debt. OCP has hardly begun paying back these borrowings.

 Pricing and marketing. A major criticism is that OCP — in which all the sales decisions are taken by Mr Lamrani himself started in 1973-74, when—with a have been even more disappoin—has never learned from the mis-sideways glance at a tight world ting, running at only 13.7m ton—takes of 1974 and has con-

Morocco has blunted its capacity to compete and left room for other producers to undercut Management. Critics allege that OCP is run like a state within the state. They say its direction is too centralised in

the hands of one man — Mr Lamrani — and insufficiently accountable to the Government which owns it.
The organisation's board, consisting of a bevy of Cabinet ministers who are not in a position to seriously discuss OCP's affairs, meets but once a year; requests for information from it or from outside bodies like the World Bank tend to be greeted with obfuscation or a plain stone wall. And when Mr Lamrani returned to the job of

A number of senior people within the organisation have registered their frustration over the past few of years by resigning-most recently, its commercial director. Farouk Chaouni, who quit at the begin-

director, between 1983 and 1986.

decision-making ground to a vir-

ning of this year.

It is against this background that Mr Lamrani is pursuing his campaign for yet more investment. He is talking of spending up to \$3bn on doubling the capacity of Jorf Lasfar, and has already informally approached foreign friends such as Mr Jac-Minister, with a view of obtain-

He wants to go into more sophisticated downstream products with a factory to make superphosphoric acid, prin-cipally for the large Soviet market. And he is planning a new mine in the Benguerir deposit. The mine project, known as Sidi Chenane, may well proceed on the grounds that it is necessary to replace another one that

Over the other plans, however, there are some big question marks. Senior Moroccans are asking whether it is worth pouring good money after bad without a fundamental change in OCP's pricing policies

Mr Lamrani is apparently not to be swayed. He is convinced that in the long run Morocco's enormous phosphate reserves give it the capacity to outlast the competition, ride out the recession, and emerge with an unchallengable domination of the world market. **Andrew Gowers**

CREDIT AGRICOLE



Morocco's Agricultural Banking Institution, an Instrument for Economic Development

The Caisse Nationale de Crédit Agricole (CNCA) was established in the early days of independence as a public financial institution to provide farmers with resources, introduce modern methods of production and increase agricultural yields. As a major instrument of rural financial policy, CNCA has been enhanced by the participation of farmers' representatives at both national and regional levels in determining the allocation of its credit resources.

Within this framework, the agricultural sector, including agro-industry and rural housing, has witnessed a substantial expansion. As of May 31, 1987 loans totalling 7.1 billion dirhams(*) were disbursed to 465,000 clients, through a net-work of 320 local and regional branches established throughout the country.

CNCA's lending operations have been significantly supported by foreign capital, a reflection of the confidence CNCA has earned through bilateral and multilateral agreements with financial institutions, such as the World Bank, West Germany's Kreditanstalt Für Wiederaufbau, the African Development Bank, USAID, the European Investment Bank, Credit Agricole of France, and others.

In its 25 years of existence, CNCA has achieved outstanding results. While there has been a remarkable improvement in agricultural production systems and Morocco has entered international markets, especially the European, the CNCA has gone through a profound transformation in its original orientation.

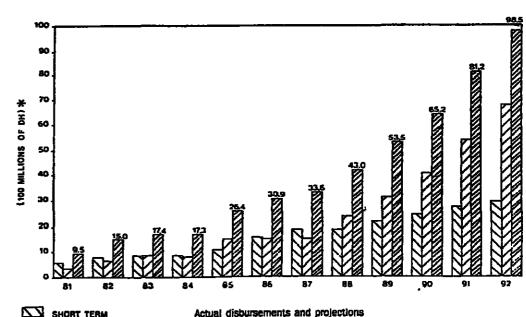
Following the Royal Instructions of His Majesty, King HASSAN II, the CNCA is now reappraising its role and establishing itself as a full **Development Bank** at the service of the national economy.

With this in view, the CNCA should not only foster the banking development process in rural areas, but also provide new banking and financial services, as well as extend its activities. Thus, the CNCA is setting up a new working programme intended to develop the financing of:

- the founding and the extension of small and medium firms, especially by recycling the savings of the Moroccan workers overseas; the setting up of young promoters, technical school graduates and
- professionals; - the handicraft sector that uses vegetable and animal products and offers important job opportunities mainly in rural areas;
- the export promotion of agricultural and
- agro-industrial products; the coastal fisheries, fish farming and
- the struggle against the excessive splitting of farms, which constitutes a major handicap to the development of the agricultural sector:
- the social advancement of women in the rural environment.

The ultimate objective of the CNCA's many activities is to contribute more efficiently to the settling of rural populations on their land and also to the achievement of food self-sufficiency.

> C.N.C.A.: SHORT, MEDIUM & LONG TERM LENDING 1980-81/1991-92



SHORT TERM

ZZ MEDIUM & LONG TERM

TOTAL

* 1 DH: 0.1190 US\$

Head Office: C.N.C.A. 2 avenue d'Alger RABAT B.P.49 Tel: 259-20 : 325-55 Telex: 31657 FAX: 325-80 Fish industry

Strong growth as facilities are updated

OVER THE PAST six years Morocco has increased the value of its exports of fish five-fold to around DH 2.4bn. Meanwhile in 1986 the catch amounted to 591,000 tonnes, as integrated cold storage and prominent options. while in 1986 the catch amounted to 591,000 tonnes, as against 323,000 in 1980. Today fishing provides 83,000 jobs, directly and indirectly while domestic consumption of fish-bas doubled.

The largest Moroccan companies does have a large integrated cold storage and programming plant in Tan Tan which remains very much underused pending the return of its high seas fleet from Las Palmas. has doubled.

All these figures speak of rapid growth and suggest that the Kingdom has now taken the measure of the wealth which lies along its long Mediterra-nean and Atlantic coastline where some of the world's richest fishing grounds are to be

Until the 1970s Morocco had, despite the once much feared privateers who operated out of Rabat and its twin town of Salé, historically turned its back on the sea. The great imperial capital of Fes and Marrakesh were symbolic of the thrust of successive Sultans towards the King-dom's hinterland. So much so that foreign ambassadors were obliged, until the French protectorate, to reside in the north-ern port of Tangier.

The on and off occupation of various Moroccan ports by Portugal, Spain and the United Kingdom (Catherine of Braganca brought Tangier in her dowry when she wed King Charles II) after the Moslem retreat from Spain at the end of the 15th century also helps to explain Morocco's lack of

interest in its long seashore.

A number of problems do however confront the Moroccan authorities as they seek to develop this promising sector, quite apart from the difficult renegotiation of the standing renegotiation of the standing fishing agreements with Spain and Portugal which it is currently negotiating with the European Community.

Some 90 per cent of Moroccan fishermen operate along the coast in small heats yet over

coast in small boats yet over half the value of the total catch and the lion's share of exports is Indeed Moroccan fishermen provided by the 200 ship freezer still sell a lot of fish directly to trawler fleet based in the Can-ary Islands, at Las Palmas. The modernisation of Moroccan ports such as Agadir or the buil-

Existing canning units mean-while are severely under-utilised as pointed out in a recent study by the International Trade Centre. Out of 84 units, 18 are virtually closed, 23 only working at 25 per cent capacity and a further 43 only at 35 per

This results from another development which has compounded the difficulties of coaspounded the difficulties of coastal fisherman in recent years. Sardine shoals in particular have moved towards the south. The same report notes that the sardine catch landed at Safi and Essaouira was more than halved between 1983 and 1985.

Helping the mass of small fishermen is thus a priority which King Hassan has entrusted earlier this year to the Caisse Nationale du Credit Agricole

Overall, 1986 recorded good Overall, 1986 recorded good progress. The coastal fishing catch increased by 100,000 tonnes to 445,000 tonnes while value increased by one fifth to DH 787,000. High seas catch of white fish and cephalopods landed in Las Palma dropped by one third to 51,700 tonnes while value declined from DH 107bn to DH 965,000.

Large sould are usually sold

Large squid are usually sold to Japanese merchants while other cephalopods and white fish go to Japan, Spain and Italy.
A new category of catch, frozen sardines made its first appearance in 1985.

Last year's exports of fish recorded a twentyfold increase in frozen fish, a category which is destined to develop fast but how accurate the overall statis-tics are remains open to doubt foreign vessels as it fetches a much higher price than if they Together with foreign vessels

ding of new ones such as Tan fishing illegally in Morocco's fishing illegally in Morocco's Tan is a recent development. 200-mile exclusive economic thus Morocco still lacks a good network of frozen storage units that the Kingdom was losing

CHAIN

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de mestige



Bringing in the catch near Salé, on the Atlantic coas

roughly \$1bn a year. Even if that figure today overestimates the extent of losses to the Moroccan economy it does suggest how much the country could gain. Demand for fish abroad remains strong and the high seas fleet has been substantially modernised in recent years. Last year Moroccan ship-owners had about 50 boats on order while 16 new vessels were registered in 1986.

Despite the profitability of this sector many fishing com-panies have failed to maintain payments on ship loans. Much of the financing has come from Spanish suppliers guaranteed by the Moroccan Government which has now been resche-duled along with Morocco's other official debts.

But such credits are now exhausted and Moroccan banks remain reluctant to finance large ship construction pro-jects. Japanese companies have also been hit by similar prob-lems, a situation which has led some Japanese companies which were considering joint projects to abandon the idea.

However Morocco is still very

short of patrol boats which are necessary to try and stop the illegal fishing by unlicensed vessels of many nationalities off the western Saharan waters.

The coastal fleet for its part concentrates on fishing white fish, cephalopods and crusta-ceans, which in 1985 provided 11 per cent of tonnage but 50 per cent of value.

The informal nature of this sector makes the protection of

threatened stocks particularly difficult to monitor. A large amount of what is fished here is exported fresh to Spain.

The repatriation of Morocco's fleet from Las Palmas and the entry of Spain and Portugal into the EC makes for a very uncer-

has given an annually decreasing number of Spanish trawlers Improving the financing and the right to fish in Moroccan management of the coastal fleet

quality and product grading.

tain marketing situation. Moroccan officials expect traditional traders to follow the high seas a success—since 1980, in sharp fleet to Morocco but the latter has an obvious interest in speculative attempt in the increasing the share of fish processed and packaged domestically for export.

Morocco's agreement with Spain which expires this year task of those who wish to export thas given an annually decreas—

ing number of Spanish trawlers the right to fish in Moroccan waters at a cost of £300m every year. Commercial and concessional credits worth tribution towards the goal of US\$550m were extended in 1983, thus allowing Spain to sell ships and participate in the extension of the port of Agadir. But the Spanish point out that other non-civilian items were also purchased.

The Kingdom also has a limited agreement with Portugal and agreement with Portugal and agreement with Portugal and agreement with the USSR, the US and Japan.

In 1984 the Office de Commercialisation et d'Exportation lost its export monopoly and now simply acts as a watchdog on quality and product grading.

Francis Ghilès

		As % of foodstuffs exports	As % of total exports
80	486,413	18.1	4.9
81	1,014,825	32.7	8.3
82	962,962	30.9	7.5
83	1,439,628	37.8	9.6
84	1,842,000	41.9	9.4
85	2,253,187	_	-
86 .	2,860,552	_	-

	Moroccan fishing catch (DH 000)						
,		1980	1982	1984	1986		
Coastal fleet High seas fleet		164,240 260,000	413.897 524,620	555,400 1,146,400	787,501 1,654,903		

Tourism

Better marketing needed

IN 1985 Morocco's hard currency earnings from tourists increased by 45 per cent to US\$610m, thus confirming the sector as the second largest ear-ner of receipts from abroad after remittances from Moroc-can workers in Western Europe which earned the Kingdom nearly \$1bn.

Despite an increase in receipts, last year proved some-

what disappointing as the figure for foreign visitors which reached 1.56m the year before dipped to 1.47m. Although the 1985 results were viewed in Morocco as somewhat exceptional the question remains, why nal the question remains why has a country which boasts such a wealth of spectacular scenery, very fine traditions in architecture, cooking, crafts such as pottery, carpet weaving and wood carving not to mention music, failed so far to attract more tourists than Tunisia, its small North African neighbour whose scenery and traditions, however attractive, would be hard put to rival those of the oldest Kingdom in the Moslem world?

Until the Treaty of Fes estab-lished the French and Spanish protectorate in 1912, Morocco was as closed and unknown to foreigners as Tibet. The country had been an independent King-dom since the arrival of Moulay Idriss, a grandson of the prophet Mohammed in the 8th entury AD.
This independence has been

fiercely guarded until the inevitable decline of a closed society that was reluctant to accept new ideas, led to growing foreign interest and at the

onisation.

Being cut off from the outside world did however offer the great advantage of preserving, far more than elsewhere in North Africa, old traditions.

The other side of the coin, however, is that until very recently Morocco has not been tors from across the Straits of Civil and the straits of the strain strains of the str

as successful at marketing itself abroad as might otherwise have been the case. Beyond the magnificent hotels built after the First World War (the Minzah in Tangier arguably the best hotel in Morocco), and the Mamounia in Marrakesh (both beloved by Winston Churchill)
few hotels were built until after
independence and today
Morocco boasts only about
90,000 beds, that is less than in its other North African competi-

they confront.

The figure of 100,000 is due to be achieved in 1989 and 20,000 new beds are currently in preparation. The list of foreign funded projects looks runded projects impressive.

Last year the flow of visitors was hit by the side effects of Middle Eastern politics, notably the bombing by the US air force of the Libyan capital of Tripoli which more than halved the numbers of US visitors (down to

The number of visitors from the Middle East declined by one third from the previous years figure of 202,500. This was a consequence of Morocco's decision to impose visas on all visitors from Arab countries, for

tors increased by a modest 6.4

beginning of this century to colonisation.

per cent to 1.223m. While the number of visitors from France, West Germany and the United Kingdom declined by 8,000, to

> Gibraltar is a temporary phenomenon is as yet uncertain.
> Agadir alone which functions all year round accounts, for 22 per cent of all hotel beds in the Kingdom and 40 per cent of all-foreign receipts from tourists. According to Lamalif, a lively monthly publication based in Casablanca, the local hotel managers travel agents and other professionals who gravitate around the sector were quick to diagnose the problem they confront.
>
> The review quoted Mr Alami, the much respected director of

as saying that over the years the services the hotels offered had not changed to take account of foreign visitors.

Local infrastructure had not

been modernised, and mainte-nance of hotels was often a problem. The wonderful beaches were dirty. Night life was non existent apart from some degraded forms of folk dancing.

dancing.

Porters at the airport, taxi
drivers and "guides" (that
festering wound of some Moroccan cities) were so aggressive that they often put first-time visitors off.
Other visitors were turned reasons of security.

Other visitors were turned back from hotels where they

Textiles and leather

High textile investment

FOR CENTURIES the word Morocco was synonymous with fine leather, so much so that in France, "Maroquin," the briefcase carried by ministers still means a ministerial portfolio. Yet by the time it achieved independence from France three decades ago Morocco had long ceased to be an exporter of

significance.
Today, however, the Kingdom's leather and textile indusdom's leather and textule munis-try continues on a path of rapid growth, offering the best hope in the manufacturing sector for increased exports. Clothing exports alone pro-gressed by 28 per cent last year to Dirhams 167bn, encouraged by the devaluation of the

to Dirhams 1.67bn, encouraged by the devaluation of the Dirham, a liberalised trade regime and duty free access to the French market for trousers and shirts. To consolidate this success the Moroccan textile sector will however have to overcome a number of problems.

Tatal hypersex of leather and the success to be addressed surrounded allegations that family

all manufacturing concentrated Ready-to-wear clothing in and around Casablanca. accounts for the largest volume Those families whose com- of exports but local added value.

Those families whose companies now dominate this sector of exports but local added value panies now dominate this sector often come from Fez, the old imperial capital where they companies are sub-contractors were prosperous traders.

Today the Kettanis, Sebtis, the Alami Tazis, the Bouftas and the Sekkat run large holding bean manufacturers from the Sekkat run large holding bean manufacturers from the Sekkat run large holding. The most interesting feature hard core of sophisticated modern manufacturers, all of which belong to the 320-strong France which absorbs over half Association Marocaine des of all clothes and leather goods Industries Textiles (Amit) exist over 800 textile companies whose investment and disinvestment are not always reflected in official statistics.

The textile and leather sec. Christian Dior, Pierre Cardin, 10 to the contractor of the contra

is productivity. handi
Lack of qualified labour, like together with lack of production The together with lack of production The leather industry is incentives, poor factory lay-outs however having to face the conand high turnover of personnel straint of spiralling raw hide

EC and Japan running at ing of high value added goods of the Kingdom's consumer US\$25m last year. This equip-which means imposing better goods exports, and 17 per cent of ment will however require a management; more highly all exports cannot be over much higher degree of maintetrained and stable staff, learnance, and hence better staff ning a foreign language other training than at present exists, than French—in other words

Francis Ghiles

Textiles and leather

Total turnover of leather and rounds allegations that family textiles goods amounted to ties among cloth producers Dirham 60m in 1960. By the makes prices for the protected beginning of last year, that domestic market twice as high figure was well over Dirham as world prices for equivalent 8.3bn with about two-thirds of stuff.

reflected in official statistics.

The textile and leather sectors employs roughly one-third cacharel, Daniel Hechter, Emior all Moroccans working in the manufacturing sector with joined an ever lengthening list, about 10,000 to 12,000 new jobs being created every year. By the manuacture high quality goods end of 1986, the sector employed where leather clothese are content of the sector employed. 100,000 people. Labour costs are cerned, Morcco now produces estimated to run between \$4 and shoes (800,000 pairs exported \$5 a day but while that may be every year), fine clothes notably lower than say South Korea, so for Pierre Cardin and a mass of handbags, belts, purses and the

restrictions but they often fail to match export prices and quality standards, a state of affairs those companies which are which markedly reduces the net foreign currency income from the sector as a whole.

The level of investment in new textile factories and machinery remains high however with machinery non-existent). Even more importance of this sector which are one to five ratio of textile and machines imports to exports and compete more effectively with other Third world exporters of clothes and higher (EC quotas are so far however with machinery non-existent). Even more importance of this sector which accounts for virtually all EC and Japan running at ing of high value added snods of the Kingdom's consumer

getting to know the world outside Paris in place of a too restrictive view of the world.

EC quotas of duty free entry of Morocean trousers and shirts, which were overshot in 1986 have been increased by 20 percent for 1987 and 1988 but the concentration on France (75 percent of all Morocean clothing and knitwear exports) is potentially very risky. Outside the EC, Iraq and Libya which have traditionally been hig buyers of Morocean clothes are today less attractive while only a handful of companies have dared to take on the US market. on the US market.

on the US market

Some Far East companies
have recently been investigating the possibility of using
Morocco as a base to manufacture and export to the US thus
avoiding the quotas under
which they labour, but nothing

oncrete appears to have happened as yet.

The textile and leather sector also faces another problem, which is not unique in Morocco but is all the more keenly felt because of the dependence on imported raw materials and other inputs. Amit members are bitter about the delays in foreign currency disbursements by the central bank, Bank Al

Delays of up to 75 days make letters of credit more difficult to confirm and have resulted in some foreign suppliers cutting off their Moroccan clients. Since the end of the winter, however, exports have been allowed to discount their hard and high turnover of personnel do little to encourage productivity.

An agreement has been recently signed by the Moroccan Government with an Italian textile organisation to create a training institute in Tangier, with financial support from the Italian Government.

Clothing producers whose exports still depend by up to 90 per cent on imported materials for their domestic production of fabric and yarns are protected until next year by import restrictions but they often fail to match export prices and quality values of the country between 1979 and the country between 1979 and the country between 1979 and the country between 1979 and the country between 1979 and the country between 1979 and the more the country between 1979 and the consequence of the country between 1979 and the country between 1979 and the country between 1979 and the country between 1979 and the more title organisation to create a training institute in Tangier, cottage industry-type companies whose size and lack of management make them particularly vulnerable.

Clothing producers whose exports still depend by up to 90 while large tanning units now fabric and yarns are protected until next year by import restrictions but they often fail to more the way in which hit the country between 1979 and domestic banks to pay off their foreign suppliers. This is an expensive operation, which also imposes detailed bookeeping. That however may not be such a bad departure.

Morocco has today a viable foreign exchange. For this to however, exports have descripted the country between 1979 and domestic banks to pay off their foreign suppliers. This is an expensive operation, which considers and also imposes detailed bookeeping. That however may not be such a bad departure.

Morocco has today a viable foreign exchange for their domestic production of the country between 1979 and domestic banks to pay off their foreign suppliers. This is an expensive operation, which can expensive operation, which can expensive operation.

Exports of the country between 1979 and d

WAFABANK, ONE OF THE FIRST CHAINS OF

Created in 1904, WAFABANK, has a chain of banks that covers all the Moroccan sentory it offers to its local customers a wide range of services from the classical formulas of saving and credit to the most advanced payment systems which were first introduced in Morocco by WAFABANA. WAP AREATH.
As a private bank (creation of a large industrial and financial group in Morocco as well as a foreign group, indoSuez), it finances all kinds of operations concerning all sectors of acc-

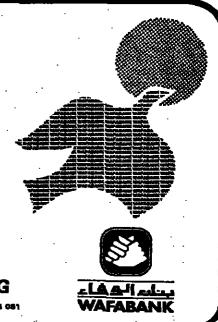
THE INTERNATIONAL VOCATION OF

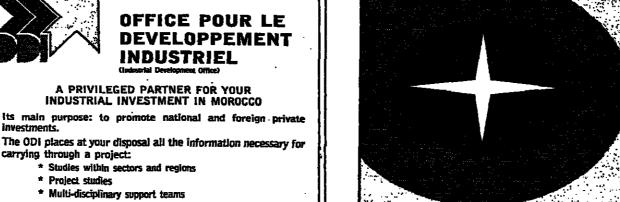
WAFABANK, which is always the polylleged associate of florocoan exporters, has been the creator of many specific actions aiming at the development of this sector. Businessmen and foreign investors can contact WAFABANK through its representation offices in Europe and notably through its branch of Brussels which offer excellent services.

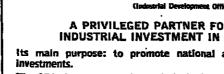
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Fal

MOROCCO 7

Foreign investment

Frustrations face investors

be a real haven for foreign a flood.

investment. Labour is cheap To be sure, the foreign preand disciplined; the infrastrucsence is rising, both in absolute ture is relatively well developed; the country is abundantly endowed with resources; and above all, it is close to the lucrative markets of Europe.

What is more, the Moroccan authorities have been attempt-ing to capitalise on these natu-ral advantages in recent years with what is, by the standards of developing countries, an extremely liberal policy on foreign investment. Since 1983, when the country's

current investment codes were introduced, a range of sectors from tourism to textiles has been open to foreign capital on the same basis as it is to Moroc-

In theory at least, foreign companies investing in Moroccan industry are entitled to repatri-ate capital and dividends withace capital and dividends with-out limit and they are exempted from a number of taxes and duties. Investments in tourism benefit from even more generous incentives

Yet foreign investors have so far proved frustratingly slow to respond to all this official From industrialised countries in par-tem, the highly personalised ticular—as opposed to the Arab way of doing business, and the world—capital is coming in at lack of statutory company

terms and as a proportion of total investment. But the increase is from a low base, reflecting the depressed level of overall investment in recent years. Last year, according to figures from the commerce and industry ministry, a quarter of all industrial investment came

Foreign investment in indus-try totalled DH 880m, compared with only DH 415m, or 16 per cent of the total, in 1985. Growth was particularly strong in food, which saw foreign investment rise fourfold.

Nevertheless, there is little doubt that the figures are not as

exciting as they could be. Why? One reason has to be a lack of promotion. Senior officials admit that the Government has not been assiduous in courting foreign investors in the past. But there a number of more

fundamental explanations.
Some would be foreign investors may have hesitated because of residual doubts about Morocollections. co's political stability. Others worry about the lack of clarity in the country's financial sysMany foreign businessmen are still scarred by the experience of "Moroccanisation" in 1973, when the Government summarily decreed that companies operating in a variety of central economic sectors should

be at least 50 per cent Moroc-can-owned and managed. The law caused a mass exodus from the French business com-munity, as many of the top businessmen sought to sell their stakes in Morocco. Many of those who stayed found them-selves in enforced partnership with Moroccans who had little business experience, and the companies suffered in conse-

In recent years, the Govern ment has sought to overcome the sour taste left by the Moroc-canisation law, but it remains in effect across a large swathe of the economy, inhibiting foreigners from investing in some of the most potentially dynamic areas—fish canning, for example.
Only Moroccans are allowed

to own agricultural land, a fact which is almost certainly limiting the amount of foreign interest in the country's food industry.

In any case, the performance

and recession — did not exactly inspire confidence, either within the country or abroad. "People are consolidating their position after four very difficult years," said a leading accountant in Casablanca. "Foreign investors are taking a walt and see attitude."

Ministers and officials agree that foreign investors cannot be expected to place funds in the country if they do not see Moroc-can nationals investing themselves. "The best form of promotion is the success of companies within the country," said one official

"There's been a perception in the past that nationals were not investing," added a senior minister. The Government hopes that at least some of these reasons for caution have begun to disappear. The economy is looking a lot healthier. The Moroccan private sector is being encouraged to play a more prominent role and the authorities are talking seriously about professionalising and modernising financial struc-

There is little doubt of the Government's sincerity in trying to create a more favourable climate for the private sector. Ministers are comforted by the of the Moroccan economy in the years after 1980 — with drought are beginning to follow Moroc-

Foreign investment 1985 % of all Investment % of all DHODO investment DH000 Food processing Textiles and leather 29 12 29 40 13.5 13 11 21 27 88,603 120,655 Chemical industry Mechanical industries 49,837 108.505 210,500 16.173 281,452 Continued from page 6 Total 451,179 880.320

Project	Value (DHm)	% capital from abroad	Foreign investor
Farah Maghreb Chain	600	94	CMKD§
Somako Hotels‡	200	50	Koweit
Kabilat	225	50	Spain
Sheraton#	300	100	Abu Dhabi Fund
Forum International	1,510	100	Saudi Arabia
Marsa Smirt	440	100	Interdec
Cigitour*	1,050	100	Portugal
Jet Tour*	80	50	Jet Tour (France)
Club Mediterranee	70	100	France
Euro-Arab Project*	US\$400m	100	Norwegian- Arab
Matbouli*	800	100	Saudi Arabia/

* Project under study. † Project agreed by Moroccan authority. ‡ Partly completed. § Consortic

Source: Ministry of Finance, Rabet

cans in putting money into the most vibrant sectors of the economy, such as tourism.

They can also draw some con-solation from the thought that a new generation of Moroccans is growing up with far more knowledge of how the business world

Even taking account of these promising developments, however, there is another set of obstacles to investment which towers above all the others. It can be summed up in one word — bureaucracy.

Everywhere one turns, the complaint is the same: the pace of business is being slowed down, and often choked off altogether, by the requirements of one government department or delays or corruption on the part of another.

Stories abound of companies which wanted to invest in Morocco but were put off or lost patience. There was the electro-nics company which wanted to set up a new plant in Tangier but was instructed to choose a site in El Jadida because that happened to be a minister's home town (the investment did not proceed and the minister in question was sacked).

Then there was the food comprised by a demand that it pay. never realise its full potential 19 per cent VAT despite nomifor investors. nal exemption in the investment

Part of the problem stems sim ply from a plethora of regula-tions — often petty, and frequently quite opaque to the out-sider. Detailed information on the rules is notoriously difficult to come by.

Businessmen find dealing

with slow-moving bodies like the exchange control office which has to approve any inflow or outflow of funds, tedlous in the extreme. At a more fun-damental level, would-be inves-tors are baffled by the proliferathey have to deal with.

There has been talk once again in recent weeks of setting up a (one-stop) government office for foreign investors as some other countries have done
— notably Tunisia. This would probably be centred on the minister for economic affairs in the prime minister's office and involve people from the private

sector as well as representa-tives from other ministries. It has to be said that there are powerful vested interests which may work against the success of any such system in practice. Bu foreign businessmen and diplomats are unanimous in affirming that unless the problem of pany planning a powdered milk an overwhelming bureaucracy plant which was suddenly suris addressed, Morocco will

Expansion of tourism becomes priority

had booked months before by hoteliers for whom courtesy was an unknown commodity.

The same critics also noted that prices were raised by 20 to

25 per cent every year without any new corresponding ser-vices. The devaluation of the Dirham has provided a major boost to tourism in Morocco but there is little doubt that the low priority afforded to training hotel staff, and the often poor inevitably turns foreigners into easy prey. But in towns, especially Mar-

rakesh, where living standards remain low the contrast between even an ordinary European tourist and the indigenous population inevitably creates difficulty. This is all the more true as about half the 600,000 inhabitants of the city depend directly or indirectly on tourists for their livelihood.

However, here as in other sec-tors of Moroccan economic life, progress has been real but the need for better organisation and long-term financing plans, more rigorous quality control, greater attention to training staff and more awareness of the changing face of European visi-

The investment code of 1983 allows very generous terms for foreign investors—100 per cent of the initial investment—and all profits can be repatriated in foreign currency. This law has attracted considerable interest. Hyatt Regency has refur-bished a major hotel in Casablanca and is now doing a similar job with the old Rabat Hilton. The Meridien Group is now associated with the running of the Salam chain, while Club Mediterranee continues to expand. Holiday Inn is expressing interest after having been

absent for a number of years.

Neckermann, the large West German tour operator, has also shown interest. To date most shown interest. To date most foreign companies have signed management contracts but Club Mediterranee and Jet Tour of France and other international. groups are now showing interest in investing Kuwaiti and Saudi interests are prominent alongside Spanish ones in this new

ern groups, notably the 15,000 Eastern oil wealth was wasted.
bed "Baie de Tanger" appear
very ambitious. In Tangier Francis Ghiles

today there exist 12,000 beds and doubling this capacity seems over ambitious, Moroc-can officials say. Another senior Moroccan offi-

cism of the tourist sector is the Director General of Royal Air that nothing is done to entertain tourists, notably where sports and cultural festivals are concerned—younger visitors fare even worse than adults. Marrakesh it is true does have

a remarkable " dance and music festival every June but there is festival every June but there is little else. The rencontres culturelles d'Asilah—a small whitewashed coastal town south of Tangier—now runs a yearly meeting of cultures under the aegis of its very active mayor and MP who is also Minister of Cultures.

Culture.
But very many monuments remain virtually inaccessiblemost of the palaces of Fes, Tanciers and Marrakesh—and many "moussems" (annual celebra-tions of local saints or holy men which give rise to horse parades dancing and singing) are unheard of outside Morocco. Few visitors know

between Salé and Rabat, on the edges of the Bou Regreg some very fine old styles of pottery can be bought and that fine clothes, modern and classical can be bought in the country. Names of modern painters such as Ahmed Cherkaoui whose paintings are keenly

sought in Europe and the US are

not deemed worthy of mention

to foreign visitors. Yet many tourists crave a greater knowledge and under-standing of the country as the number of excursions they take suggest. The need to upgrade the quality of visits to historical monuments, explain Moroccan history otherwise cliches, attempts foreigners genuine Moroccan singing and dancing and avoid common in Marrakesh remain

paramount.
The fact that many professionals in this growing sector are aware of how difficult and complex the issues they face are is a reassuring sign. Recently Mr Mekouar said that tourists could become Morocco's equivalent of The projects which are of but the Moroccans should interest to various Middle East-reflect on how much of Middle

Favourable labour rates

Profile: Société de Fabrications Radiolectriques Marocaines

monoucco MUST be one of the least likely places to find a plant putting together semiconductors. It has no indigenous computer industry and a monouccan textile industry. But SFRM's youthful director, Mr Guy Leonard believed. force with limited technological

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skills. Yet Thomson, the French electronics group, has been running its operation in Casablanca ning its operation in Casablanca for the last 13 years. The semi-conductor assembly plant, owned by Thomson affiliate Société de Fabrications Radioelectriques Marocaines and employing 1,400 people, is one of the biggest foreign-owned establishments in Morocco and among the coun-

try's top exporters.
It is also a prime example of subcontracting, in which a foreign multinational takes advantage of cheap Moroccan labour to carry out jobs which have simply become too expensive at home. Such arrange-

Mr Guy Leonard, believes Morocco could do a lot more of this type of business across a wide range of activities if only the country's bureaucracy were

less burdensome. "It could be seen as a surpris-ing thing to go to Morocco," he says. "But we have simply done the same as many other semiconductor manufacturers— move to where the labour costs are low. I believe Morocco could attract many industries from Europe that have heavy manpower costs."

The calculation is simple. To employ a woman operating a machine in Morocco costs one tenth of the rate in France Mr. moving if labour accounts for more than 20 per cent of the fotal cost.

Casablanca since 1952, but it only started making semicon-

ductors there in 1974 In many ways the plant operates as an integral part of the Thomson network in France, and will continue to do so within the United Semiconductors joint venture now being set up by Thomson with SGS of Italy. Parts are imported from France, and all the products go by air to Thomson operations at Tour or Aix-en-Provence, though 75 per cent are re-exported from there. None the less, the plant generates an esti-mated DH 140m (\$16.75m) a year

in added value for Morocco. Mr Leonard has many grumbles about the rules and regula-tions. He has had to import the Leonard reckons it is worth equipment in the plant and even the materials it uses on a temporary basis to avoid punitive duties. There are cumber-

e restrictions on hiring and firing, and limits on the shifts the factory is supposed to work. The management lives with the constant worry of being found to have slipped up. Mr Leonard is only too aware of how much worse things must be for operations without SFRM's experience and local clout. Yet there is no doubt that the

labour rates-together with the relative quiescence of the workforce—are major attractions. Skill is also no problem, even if the technical know-how is not there to go much beyond an assembly operation.

Now that Thomson is embar-

king on its joint venture with SGS, Mr Leonard's ambition is to attract more investment for assembly and test operations and he is out to show that his plant can be cheaper than the other nine in the merged group. **Andrew Gowers**

الشركة الوطنية لصناعة الحديد والصلب

SOCIETE NATIONALE DE SIDERURGIE Kingdom of Morocco THE NADOR STEELWORKS

The State Steel Company SONASID was created in December 1974 with the main objectives of studying, implementing and operating steelworks.

The implementation of the long products works was started with the installation of a rod and bar mill, the latter is a 2 strand high precision mill built by DAVY McKEE SHEFFIELD.

Products rolled are to very high tolerances in the range of 5.5 to 25mm in diameter in qualities suitable for all wire products and concrete reinforcing bars up to high tensile grades.

The 420,000 t/a mill contract was awarded to DAVY McKEE in April 1981 on a turn-key basis and in addition to the manufacture, supply and erection of the installation, DAVY were responsible for the training of the SONASID workforce, the provision of technical assistance during the early months of operation and the supply management systems to control the works

This is the largest contract ever signed

between a Moroccan company and a British company. It was a 75 million pounds contract (in terms of 1981 monies). Substantial help from the UK Government to Morocco and to SONASID made this operation possible mainly by providing adequate finance on the long term as well as the allocation of an important grant. Such an operation could not but consolidate economic and technological relations between the two kingdoms.

Also W. S. ATKINS and Partners of Epsom assisted SONASID in the control of design and the supervision of the erection

Production came on-stream in March 1984 and the plant now being operated solely by the SONASID workforce is performing very satisfactorily.

The mill is being supplied with steel billets imported mainly from the E.E.C. Countries. Such a solution is however considered to be only temporary and SONASID is exploring possibilities (technical and financial) for the integration of the plant by the implementation of the necessary installations to produce billets locally.



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El Aaiun

A boom town in the Sahara dunes

lected son, then El Aaiun—capi-tal of the Western Sahara—must be its favourite young daughter. Since taking over the area

nearly 12 years ago, King Hassan's government has been pouring millions of dirhams into the four Saharan provinces. Per capita public spending in and around El Aaiun is almost certainly far higher than anywhere else in Morocco. The visible result is a building boom the like of which the country has never seen. In the mid-1970s El Aaiun was a miserable and impoverished outpost of Spanish colonial rule, a shanty-town of at most 28,000 inhabitants nestling in a depression among

the shifting Saharan dunes.
Today the number is more like 100,000, and the place has taken on the air of one of those expanding Arabian peninsula towns in the 1960s. At every corner, the cement mixers churn and the pneumatic drills thun-der as new housing blocks ger as new nousing blocks spring up to replace the squat white desert dwellings.

Officially, nearly DH 6bn have been invested in new schools, hospitals, jobs, roads and houses since 1976 in the province of FI Asian alone

vince of El Aainn alone. In fact, total expenditure may have been as much as double that, given that many projects have been carried out by sol-diers drafted in to defend the

south and east of the territory from Polisario guerrilla attacks. And despite national policies of austerity, this is one area which seems certain to escape any tightening of the purse strings. Subsidies for everything in the Sahara from food to fishing boats are more generous than elsewhere. Petrol, for example, costs only 60 per cent of the price in the north and flour is

reduced by more than half. Minimum wages are 85 per cent higher. There are absolutely no The official explanation for all this largesse is that El Aaiun and its neighbours needed a heavy injection of funds in

order to catch up with the level of development and social pro-The El Aaiun governor, Mr Saleh Zemag, who comes from the northern Moroccan town of Beni Mellal, says, " This is not a political investment. This is an

economic and social invest-



or soldiers or in search of other

In what proportions, it is impossible to tell, though local officials claim that only about

30 per cent of the total comes

from outside the Sahara region. Whatever the numbers, it is

clear that the Government is

aiming to build up a local eco-

nomy which is not simply dependent on handouts from

Rabat. There is no doubt, either,

that the Sahara presents an uniquely difficult environment in which to do so.

Current and future mainstays

Phosphates. The Western

Sahara contains rich phosphate deposits, albeit small ones in

comparison with those in the

north of Morocco. At Bou Craa, 100 km south-east of El Aaiun, phosphate mining was initiated by the Spaniards in 1972.

Although there were prob-lems with security after the

Moroccan takeover, production resumed in 1982 and has been

steadily increasing ever since.

The treatment plant near El Asiun—now majority owned, like the mine, by the Moroccan phosphate monopoly OCP—

the regional economy

imminent elimination of shanty-

There is, of course, more to the extravaganza than the strictly humanitarian. King Has-san himself underlined the political importance of the phal visit in 1985.

Spending on the Sahara is a strategic imperative for Morocco, both in order to reinforce its own physical presence and what it regards as its national integrity, and to secure the hearts, minds and pockets of the local Saharawi population in the face of the war and of continuing disapproval international of Morocco's

sovereignty claim.
In 1975, be it remembered, a
United Nations mission to the region found that Saharawis favoured independence rather than Moroccan rule. Since then, the UN General Assembly has voted repeatedly in favour of

local self-determination.
The issue has long been deadlocked as a result of disagreements between Morocco and other parties to the dispute over terms for a referendum in the Western Sahara. Much to its annoyance, the local adminstration in El Asiun still receives messages from around the world addressed to the leaders of the Saharan Arab Democratic Republic, the Polisario "gov-

ernment-in-exile "
Today, evidence of opposition ment."

It could be argued that in some ways, El Aaiun has already overtaken other parts of Morocco. In how many other places, for example, is it possible to speak realistically of the morocaims to produce between lm and 1.2m tonnes of the mineral this year and to step up output to 4m tonnes by 1991. Agriculture. Unlikely as it may seem, the Western Sahara now has a significant livestock industry—thanks to generous

Government subsidies for the importation and feeding of camels and cows.

The region's camel herd was The region's camel nerd was sharply reduced by the Sahelian drought of the early 1980s, but it is being rebuilt through the importation of beasts from Mauritania and Senegal, partly in order to provide a more profitable existence for the normalian Salaranaia.

even exporting tames meat to the north.

• Fishing. This probably offers the richest potential for earnings and jobs, since the sea off the long Saharan coastline is exceptionally well stocked with surface and deep-water fish and cephalopods such as squid. The local industry has,

dic Saharawis. The region is even exporting camel meat to

however, scarcely begun to develop beyond a few hundred small-scale fishermen with out-board motor boats and without a cans. In any case, large numbers of the mainly nomadic Saharawis have left the area as a result of the war. The current population of El Aaiun town is a mixture of proper marketing organisation.
All this is about to change.
There are ambitious plans to
expand the port close to El
Aziun and to construct a market Saharawis who have opted for a sedentary life—especially during the recent years of drought in the Sahel—and northern Moroccans who have come south either as administrators and cold store building an ice-making plant and a fishmeal factory.

One problem for the development of a fishing industry is that it has so far been difficult to interest land-based Saharawis in taking jobs involving the sea. Officials hope to change that by training and education over

• Tourism is another area with large though untapped poten-tial. El Aaiun has several good hotels, two of them managed to five-star standards by Club Mediterranee, and it plays host to parties of day-trippers from the nearby Canary Isles. Officials also point hopefully to the Sahara's deposits of iron

ore and oil shale, though they are realistic enough to acknow ledge that neither is exploitable commercially at current prices. Studies have been made into the possibility of generating hydro-electric power by channelling the ocean to a part of the region that is below sea

level. There is even a scheme to sell Saharan sand in order to replenish eroding beaches in the Canaries.

For the moment, though, the motor for the local economy is likely to remain the public

Andrew Gowers

A guide for the business visitor

The country and the climate MOROCCO lies on the north-west corner of Africa, three hours' flight from London. It is the oldest kingdom in the Muslim world, the present Alaqui dynasty having been in

power for more than three centuries.
The climate varies considerably, from the northern coast, which is Mediterranean, to the old imperial city of Marakesh at the foot of the High Atlas mountains, which is a favourite winter resort for Europeans and boasts dry temperate winters and very hot summers.

temperature is usually mild and often very

damp, especially at night and during the winter. Morocco has various mountainous ranges, the highest peak, Jebel Toubkal, being more than 4,000 metres high. The deep south of the country is true desert climate—more pleasant to visit in winter than summer. The resort of Agadir functions all year round. Most of Morocco's 23m people are of Berber stock and speak Arabic. French is commonly spoken, except in more remote country

Along the Atlantic coast, the

Getting there MOST MAJOR western air companies fly to Morocco, British Airways having started to serve Tangier and Casabianca last year. Visas are not required for UK citizens but it is best to check for other European nationals as requirements can change.

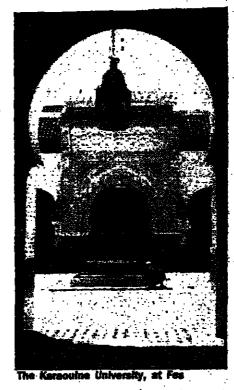
The Dirham currency cannot be bought outside Morocco. Business hours MOROCCAN companies and administrations work a five-day week from Monday to Friday, with a slightly

longer lunch hour on Friday to allow for those who wish to pray. During the Ramadan fast, which lasts one month, it is best to avoid travelling to Morocco. In winter, hours of business are 8-12am, 2-6pm; in summer (end-June to end-September) 8-4pm.

Car hire CARS ARE easy to rent at major airports and hotels, but do not expect them to be in perfect condition. It is worth shopping around, as many new companies have started up recently. Roads between major towns are good but usually fairly narrow.

HOTELS IN general are cheap, and easy to find. However, the state has, in recent years farmed out the management of most hotels to the private sector, while international groups are taking over a number of well known establishments: the result is that a number of 4/5 star establishments probably deserve to lose at least one star. in Rabat, the Tour Hassan (Tel 21401, TX

31914) is quiet and comfortable, but service is often indifferent and there is no direct dialling from the room. The Saffr has direct dialling but very mediocre food-it is also very noisy, as it sits on a major crossroads, but boasts a lovely view across the Bou Regreg river which runs between Rabat and its twin town of Sale. Casablanca has a rather expensive Hyatt Regency, a second rate Saftr and three other very good, new and unostentatious hotels: Idou Anfa, Les Almohades, (Tel 220505, TX 24927) and especially El



Kandara (Tel 261560 TX 23674). The third offers excellent service and food and is altogether very good value for money. On the " Corniche," along the beaches just south of the city, is the very attractive Ried Salam (Tel 363535).

A very good chain of hotels when travelling in Morocco is the Double-PLM: or you could choose the Salam hotels, which are associated with the French Medicien group. Avoid the Hotel Suisse at

in Marrakesh, the world-famous Mamounia underwent refurbishment in the early 1980s which was not a success The Es Sead! (TX 72042) and Palais Badia (TX 72038) are very attractive five-star hotels. In Agadir, you will probably enjoy the Atlas (Fel 23232, TX 21867) which looks on to the beach, or Europhotel (Tel 21212, TX 81632). Between the two towns, in the southern foothills of the Atlas mountains, Taroudant boasts one of my favourite establishments: the Gazelle d'Or, set in the old walls of the town amidst attractive gardens. In late winter, when the almond trees are in flower, Taroudant is a dream.

Farther north, in Fes, the Palais Jamel provides truly wonderous views over one of the muslim world's best preserved cities. The hotel has style and service is excellent. The **Hotel de Fez** (Tel 25002, TX 51988) is also worth staying at.

In Tangier, the Minzah (Tel 35885) can probably claim to be the best hotel in the kingdom. The lovely old Spanish-style buildings, full of old furniture and paintings of British 19th century adventurers, is set in beautiful gardens overlooking the town and bay of Tanglers. Service is understated, and the whole atmosphere has an indefinable however, is truly Moroccan and French,

Eating out
WHEN IT comes to food, Morocco offers any number of good resturents and some quite outstanding ones. You can safely shoo by the roadside and eat " keftas." skewers of most sprinkled with saffron. Casablanca boasts four first class restaurants, and there would be little point in trying to say which is the best: all four offer very fine Prench cuisitie. All Petit Rocher (Tel 361195), Me Bretag (Tel 352112), Le Cabeatha (Tel 363265) and Le Mer. More modest establishments include: Part de Peche (Tel 22 0561) and Chez Places and Braceorie Bayaraige (Tel

311760). In Rabat, Les Martinets (Tel 52044) is outstanding, a quarter of hour's drive from the centre of town. L'Entrepote (Tel 71108) is nearer, while the very central La Mamma (Tel 67329) offers excellent

grilled meat. In Marakesh, Der Morjane is run like a private Moroccan house—complete with old-style music. The atmosphere here can be quite enchanting. The French co-founder of this restaurant has recently opened another establishment which I have not yet had a chance to visit.

Arts and crafts THE VARIETY of crafts in Morocco remains very great: carpets are plentiful, although the wool they are made from is not always of good quality. Pottery from Saff and Fax can be found in the Habous district of Casabiança, or in Rabat at the Potieries de Sale. Rabat also has a good Centre d'Arthumet near the Yacht Club. Excellent leather goods can be found in many shops, or you can ask advice in hotals as

to the nearest factory.

Morocco has a number of very interesting modern painters, whose works are increasingly sought after in France and the US. Art gaileries in Casablanca are many. Fine caftans and are not difficult to find in the 'Habous,' or in Rabat. Old jewellery is more difficult to find, much of what is on offer being fake. Major companies sometimes patronise art, but unfortunately are closed to the public: the Office Chriffien Des Phosphates and the headquarters of the private Banque Commerciale du Maroc are well worth a visit—if you can find a way of being invited. In Rabat, you could visit and

Bab El Rouak. **Economica**

FOR ECONOMIC information about Morocco, outside specialised publications like the Sanque Marocaine du Commerce Exteriour's monthly builetin, the employers' federation edits a weekly brief Cedies. In the press, the beginnings of a professional approach to writing about economic and financial affairs is to be found in L'Opinion, the newspaper of the isticial party—a team of six journalists edits a weekly economics page, which can be very rewarding. Books to read

AS AN introduction to Morocco, John Waterbury's Commander of the Faithful, unfortunately out of print, remains as good a description of the monerchical system as any. Gavin Maxwell's Lord of the Atlas is a good account of the cruel Glacul, who ruled Marrakesh between the first world war and his death in the 1950s. ellah Morocain, Defenseur du Throne, by Remy Leveau is also very thorough.

Tangier

A paradise for the beautiful people '

ONCE UPON a time, and a long time ago at that, Tangier (no one who really knew it ever added that final "s") was the place to tholiday. The climate was idyllic, the food passable, the natives of the rather good American friendly enough—considering they had had foreigners poking their noses in since the time of the Phoenicians, seven centuries before Christ.

The English of a certain sort, the control of the control of the control of the city had on his poetry is not totally clear.

Carrying on the tradition, Malcowner of Forbes, multi-million sort, and the control of the control of the control of the city had on his poetry is not totally clear.

The English, of a certain sort, made it their hideaway for many years. They populated the shady side of the mountain with their. comfortable houses and spread-ing gardens, looked at the magnificent view across the Straits of Gibraltar and put their feet up.

When they died, their remains were buried in St Andrew's, the Anglican church next to the Souk Mrs Ethel Waller who, as her plaque tells visitors, led the singing in the church for 24 years and died in 1921, was one

Pottering about in the rambling garden of his 200-year old Moorish house, the Hon David Herbert, uncle to the Earl of Pembroke, paused in front of a soup-plate sized yellow hibiscus

the city's outskirts been a great success.

council of foreign consuls. Tan-gier has always been more cos-mopolitan and open to outside employment would be even

that Washington has forgotten. is still tacked to the wall, next to all description are smuggled in oils by some of its expatriate from Ceute.

The new Governor sent by moved out some years ago.

and excellent

ballooning fanatic, has trans-formed an exquisite little palace over the sea into a museum for his collecton of lead soldiers; while Paul Bowles, the reclusive author who is developing an inter-national cult-following, still lives and writes in the town

At the grand old Minzah Hotel in the city centre an incon-gurous figure of uncertain age decked out all in canary yellow, is holding court. " Positively all the beautiful people come down here for summer," Monty gushes. "It's a paradise!" A reg guanes. A regular member of the royal entourage, the Spanish-born Jew and bon viveur, seemingly on first name terms with all the pretty girls in town, is Tangier's pet eccentric.

source the end of the halcyon like Tangier is not difficult. It is International Zone era in 1959. much harder to evoke a credible "Well, we were very low for a vision of the future. The once long time," he said. "Tangier is bustling port has slipped down just beginning to come up again the national ranking to a lowly now." But it wasn't just the British Europe are moving away to the by any means who gave this raf-fish port on the tip of the Afri-can continent the reputation for glamorous living it enjoyed in between the wars. Self-gov-erned Venetian-style by a

gier has always been more cos-mopolitan and open to outside employment would be even influences than other parts of worse than it is today, adding to the shanties clinging to the mas-sive walls of the old port.

Even the Americans have made it a home for longer than any provincial official in Tangier today can remember. Not since the great exodus of the foreigners, those in the know whisper, has been a business The Old American Legation, a whisper, has been a business respectable merchant's house that officials prefer not to menthat Sultan Moulay Suleiman tion: smuggling. While hashish gave to President Monroe in is smuggled from the nearby Rif 1821, lays proud claim to being mountains, an important marithe only US national monument juana growing area, to Europe outside the 52 states. Old Glory and the US consumer goods of

The new Governor sent by Rabat talks plausibly of the ci-

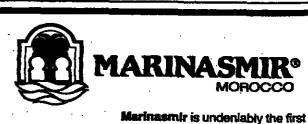
pot between Africa, the US and Western Europe, Certainly it is ideally placed for such a role. Direct air links to many European and Middle Eastern destinations are already in place. He also dreams of the riches which could flow from the much talked-about fixed link across

the water to Spain.

Package tourism is the great hope of the moment, what with the recent boom in charter flights from the UK and the 15,000-bed hotel complex the Saudis are said to be planning to put up by the bay. Even an International Tourist Centre, a school for budding practition-

of tramping the streets, is due to open its doors later this year.
What many are relying on to
restore the province's fortunes
is the scheduled visit by King
Hassan this autumn, after a long absence of 20 years. After all, since it is said to have been royal disfavour that appeared to condemn the city to a slow death, the reverse presumably holds good. Sprucing up the roads, digging sewage ditches and erecting new electricity lines, preparations are already in full swing. Momy would

Andrew Whitley



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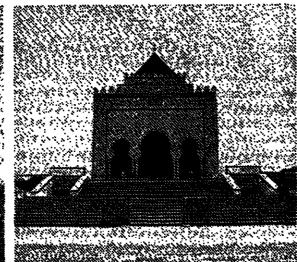
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MOROCCOThe Longest Summer

SECTIONIV

FINANCIAL TIMES



Japanese gains in the light commercial market have contributed strongly to their 16 per

total commercial vehicle sales. European makers are divided on the

best response but an increasing

number of joint arrangements seem likely. Kenneth Gooding, Motor Industry Correspondent, reports

Lack of unity over strategy

VOLKSWAGEN'S agreement to build Toyota one-tonne pick-up trucks in West Germany spot-up trucks in West Germany spot-

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vehicle sector as well as in the car markets and last year capventrie sector as well as in the car markets and last year captured more the 16 per cent of Western Europe's total commercial vehicle sales. The Europeans and the two US multinationals have reacted to this situation in different ways. VW have captured at least 5 per cent and the same captured at least 5 per cent and the sa

through France's carefullyerected protective barriers.
Renault's new chairman, Mr
Raymond Levy, is particularly

Renault's new chairman, Mr
Raymond Levy, is particularly Raymond Levy, is particularly up to the spirit of the European upset about the VW arrange industry's agreement, ment. As a newcomer to the On the other hand, Mr Carl industry he is dismayed at the Hahn, chairman of VW, believes

lights the disunity which prevents the European motor shortly after the European Comindustry developing an effective munity vehicle producers hamstrategy to deal with the mered out and put to the Com-Japanese challenge.

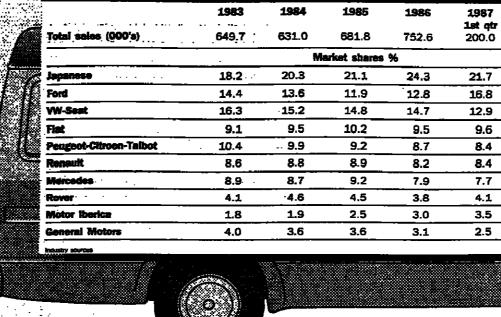
The Japanese manufacturers intended to hold back further have made considerable head-way in the light commercial medium term at least.

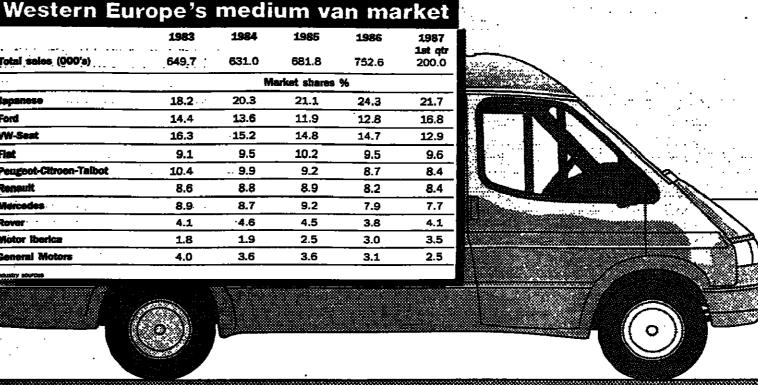
The manufacturers, including is taking a commercially of the Japanese new car market pragmatic approach, as its (about double the current level) latest move shows.

According to the European News of the VW-Toyota deal industry, that would provide

Is about double the current level.

According to the European News of the VW-Toyota deal particularly dismayed the firm evidence that the Japanese French who see it as yet another had at last really opened their example of a European com-domestic market to car imports and the company of the current level. example of a European com-pany providing a Trojan Horse and had torn down some of the for the Japanese to wheel non-tariff barriers. through France's carefully—Mr Levy feels that, by helping





Vans and Light Trucks

He points out that the network arrangement will help cut In Spi imports of built-up Japanese vehicles to the Community and

Even the Italians, whose mar-

ket is highly-protected from built-up Japanese imports, pro-vided some help when Alfa Romeo, then state-owned, joined Nissan, second-largest of Santana is building small four-the Japanese automotive wheel drive Suzuki vehicles for groups, in a joint venture to build small cars in Italy. This As for the West Germans, VW did not go well and a four-wheel drive utility vehicle was to have replaced the car. But this scheme has been dropped now

Britain as a European base for car production. As a result Nis-

be commercially sound for both companies but also to be politically timely.

In Spain, the Government also welcomed Japanese inward investment Among other things. thus have a favourable impact this resulted in Nissan taking on Europe's motor industry control of Motor Iberica which thus have a favourable impact to on Europe's motor industry balance of payments deficit with Japan.

So far the French are the only members of the Community to steer clear of vehicle production arrangements with the Teurope's medium van Teu

> Meanwhile, Suzuki acquired a 17 per cent sharehol-ding in Land Rover Santana, the Spanish company 33 per cent-owned by the UK's Rover group. was not the first to do a commer-cial vehicle deal with the Japanese. Daimler-Benz is to produce medium vans in co-

that Alfa Romeo has been operation with Mitsubishi at bought by Fiat.

The UK government also encouraged the Japanese to use encouraged the Japanese to use encouraged the Japanese to use that Alfa Romeo has been operation with Mitsubishi at Mercedes-Renz Espagna.

Daimler's Spanish subsidiary needs medium vans of the type the German group does not pro-duce—those incorporating car san is building a major car plant components—to keep its com-

in Spain completely healthy.

The vans will also be exported to most European markets, but hand drive versions are

planned.

Daimler had no means of producing volume vans which use a high proportion of car components-it does not make the right type of cars for that business—without a link with another company. For various reasons including the strict anti-Cartel legislation in West Germany, a co-operative ven-ture with another European

group seems to have been out of the question. In any case, like VW, Daimler feels that no harm can come from having connections, even very tenuous ones, with a major Japanese vehicle producer. Who knows where these Ger-

mercial vehicle dealer network covered by restraint agree-

General Motors, the world's alone. largest automotive group. been using its Bedford subsidiary in the UK to build micro and mini-vans based on designs supplied by Suzuki and Isuzu respectively. The US group now has decided to use Isuzu, in which it

has a near-40 per cent shareholding, to develop future medium company to take over the UK ing light commercial vehicle van business in which Isuzu will have a 40 per cent state.

The proposed John echoes a previous deal with Isuzu, one which opened up the strong, pan-European dealer European dealers sold 243,000 network of Opel, GM's West Gerlight commercials in 1986, man car subsidiary, to the equivalent to the output of an average-sized car plant.

Mr Jacques Calvet, chairman of Peugeot, too, is convinced about the need for his group to

so on to be spread across a much higher output than for cars

Light commercial vehicles can be sold and serviced ade-quately by car dealers and can be used to give dealers something to sell in those many markets in Europe and the rest of the world where protectionism makes the Japanese wary of taking their penetration of car mar-

have a 40 per cent stake and tin, Renault's export director "play a major role."

The proposed joint-venture echoes a previous deal with suzu, one which opened up the group and its dealers. Renault's

Who knows where these German-Japanese relationships might lead in the future.

The US multi-nationals are also giving the Japanese a helping hand to sell light commercial vehicles in Europe. Ford is importing a light van from its 25 ments with cars and are often produced on the same assembly and Mr Calvet promises that his company will give the venture all the financial support it per cent-owned associate Mazda produced on the same assembly company will give the venture in Japan to fill out its range in lines. Their production allows all the financial support it those European markets where the high cost of engines, transneeds when the time comes to vehicles are not missions, axles, floorpans and replace the current range.

CONTENTS

The US

confine themselves to their domestic market, in the 1970s the Japanese crushed all competition in the Far East. They have pushed deep into the American North American market, capitalising on the huge demand there for pick-up trucks which are frequently used as substitutes for cars.

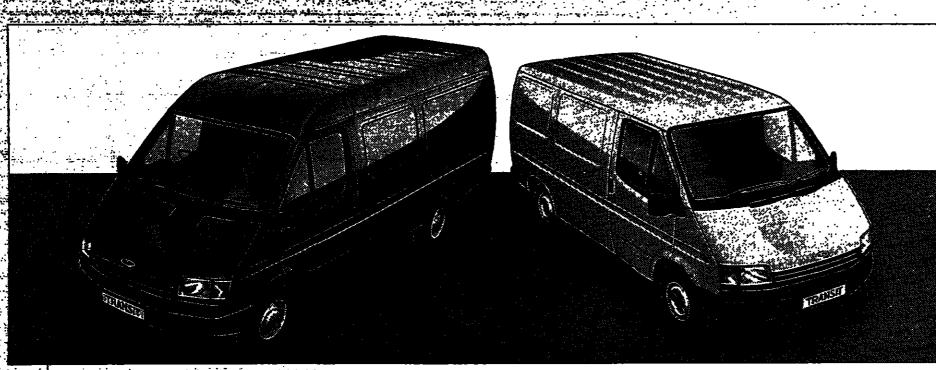
In doing so the Japanese shrugged off a major protection-ist measure, implemented in 1979, when the US Treasury imposed a 25 per cent tariff on imported light trucks.

This was mainly in response to union pressure because the three major automotive groups
— GM, Ford and Chrysler were all importing small pick-ups from Japan and selling them with their own badges

Partly as a result of the tariff, both GM and Ford launched their own, US-built, smaller pick-ups and Nissan set up its pick-up assembly plant in Ten-

Even so, Japan's output of commercial vehicles - most of them vans and light trucks --reached a record 4.54m units in 1985 and last year fell back only 3 per cent to 4.4m. Of these about 257,000 were sold in Western Europe and 937,000 in the

London-based Europe group forecasts that by the 1990s the Japanese will take 40 per cent of the medium van business in Western Europe. DRI predicts that two elements in particular will extend the Japanese penetration. Firstly, they will make more vans at their own European factories. Secondly, in response to their own falling market shares, the Europeans are likely to look for ways to reduce the cost and investment needed for new van range and will use Japanese vehicles to do so, either by importing them fully built-up or by producing Japanese-designed vehicles.



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Medium Vans

A process of restructuring

IT IS a time of restructuring and increased competition among companies in the European medium van sector. The petitive scene has changed now that Ford's new Transit, the replacement for the vehicle which was the best-seller in the sector, is in full production and the US group is clawing back lost market share. Restructuring is mainly cen-tred on the UK. First. Daf Truck

of the Netherlands acquired Freight Rover, the Sherpa van business, from the state-owned Rover group. Then General Motors revealed it hoped to hand over responsibility for its Bedford van operations to a joint company in which its Japanese associate, Isuzu, will play a major part. GM says new working prac

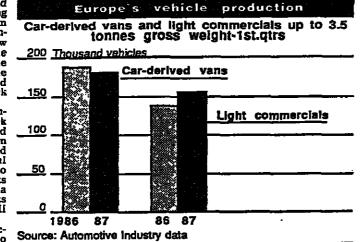
tices are necessary to put into effect and negotiations with the unions did not go smoothly.

GM threatened to close the Bedford van activities completely if the Isuzu scheme fell apart because it cannot afford apart because it cannot afford industry is still suffering from to continue subsidising the losses, claimed to be running at ernment's hasty decision last

2500,000 a week.

GM already has quietly stopped production of the CF medium van, launched in 1968 and recently looking its age in spite of a facelift four years ago. The change in Freight Rover's ownership came as part of the most of its commercial vehicle operations, including Leyland the possible sale of Land Rover Truck, to Daf in exchange for 40 per cent of the enlarged has

Mr Aart van der Padt, Das's ernment to remove Land Rover president, promised his comfrom the deal GM said: "No pany would spend more than Land Rover, no deal" and £75m in the next five years to walked away. develop and put into production a new Sherpa van range because a replacement for the Bedford medium and heavy range will current one is urgently needed. trucks at its Dunstable factory ponents. Freight Rover's future because in 1986 it arranged to sell ver-



inge. annual output of 100,000 Rover vehicles to ensure a resonable Franco-Italian Sevel Range. The Daf-Freight Rover vehicles to ensure a resonable arrangement shows that Britain's commercial vehicle VW with the West-German year not to allow General Motors to take over Land Rover sure of reaching that sort of

and Leyland Trucks. If that deal had been completed, GM's intention was to acquire Freight Rover as part of the package and to merge it with the US group's Bedford van mies of scale brought by work-increases.

per cent of the enlarged Daf pressure from Conservative company.

Subsequently the US group ended nearly all production of Daf had a vested interest in with the loss of about 750 jobs. Treight Rover's future because GM said at the time that the in 1986 it arranged to sell versions of the Sherpa—and the Leyland Roadrunner light truck—through its 550 continen-

vans—compared with about range and those European com-100,000 each for the sector lead-panies which have faced up to to the CF once the Japanese ter, Ford's Transit and the this kind of outlay look for an group's sales in Japan and

East and Australia are added to the Bedford production for

Europe.
GM has spent about £50m on the Bedford van facilities, mainly to introduce production of two small vans based on Japanese designs: the Midi, from an Isuzu design, and the Rascal, based on a Suzuki

In Spain Daimler-Benz, the Mercedes group, is to introduce a new van range from a Mitsubishi design. The venture represents an investment of Pta 11bn and the range, called the MB 100 to MB 180, will be exported to most European markets for sale most European markets for sale through both Mitsubishi and Mercedes dealers—but not the UK because no right-hand-drive version is planned.

Nissan is building vans in Spain on its own account. It has a majority shareholding in Motor Iberica which is building the Vanette and the four-wheel

Meanwhile, Ford's renewed vigour, courtesy of the new Transit, is clear to see. Last year its share of Western Europe's medium van market rose from 11.9 per cent to 12.8 per cent as total sales in the sector increased by 10.4 per cent to

752,600.

This left Ford behind Volkswagen, which had a 14.7 per cent share, virtually unchanged from 14.8 per cent in 1985, and the Japanese, who took advantage of the gap left during the introduction of the new Transit to build their combined share to a record 24.3 per cent (up from 21.1 per cent).

In the first quarter of this year, with Transit output at full steam, Ford's share shot up from 10.7 per cent in the same months of 1986 to 16.8 per cent, a While demand continued to be strong in the quarter, and total medium van sales rose from 179,600 to 200,000, the Japanese share fell by 2.3 per-

truck—through its 550 continents of lower in a new van range to replace both

Freight Rover is a minnow in the European van industry with a two-shift capacity of 40,000— develop and tool-up for the production last year was 19,000 develop and tool-up for the production last year was 19,000 with a phone transport of the control of a new medium and the control of the control of a new medium and the control of t

Kenneth Gooding

PRODUCTION and DEMAND 400 Thousands Trucks up to 1980

Light trucks

Fast and furious pace of change

THE PACE of change in the trucks were sold in Spain, up Bedford plant in Britain.

GMs decision was almost certast and furious and in Europe
The VW-MAN joint venture tainly influenced by Ford, which began the UK restructure. has mainly affected Spain and the UK.

The changes are having considerable impact on the light

truck sector.

For example, in Spain the Government has failed to sell state-owned Enasa, the Pegaso truck and bus producer, and instead has tried another change of top management and provided further investment funds in the hope that Enasa can get back into profit and thus be more attractive to a potential

One aspect of Enasa's approach has not changed—it is still seeking joint ventures of the type it signed earlier this year with Volkswagen and MAN

of West Germany.

Enasa is assembling the 6 to 10 tonnes trucks, called the 6-series, developed by VW and MAN for their own joint venture. The vehicles are being sold in Spain and some of Enasa's traditional export markets with Pegaso badges on them and ncorporate some Spanish com-

The schedule called for more than 200 trucks, worth more than DM 6m, to be delivered in the second quarter of 1987 while Enasa's ultimate target is annual sales of 1,000.

MAN's own situation in Spain s not changed by the deal. The West German company will content to the decided to quit the busition to sell its own G-series ness. Last December it closed vehicles via the Codima import down medium and heavy truck company. Last year 468 G-series production for Europe at its 40 per cent shareholding in the

The VW-MAN joint venture failed to live up to expectations. failed to live up to expectations. It was set up six years ago to provide trucks to fill the gap between the top of the VW's commercial vehicle range and the bottom of MAN's.

The partners originally hoped for an output of 15,000 vehicles a year with 10,000 for export but restriction has present in the partners of the partners of the partners of the partners of the partners of the provider of the providers of t

production has never risen above 5,000. But when the first contract came to an end, VW and MAN renewed it with some important changes. All produc-tion is now at MAN's Salzgitter factory instead of being shared with VW's Hanover plant.

Mr Wilfried Lochte, chairman of MAN Commercial Vehicles, says the joint venture is now making a small profit and consolidation of production at one site will bring further financial improvement.

MAN isself narrowly escaped MAN isself narrowly escaped Rover and Land Rover from the being taken over by General Motors, a deal that had some the UK government backed off attractions for its parent, the in the face of considerable public opposition to the deal. GM's eventually settled for taking full control—it previously had only 75 per cent—and getting a tighter grip on MAN's manage—Meanwhile, Rover's new chairman, Mr Graham Day, was

GM, the world's largest automotive group, after its failure to acquire MAN and that company's 20 per cent share of the West German heavy truck markets and the state of the west ferman heavy truck markets.

pany acquired the Langley, Buckinghamshire, factory where the Ford Cargo truck range is produced, for £39m.

The partners also had to finance setting-up costs in Iveco-Ford's first six months of trading—it started operations in June 1986—and between them recently provided another £25m cash injection to cover the £22m net losses for that period.

General Motors only 18 months ago was in the market to buy Leyland Trucks, Freight Rover and Land Rover from the

Meanwhile, Rover's new chairman, Mr Graham Day, was left with the problem of finding another buyer for Leyland. This he did with remarkable speed in a deal which passed control of Jeriand Control Private of Private Control Private Control Private Control Private Control Private Control Private Control Private Control Private Control Private Control Private Control Private Control Private Control Control Private Control of Leyland, one of Britain's famous automotive names, to

enlarged Daf organisation, which has its headquarters in the Netherlands.

(P)

Daf and Leyland were already cooperating in a light truck arrangement which involved the Dutch company selling spe-cial versions of the Leyland Roadrunner through its 550 dealers in continental Europe.

The venture got away to such a good start that at the begining of 1987 Daf lifted its order for Roadrunners from 1,090 to 1,400 vehicles for this year.

The new Daf company has been profitable from day one but some observers believe it is but some observers because it is too optimistic for the partners to suggest it might be floated on the London and Amsterdam stock market in two or three

The Leyland-Daf merger created a new competitive environment in the UK because between them the companies had a 25 per cent share of the market for trucks over 3.5 tonmarget for traces over 35 win-ness gross weight—exactly the percentage lveco-Ford hopes to win before long, having started life a year ago with 18 per cent.

Bedford's demise, leaving about 10 per cent of the UK truck market up for grabs, should help both Leviand-Daf and Iveco-Ford. But other companies, including Renault Track Industries, based at Dunsteble, Bedfordshire, feel they can win some of the Bedford business.

There might also be some opportunities for Daiwler-Benz.

which began the UK restructuring process by selling off its medium and heavy truck oprations (but not the Transit van business) to a new joint company in which its partner is Iveco, the Fiat-owned company.

This deal gave Iveco management control and the new company acquired the Langley, Buckinghamshire, factory where the Ford Cargo truck in doing so cut back Layland's expectations for the Roadrunexpectations for the Roadrun-ner, a major contender at this

D-B spent about ten years building up the strength of its dealer network in the UK where, as European truck market leader, it believed it should be doing better.

The latest contender in the

UK light truck market is Volvo of Sweden. Volvo is to expand substantially its truck service

substantially its truck service and parts network in the UK following the launch last month of its own 7.5 tonner.

This took Volvo for the first time into the largest single segment of the UK heavy truck market, accounting for about 14,000 registrations a year, because these are the biggest vehicles which can be driven without a heavy goods vehicle licence.

It is also the first time that Volvo has made the whole of its truck range, including the lightest, on sale in the UK—adding another element to the changes sweeping through the market. sweeping through the market.

Kenneth Gooding

Pick-up trucks might catch on in Europe, says Kenneth Gooding

Questions about the potential

WHAT IS the potential for pick-up trucks in Western Europe? pertinent in view of two major developments: Volkswagen's deal to build a Toyota one-tonne pick-up in West Germany and Ford's return to this sector shortly with a similar picklup based on the Sierra car.
In the US, annual sales of pick-ups total nearly 2m because the majority are brought as passenger car substitutes. In Europe, however, the pick-up is used mainly as a working vehicle which gives it the wrong image for those look-

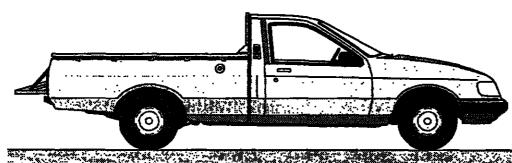
ing for private transport.

VW says it intends to produce up to 8,000 Toyota Hi-Lux one-tonne pick-ups at its Hanover factory in 1989. By 1990 production should increase to 15,000 a This is in line with VW's

experience with the smaller Caddy pick-up which it introduced to give its Yugoslavian associate a vehicle to produce after the new Golf car was introduced. Whereas the Yugoslavian associate a vehicle to produce after the new Golf car was introduced. vian company was able to produce some old Golf models, all new Golfs are built in Wolfsburg, West Germany. By building a pick-up using most of the old tooling, the Yugoslavs have been able to fill the gap. Last year production of the Caddy rose by 14.8 per cent, from 12,795 in 1985 to 14,650. However, the VW-Toyota pick-up plans are over-optimistic, according to Dr Gerhard Liener, the Daimler-Benz board member responsible for the Mercedes group's commercial vehi-

European tastes would have to change too radically for the market to absorbt so many pick-ups, he says. Daimler-Benz has an arrangement to build onetonne vans based on Mitsubishi car components at its factory in Spain but feels under no pressure to ask the Japanese company for a licence to build a pick-up, Dr Liener says.

Renault Extra: competitor in a very fierce market



built Transporter II (also soon to be replaced) and Ford with the Transit (built in the UK and Belgium) can be reasonably

Flat of Italy and the Peugeot

ing together. Sevel produces the Fiat Ducato, the Peugeot J7, the Citroen C25 and the Talbot

Express vans, all to more or less the same design but using

different engines and transmis-

sions from each of the producers.
Renault of France decided to

go it alone with the Trafic medium van but at the same

range which shares some com-

GM says it has only one option left to make the Bedford van plant at Luton viable. It will hand over the Bedford business

to a new joint company in which GM will own 60 per cent and

The Sierra as it might look as a van : jellymould style for delivery work

factory later this year, particu-larly if the manufacturers can encourage Europeans to head even slightly in the direction of pick-ups as leisure vehicles. Ford has been coy about the Sierra pick-up but we do know that the company has invested about \$20m over the past three years at the Ford Lusitana fac tory at Azambuja, 50 kms north of Lisbon, to prepare for pro-duction of the new vehicle. It is not clear, so far, whether the pick-up will be produced instead of or alongside the Transit van which is assembled

at Azambuja at the rate of about 2,000 a year for sale in Spain.
Ford already has considerable experience of the sector because for some time it has been selling in Europe a pick-up, the P100, built in South Africa and derived from the old Cortina/Taunus car, to meet demand created initially by Japanese imports.

Distribution of the P100 was confined to the UK and Ireland,

however, because only right-hand drive P100s were available and neither was there a diesel-engined version—essential if the vehicle was to have much European countries. It did not make economic derived vans such as the sense to spend the money neces-

drive markets.

following year 7,500 were registered. But by 1986 demand had car-derived vehicles.

Last year the introduction of cles to last another year, to see it through, more or less, until the hand drive versions and have a for importers.

No other European market diesel option--arrives.

The potential scale of produc-tion in Portugal does not sugest domestic that Ford is particularly interested in building volume for the pick-ups by developing leisure versions.

But the company points out that many of the small Japanese four-wheel drive utility vehicles
are used as alternatives to cars
tioned VW's need for a pick-up. and that pick-ups, suitably dol-led up with special paint jobs, go-fast stripes and raised sus-pensions, could command a. pensions, could similar attraction.

There is one European coun try—France—where even small vans are widely used as privatecar substitutes. Price plays an important part because in France vans attract value added tax of only 18.6 per cent comchance in most continental pared with 33 per cent for cars. Huge demand for modern car-

for the Sierra-based pick-up it sary to re-engineer the P100 to R5, and the Citroen C15, help will launch from its Portuguese make it suitable for left-hand keep France at the top of the rive markets. European sales league for light Ford began importing the vans, including micro-vans (pur-P100 to Britain in 1982 and the pose-built Japanese vans with following year 7,500 were regisengines under 1 litre) as well as

> to warrant continuing. The com-pany brought in enough vehi-vans in France to 222,700 of which Renault accounted for 51.2 per cent and the Peugeot-Sierra pick-up—which will be Citroen group 37.7 per cent-produced in both right and left-which did not leave much room

> > offers such big sales potential to domestic producers—the closest is the UK where 105,400 light vans were sold in 1966. West Germany, Europe's largest new car market, took only 27,300 small vans, something which obviously affected Daimler-Benz's Dr Liener when he ques-The massive imbalance in demand for small vans enables the French to take clear Euro-

pean sales leadership, accounting for well over half the 567,400 vans sold last year.

Renault lost the European lead briefly in 1985 to Peugeot-Citroen but the introduction of the Express enabled it to regain pole position last year with a 31.9 per cent share, up from only 23.3 per cent of the 496,600 small vans sold in 1985.

Peugeot-Citroen was some way behind in second place, taking a 22.5 per cent share (down from 24.7 per cent in 1985) fol-lowed by the Japanese with 11.5 per cent (13.3 per cent), Ford, 7.8 per cent (9.6 per cent) and General Motors, the Opel-Bedford group, with 7.4 per cent (6.6 per cent).

GM benefited from having full year's production of a micro-van based on a Suzuki design but with enough Euro-pean content to sell in those countries which restrict built-up Japanese vehicle imports.

Faced with constraints on volume by various restrictive agreement such as the one which limits their light commercial vehicle sales in the UK, the Japanese have been trading up and concentrating on highervalue medium vans rather than

Accelerating trend in the UK

Diesels

EVEN IN the UK, a notable lag-gard within Europe in terms of embracing the diesel, there is now an accelerating trend in its favour among light commercial

operators.
The diesel engine's advantages vis-a-vis its petrol counterpart have long appeared obvious enough. Fuel consumption is up to 30 per cent better, and the advantage most clear cut in precisely the operating conditions where most light commercials are used: urban areas where speeds are low and stop-starts frequent.

Durability is also improved, offsetting the minor disadvantage of slightly more intensive routine maintenance such as oil Two factors in particular.

however, help explain the recent sharp rise in the share of diesel vans and light trucks in the UK market:

One is that a new generation of diesel engines, like the 25 litre direct injection unit fitted to Ford's best-selling Transit, have much better on-road performance to accompany their field contraction advantages. performance to accompany their fuel consumption advantages. They go a long way to countering drivers' resistance to the diesel van's previous image of being unacceptably slow and noisy.

Nor is the trend confined to accompany their trend confined to the trend confined to the trend to the tr

purpose-built panel vans, UK sales of diesel versions of light vans—those derived from cars—are now rapidly approaching the level of 40 per cent of all alight van sales, despite having been virtually non-existent until the early 1880s. Bedford started the light van "diesel revolution" by installing a highspeed unit, a derivation of its
"Family Two" petrol engine, in
its Astra van—and now has
about 50 per cent of Astra van
sales taken by the diesel

version.

Ford has had a similar experience with the 1.6 litre diesel fitted to its Escort van range. taken the 'revolution" a stage further with the launch—in its Maestro van—of what is claimed to be the world's first high-speed direct injection diesel suitable for cars as well.

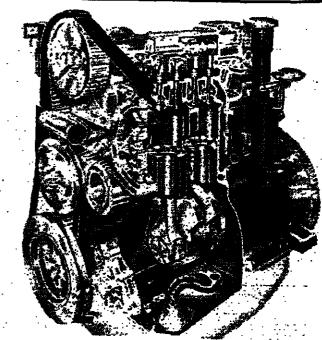
expected to appear later in Maestro and Montego cars. And has high hopes that the claimed operators.

15 per cent better fuel effi-Kenneth Gooding | ciency, in the two litre unit, than John Griffiths

W. Europe's van and light truck production 1986 Light trucks diesel Light trucks Rover Group Freight Rover Leyland Truck Ford (Inc. IFT) GM Bedford 17,524 11,375 6,955 2,835 6,726 534 33,837 14,376 19.642 5,401 1,510 8,953 5,519 Renault Ti 38 912 Total 8,953 33,508 41.366 25,998 50,769 11,007 2,962 17,626 23,430 8,780 GM Opel 11,976 684 543 VW MAN 3.850 9,499 57,668 Total 39.256 34,768 60,630 144,920 18,853 41,549 31,558 4.140 7.690 1,816 4,113 11,923 7,937 Total 4.140 .7,690 1.816 20,104 113,371 4,113 33,259 101,329 32.127 67,500 7,492 1.268 Total 134,588 99,633 20.210 58.647 17,471 37.264 17,471 37,264

conventional, indirectlyinjected diesel (40 per cent be ter than a petrol unit) will attract substantial conquest sales in the coming year. Similar optimism is felt by Freight Rover, the vans subsidiary of what used to be Leyland Vehicles and which now is part of the Angio-Dutch company, Leyland Daf. Freight Rover introduced the Prima diesel into its Sherpa range late last year, and sees the diesel Sher-na's share of total sales rising to pa's share of total sales rising to 40 per cent compared with 10 and this year Austin Royer, in per cent prior to the Prima's collaboration with Perkins, has introduction.

The other factor giving the diesel a boost in the UK is the discernible gap opening up in the price of diesel fuel com-pared to that of petrol. Differen-tials in favour of the diesel of up The Prima MDi diesel, ori-ginally forecast by Austin Rover during the past year, even with-and Perkins to appear in 1984, is out any significant change of policy by the government towards fuel taxation. The effect of the differential, plus while it has yet to revolutionise effect of the differential, plus the sales of the van to which it is the diesel's intrinsically better currently fitted, Austin Rover economy, has not been lost on



to other vehicle makers



VANS AND LIGHT TRUCKS 3

Four-wheel drive

Trend moving to leisure vehicles

CYION

DIAMO

vehicles regularly reach im, of transport that is noticeably There has also been a consider-able boom in European The Land Rover company

There has also been a considerable boom in European registrations. Between 1979 and 1985 sales rose about 250 per cent to 160,000.

But a great deal of the impetus came from Europeans following the lead set by the Americans and using the fourwheel-drive vehicles for leisure purposes or as passenger car substitutes rather than as workhorses.

There is no shortage of evidence about the trend for the illustrates that the UK for the first time lost its the emphasis from the supply of

new purchases, this sector of competition with the solid, the commercial vehicle market sturdy Land Rover. The SJ is would be much easier to small and light and seems to analyse.

In the US annual sales of such women drivers who want a form

Electric vehicles

Pioneer work picked up by GM in the US

ONE EFFECT of the past year's caried forward under a mutione effect of the past year's deepening crisis at Bedford, General Motors' commercial vehicles subsidiary in the UK, has been cancellation of production of Bedford's planned Bedford CF electric van.

More than 300 had been built on a batch basis and were undergoing trials around the world when Bedford, making have been depended on the provided for the recruitment of cars and concepts, a US

world when Bedford, making heavy losses and short of funds, called a halt to the project in

ment of Cars and Concepts, a US designer and producer of specialty vehicles, to re-engineer the Griffon to accept the electric drive system in collaboration with Lucas Chloride EV systems. C and C would then July last year.
This was just three months before the first electric CFs were due to start coming off the Luton assembly lines as part of normal production, at a planned

define production plans and draw up a pricing structure.

The work is virtually com-pleted, with details of the next initial rate of 500 a year.

The Bedford vehicle, using a drive system developed jointly by Chloride and Lucas, was widely considered to represent world leadership in EV technolphase of the project expected to be announced shortly. world leadership in EV technology. (A small fleet has been on trial even in Japan, whose own motor industry has been in difficulties with EV development).

Other UK vehicle

pany. This occurred in March and has led to Chloride taking over completely. Other UK vehicle makers, notably former Rover Group vans subsidiary Freignt Rover—now part of Leyland DAF—have amicable, however. Lucas' been producing electric vans using the Chloride-Lucas drive system, but on a very small scale.

The break-up was perfectly action was very much in line with its gradual disentanglement from automotive activities in favour of more profitable.

system, but on a very small scale.

So with the CF's demise the viable electric vehicle, proclaimed for decades by its proponents as being "just around the corner," appeared to have come unstuck at yet another, nasty bend.

The baton has been picked up, however, by GM itself in the US. Bedford's parent had previously acknowledged the pioneering progress of its UK subsidiary by adopting the electric CF as its EV "showcase" vehicle—albeit only after technology problems and falling oil prices defeated its own plans to produce a small electric car for the US market.

Now, Chevrolet's Griffon panel van, visually quite similar to the CF, is being adapted to accommodate the Chloride—albeit only different panel van, visually quite similar to the CF, is being adapted to accommodate the Chloride—albeit only after technology problems and falling oil prices defeated its own plans to produce a small electric car for the US market.

Now, Chevrolet's Griffon panel van, visually quite similar to the CF, is being adapted to accommodate the Chloride—albeit the timing was appropriate in that the joint company had just arrived at the end of the £10m, five-year development programme for which it had been set up in 1981 (the UK government contributed £5m).

Haves logical for Chloride to assume full responsibility for the drive system itself bastically developed, the main attention is about to turn to the batteries providing the power—more specifically to the advanced sodium sulphur battery which Chloride has developed with help from the UK's Electricity Council and Government, and which now appears set for commercial production at the start of the 1990a.

panel van, visually quite similar to the CF, is being adapted to accommodate the Chloride— Lucas drive system in order that duction at the start of the 1990s.
Indeed, the Griffon project
was devised well after Chloride
had established a toehold for the intensive electric van trials already begun among US public utilities with more than 30 CFs

42 850

Lucas drive system in order that the intensive electric van trials already begun among US public utilities with more than 30 CFs can continue.

Even if the CF had survived, it was almost inevitable that North America would become the main ground for determining whether there really is a commercially viable future for electric vehicles in the absence of a quantum leap in oil prices. Nowhere else is there a single, homogeneous market (in legislative terms) even remotely approaching the US market's size.

GM's own research into EV market potential has concluded that there are some 3.5m petrol or diesel vans and other light commercials in use in the US which could sensibly be switched to electronic equivalents if there were no significant cost disadvantages and cost disadvantages are closely linked with economies of scale. The absence of exhaust emissions and noise pollution, potentially longer life and greater reliability were all seen as plus factors for the EV. The negatives were focused mainly on range, performance and the need for overnight recharging.

Target vehicles are primarily those used on urban delivery work, perhaps following fixed and which return to base as a matter of course each night, when an electric version could

and which return to base as a matter of course each night, when an electric version could

The focus is also on commercials because, like virtually every other vehicle maker worldwide, GM has concluded that it will take an oil shock for battery technology breakthrough of unprecedented proportions for an electric car to become viable because of its current range, performance and current range, performance and

cost disadvantages. The Griffon project is being

the UK for the first time lost its
European market leadership in
the sector to Suzuki of Japan.
However, the Suzuki vehicle
which was responsible for this

However and has dried up because of
which was responsible for this

The break-up was perfectly

nance.
The question is, would

cultivated and nurtured this sector in Europe, however, and who are also collecting most of the dividends. Vehicles such as the Mitsu-

Vehicles such as the Mitsu-bishi Pajero/Shogun with 1985-sales of more than 20,000, the Nissan Patrol (19,000) and Toyota Land Cruiser (11,000) have an off-road capability but are not typical utility vehicles. The Japanese have pushed specifications and prices up-market to compensate for the restrictions on the volume of vehicles they can ship to the European Community under the terms of various protectionist

agreements.

For example, the company importing the Isuzu Trooper to the UK charges beween £10,000 and £14,500 for the range and has just announced a special version "in two-tone paint with a luxurious interior and a range of factory-fitted extras," which is certainly not aimed at the farmer with a few sheep or pigs to move across country.

Japanese. That means the comparative boom in demand is benefiting only the Japanese and not the European whose

sector in co-operation with Steyr-Daimler-Puch of Austria has failed to live up to expecta-

has failed to live up to expectations.

The partners looked for annual sales of at least 10,000 vehicles when they first launched their G-Wagen in 1979 but production has never risen above 6,700. The G-Wagen has always been highly-priced and made no attempt to appeal to customers who would want to use it as a workhorse, even though it undeniably has the capability of taking as much tough usage as any of its competition from from lower lapanesse products.

Nissan, second-largest of the Japanesse automotive groups, led the way by buying Motor Iberica in Spain and putting the Patrol into production there using many local components, including a Spanish-built Perkins engine.

Iberica also builds another light commercial vehicle, the Vanette van. Nissan has found operating the Barcelona plant operating the Barcelona plant operating the Barcelona plant operating the succession of the way by buying Motor Iberica in Spain and putting the Patrol into production there using many local components, including a Spanish-built Perkins engine.

Iberica also builds another light commercial vehicle, the Vanette van. Nissan has found operating the Barcelona plant in the patrol into production there using many local components, including a Spanish-built Perkins engine.

Iberica in Spain and putting the Patrol into production there using many local components, including a Spanish-built Perkins engine.

Iberica in Spain and putting the Vanette van. Nissan has found operating the Barcelona plant in the vanette van. Nissan has found operating the Barcelona plant in the vanette van. Spanish-built Perkins engine.

Estimates vary about how

The Japanese have in the past frequently used light, all-wheel drive vehicles to open up markets which otherwise would be closed to them. Countries which could not justify the import of luxury goods such as cars, would accept working vehicles. This enabled the Japanese to gain footbolds in difficult mar-kets and set up small dealer and service networks ready for the About 70 per cent of the light, long-term when it might be utility, all-wheel drive vehicle possible to send in cars as well.

Sold in Europe today are Japanese. That means the comhave used this technique to test

IF BUYERS OF light, utility, 211wheel-drive vehicles were about 38,000 that year compared for the developed countries is with 24,600 Land Rovers) is by beginning to pay off.

It is the Japanese who have their no stretch of the imagination in the strength of the imagination in the strength of the imagination in the stopped producing rival have stopped producing rival models and are therefore less likely to complain about unfair competition from lower-cost Japanese products.

much more difficult than it ori-ginally envisaged.

Estimates vary about how much the Japanese company has invested in Iberica—about

Pta 40bn seems a fair guess— but there is still no sign of a profit. Nissan suggests that that might come in 1990, six years later than originally hoped for. However, Nissan's experience did not daunt Suzuki which followed into Spain via an arrange-ment with Land Rover Santana. The original agreement between the two was little more

than a contract for Santana to build a set number of Suzuki Jseries in Spain. But in 1994 that owned deal was cemented by Suzuki in Sa paying a nominal Pta 150m for cent.

Suzuki's versatile SJ model which has gained the company market leadership in the sector in Eu

reduced the shareholding of want to become too heavily Land Rover—part of the state-owned Rover group of the UK—cess. Neither does it make much in Santana from 45 to 33 per cent.

an 8 per cent shareholding in the Spanish company.

This stake was lifted to 17 per cent last year via a capital increase which at the same time facilities. Rover is unlikely to meantime, when asked at the same time facilities. Rover is unlikely to meantime, when asked at the same time facilities. Rover is unlikely to meantime, when asked at the same time facilities. Rover is unlikely to meantime.

Sometime soon Rover and Suzuki will make up their minds about Santana's future. In the meantime, when asked about Santana, Mr Graham Day, chairman of Rover, says tersely: "We won't discuss our plans for San-

Kenneth Gooding



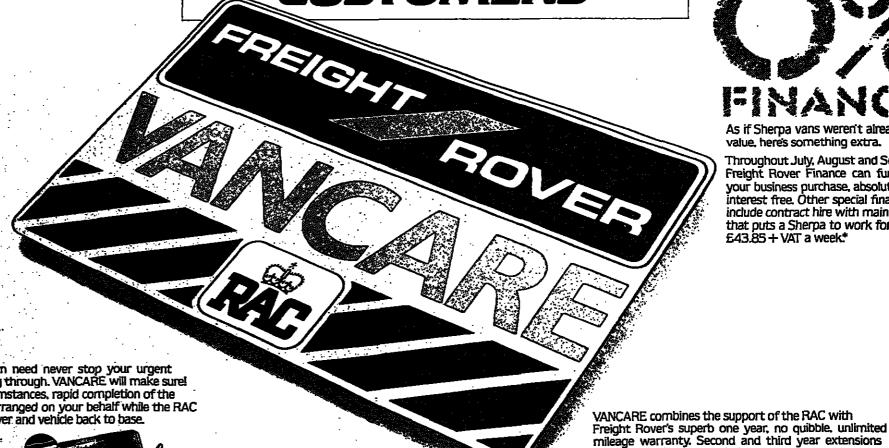
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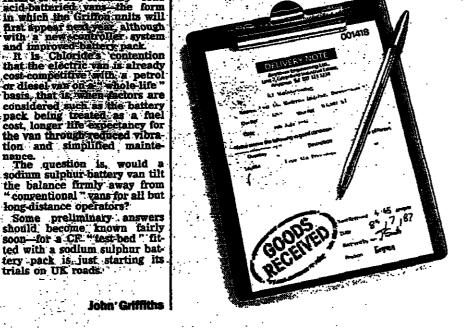
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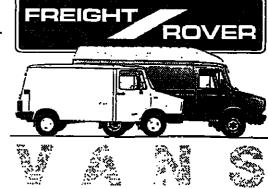
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Passing through turbulence

THE UK light commercial vehicle industry is passing through one of the most turbulent periods in its history.

At the beginning of July, General Motors' Bedford sub-

closure of its papel van-making operations at Luton. This fol lowed the rejection by the majority of its 1,800 workforce of a strike-free agreement involving radical changes in working practices. Further negotiations last week, however, brought a grudging acceptance of revised

dition for the sale of the plant to a new joint venture company in which Isuzu. GM's Japanese associate, would have a 40 per

Isuzu, Japan's seventh-largest vehicle maker with an output of venicie maker with an output of about 600,000 units a year, would then be expected to take responsibility for the design and development of future Bed-ford products. (This would exclude, however, Bedford's car-derived vans. These are pro-

duced separately on Vauxhall's car lines at Ellesmere Port.) For Isuzu to fulfil this role, in reality, would do little more than expand upon what had already been happening. For with the demise at the end of last month of the 20-year-old Bedford CF medium van, pro-duction at Luton had become confined to Japanese-based designs. Bedford's Midi onetonne panel van is Isuzu-based. while its Rascal microvan is

based on a Suzuki model. Bedford had insisted to its work-force that even the pro-duction economies offered by these models had been unable to prevent Bedford's losses rising to £1/2m a week, and that the joint venture company and nostrike agreement was the only alternative to closure.

Acceptance by the unions allows to proceed a strategy under which Bedford's output from Luton would double from the 1986 level, to 40,000, by about 1990.

Yet even this production level, if achieved, would leave an Isuzu/Bedford company as a second-rank producer inside a European industry where economies of scale remain imporant, and where Ford produces 100,000 a year of just one range—the Transit—and Volkswagen about the same

number. There remains no shortage of bute Freight Rover's Sherpa rivals eager to fill the consider vans and the Roadrunner, Leyable vacuum that would have land's medium truck, through receiving a stimulus from diesel been created by Bedford carits 550-strong dealer network on van sales. Last year they just



Lyland DAF hopes to be sell-ing at least 4,000 Sherpas and

2,000 Roadrunners a year out-side the UK. by 1989, according

to Mr Cor Baan, DAF's director

Not least, however, the deal provides for a Sherpa successor

to be developed — a concern which had been looming increasingly large for Freight Rover, since the Sherpa's ori-gins stretch back nearly as far

While Ford's Transit van opera-

tions remain one of Europe's success stories, it has not been

immune from sweeping change in the light trucks sector. Its

Cargo model, which dominates

the important 7.5 tonnes sector

in the UK, is now produced by Iveco Ford, the joint company formed with Iveco of Italy last

year but which essentially is

Already, a number of improvements to the range have

been announced, and iveco Ford hopes to build further on

The sector is an extremely important one in the UK,

accounting for about one quar-

driven without a heavy goods

its nadir in 1981 has lost some of

Statistics from the Society of

Motor Manufacturers and Trad-ers show that sales of medium

vans actually fell back slightly

last year, to 121,615 from 122,805.

Upward momentum was retained in the light vans sector,

under Iveco control.

vehicle licence.

its momentum.

of sales and marketing.

as Bedford's CF.

the Continent. All carry DAF

rying out a closure threat. Bedford sold 11,635 Midis and CFs last year. And although this was down from the 13,510 of the previous year, still represented 9.6 per cent of the UK market for panel vans of between 1,800 and 3,500 kilograms.

In the sector for smaller vans, neary 80 per cent of Bedford's sales were accounted for last year by the car-based Astra and Astramax, vans which remain unaffected by Luton's problems. However, Bedford still sold nearly 5,000 Rascals in the seven months it was on sale following its launch last year, and a further 2,880 in the first five months of the current year.

The only direct competitors for the Rascal are other Japanese imports. However, both Freight Rover and Ford, the UK's only other van producers, would have expecte nick up the lion's share in the

medium vans sector. But it has been only a little less traumatic year for Freight Rover which, until February was the panel van-producing subsidiary of UK State-owned

Rover Group.

Now it is within the control of the Dutch truck maker DAF, under the deal in which Leyland Vehicles was handed over to a purportedly joint venture company, Leyland DAF, but in which DAF has a 60 per cent stake and full management

For Freight Rover, nevertheless, the plusses appear to well outweight the minuses. For whereas rationalisation of Leyland's and DAF's partially conflicting truck ranges is bound to produce casualties, DAF had been entirely absent from the vans sector until last year when it signed an agreement to distrisenting a nearly 6 per cent increase on 1985.

Ford continues to dominate the medium and van sectors in the same way that Iveco Ford's Cargo dominates the 7.5 tonne tial of this market, as about half truck market. While Transit a million Americans a year sales fell back slightly last year, owing to the changeover to the new model, its just under 40,000 sales contributed to a 34 per cent market share for Ford.

That left Freight Rover trail-item for behind in second please.

ing far behind in second place, with 13.5 per cent. Bedford was an even more distant third, with

in the light vans sector, with 28.4 at a rate 13.5 per cent annually, per cent. But it was much more sales of light-duty trucks and closely followed by Bedford, in second place, with 25.5 per cent Despite the launch of the world first" Prima direct-injecwith total sales of 1.89m, a gain collaboration with Perkins, in collaboration with Perkins, in its Maestro van range, Austin Rover saw unit sales in the sector fall back slightly, and its share reduced to 20.1 per cent.

The first five months of this year have seen Ford strengthen its position in all three sectors as the uncertainties around Bedford have increased and Austin Rover has felt the twin impacts of publicity surrounding Rover Group's heavy losses and an anti-incentives policy by the group even if at the expense market share. Prospects for further growth

in the light commercials sector look reasonably good in only the 40 per cent share of the 7.5 tonne sector it already holds. one sector, according to analysts DRI Europe. It fore-casts that medium van sales this year will end about 5 per cent higher than in 1986, although it ter of all truck sales, because it is the biggest truck that can be expects the light vans sector to stabilise at about the 100,000 mark. That for trucks up to 7.5 tonnes will remain static at

about 20,000 units, it predicts. The share of the market taken These changes have been taking place during a period in which the recovery of the UK light commercials market since by imports has fallen back so far this year after considerable gains were made in 1986. They accounted for 46.1 per cent of medium van sales last year, compared with 42.9 per cent in

By far the biggest increase was achieved by Nissan, which nearly doubled its sales to 8,195 from 4,385, partly as a result of the availability of quota-free supplies from its Motor Iberica plant in Spain. THE US

Cloud behind record sales

failed to break through the 100,000 level, at 99,280, reprevan sales to new records.

This year, as in the past four In the first five months of this year, as in the past our year, medium van sales edged lities and mini-vans will conupwards again, however, the 57.515 sales representing a 6.4 major sector of the US vehicle per cent increase on the year-ago period. market. But in the future, it may be a sector where profits and

cles and more intense Japanese

competition.

Recent sales statistics illustrate the first problem. After Ford was also market leader, racing shead from 1980 to 1985 vans increased by only 46 per cent, last year to 46m. In the first five months of 1987, the rate of increase decelerated further.

The key to the slowdown has been the general softening of the US auto market rather than

of 1987, the ratio of light truck to car sales increased to 0.45 from

0.4 the year before.
But the unstable interest rates, declining consumer confi- all the major US manufacturers dence and saturation of demand now have versatile, modern dence and saturation of demand which have resulted in a 10 per cent fall in new car registrations so far this year, inevitably taking their toll in the van and light truck market as well.

For 1987 as a whole sales of all vehicles, including cars, vans and light and heavy trucks, are now forecast by Mr Chuck Brady of Oppenheimer & Company, to decline by about 700,000 or 4 per

If the current softening of the car market should turn into an outright recession, the van and truck business could be particularly hard hit. Market research shows that 67 per cent of yans and light trucks are bought pri-marily for personal use, rather than business. But only 11 per cent of families use them as their main vehicles.

Thus if economic hard times market, with 225,000 Voyager were to set in, van and truck and Caravan sales in 1986, sales could suffer disproportionately. tionately. In pick-ups, the biggest com-

any specific weakening in truck and van demand itself.

In terms of market share, light trucks and chrysler have set their sights on the comtrucks and vans have continued to out-perform all other types of passenger models which we had of 1987, the ratio of light truck to leave seconded as their presence. passenger modess which rold and the Japanese importers had long regarded as their preserve. With this year's introduction of the Chrysler Dakota, GMC Sierra and the Chevrolet CK. all the major IIS manufacturant.

now have versatile, modern passenger pick-up models with such features as anti-lock braking and independent front and rear suspensions, have not yet reversed the steady decline in the company's pick-up sales. Meanwhile Toyota, the lead-ing truck importer, with sales of ing truck importer, who sales of 385,000 units last year, has suf-fered a 17 per cent setback, leaving substantial gains for Ford, Chrysler and American decline by about 700,000 or 4 per

Motors.
In mini-vans, it is Chrysler In mini-vans, it is Chrysler which bears the brunt of new competition. With the path-breaking front-wheel drive Dodge Caravan and Plymouth Voyager, Chrysler virtually invented the idea of marketing mini-vans to the traditional customers for family station wagons. It still dominates this market, with 225,000 Voyager

However, the increases com-pared with 1985 sales levels tell a different story. Ford Aerostar sales in 1986 jumped \$60 per cent and Chewolet Astro sales were up 45 per cent, while Chrysler managed to sell only 3 per cent more mini-vans than the year before. Chrysler's biggest problem last wear lay in production con-

last year lay in production con-straints. This year it is trying to regain the initiative with more regain the initiative with more production capacity and a new expanded wheelhase model. Dealer figures for May, which show a 30 per cent lump in Chrysler van sales, suggest the strategy may be succeeding. But a powerful counter-attack from Ford and GM, both of whose current mini-vans are based on obsolescent rear-wheel drive technology despite their space age styling, is only a matter of time.

Meanwhile, the Japanese are aiming at the same market from another direction with their compact seven-sester family station wagons like the Mitsubishi Vista and Nissan Stanza. In the compact utility market, it is American Motors' Jeep marque, recently acquired by Chrysler, that dominates the field, but also seems to be most

Anatole Kaletsky

Spain

Moving forward towards profit

BY CHANGING the name of its Spanish subsidiary from Motor Iberica to Nissan Motor Iberica in June, the Japanese company has succinctly ended speculation about its future commitment to the troubled commercial vehicle concern.

Ever since Nissan bought Massey Ferguson's 36 per cent share of the troubled Barcelona-based company in 1980, and raised it to more than 90 per cent as losses mounted, ques-tions have been raised about how long Nissan would be prepared to put up with this situa-tion. Seven years later and Nissan has put its name where its money is.

Mr Juan Echeverria, Nissan Motor Iberica's chairman, confidently told shareholders at the annual meeting in June that this year's cash flow would be positive to the tune of some Pta 6.5bn, after a negative performance of Pta 2bn in 1986. Losses last year were Pta 8.5bn (\$65m), down 21 per cent.

Mr Echeverria said that were the economic year to be closed in June the company would register a net profit of Pta 400m.

Nissan's domestic sales of its Trade and Vanette vans rose 66.3 per cent in the first quarter to 4,875 units, while sales by its competitors Enasa, the state-owned group, and Mercedes Benz Espana, the subsidiary of Daimler Benz, rose 9.3 per cent and 0.8 per cent respectively, according to the Spanish vehicle manufacturers association ANFAC.

Nissan's market share rose 11 percentage points to 68.4 per cent at the end of March Exports were up 15 per cent at 1,825 units. In light trucks, Nissan's sales rose 74.1 per cent to

Nissan has extended the range of its Vanette vehicles with three variants: the Furgon, Combi 5 and Combi 8 as well as a fully-equipped coach model. In the medium range of trucks, Nissan has added parabolic suspension to its M-100 and M-125

models and has entered the 13-14 tonne market with its M-130 in its Ebro range. Having failed to find a foreign buyer, the lossmaking Enass is now well launched on its path of going it alone. International Haryester withdrew in 1963 and government efforts to bring in General Motors of the US.

Toyota of Japan or Renault of France came to nothing. Enasa, manufacturer of the Pegaso line is concentrating on the heavier end of the truck

2,115 units or 81 per cent of the total and exports almost doubled to 126 units.

market in its bid to return to the black by 1890. The company launched a heavy truck range in May which represents an invest-ment of about \$100m, with some \$60m shared with DAF trucks of the Netherlands for a new cab suitable for vehicles of upwards of 20 tonnes gross weight.

Enasa aims to launch the range in other continental European markets by the end of the year, including Britain, where Enasz acquired the heavy truck maker Seddon Atkinson in 1985 from International Harvester.

Like Nissan, Mercedes Benz, Espana is managing to reduce its losses which were cut to Pta 3.6bn in 1986 from Pta 4.1bn in 1985. Its Pta 11bn investment in modernising and expanding its plant at Vitoria is now completed and executives say they cannot keep up with demand.

William Chielett

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VANS AND LIGHT TRUCKS 5

Japan's light van sector

Yen rise hits exp

units in 1985, a sharp setback in exports has sent Japan's output of light vans tumbling. Production slipped by 10 per cent last year and first-quarter returns indicate a further 4 per cent stide this year. silde this year.

With exports now struggling to reach one half of 1985 levels, manufacturers are relying heavily on growth in the home market—now also faltering—to

market—now also raitering—to maintain output.

The spiralling yen and a surge in overseas build programmes suggest that Japan's exports of light vans are unlikely again to hit the lm mark while total output. put looks set to recede below 3m

par nooks set to recede below am by next year.

Throughout last year a com-bination of new models and intensive marketing pushed demand for microvans in Japan to record levels. These tiny vehicles enjoy valuable tax and insurance concessions and they are proving particularly popular with a growing band of women drivers.

Several versions have been prepared with uprated engines, 4wd and a leisure vehicle layout to appeal to private buyers. At the heavier end of the market

Of Japan's major suppliers only Nissan and Isuzu failed to lift their commercial vehicle sales on the domestic market last year. The greatest gains were recorded by suppliers of microvans such as Daihatsu and

additional sales for Daihatsu with 4wd, diesel and turbo

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V L

along with a full model change for 550cc Hijet pickups and panel vans last year. Honda's K-van (Today) has

honda's K-van (Today) has brought further gains in domestic sales but despite the launch of new pickups and a facelift for Urvan and Cabstar, Nissan is continuing to lose ground. Plunging exports pushed commercial vehicle output down by 25 per cent last year and the company has slipped back from number two to fourth position in Japan's production league.

Japan's production league. For leading truck producer Toyota, output in 1986 fell back below the 1m mark as improved domestic sales failed to offset a reversal overseas. The company reported further setbacks over the first quarter of 1987 follow-ing a reduction in export orders from the US, Australia and Last year the only overseas market in which Japan suc-ceeded in increasing its com-mercial vehicle sales was North

Toyota's Hiace, Liteace and Townace models have stimu-lated domestic sales along with mercial vehicle sales was North America. Exports to the region rose by 18 per cent to account for almost 60 per cent of Japan's shipments for the year. Recently, however, complaints have been lodged with the US Commerce Department over alleged dumping of Japanese 1-ton payload trucks in the US. The basis for the allegations stems from Japan's fallure to raise prices for the vehicles in the Hilux 4wd. A full model change for the cab-over Liteace and Townare range was announced last October and a Hiace 4wd model has joined the line-up.
Despite setbacks on the

export market. Mitsubishi's outincreased spending on public put climbed by 3 per cent last works and a construction boom year and progress both in Japan triggered by lower interest rates and overseas has brought trucks.

Of Japan's major suppliers has recently been strengthening its product range with the introduction of Japan's first 4wd tractor unit in the 2 ton light truck class.

Previously, the use of tractor/ trailer units was confined to long distance haulage work. The new Mitsubishi tractor, however, developed from the 4wd Canter light truck, is aimed charged options being offered at short-haul transport invol-

	' <u>_</u> _ _	(Up to 2 tons loading capacity)					
١	XDOITS						
4			1985	1986	*1987	% change 1985-88	% change 1986-87
ĺ	ving limited loads. First examples were tailored to the needs of poultry farmers, many	Midget vans (up to 500cc): Domestic sales	1.368	1.476	1,506	7.9	2
5	operating in relatively moun- tainous areas in Japan.	Exports Production	11	5		-54.6	80 0.5
3	Mazda lifted production for both home and overseas mar- kets last year but there have been reversals on both fronts in	Other light vans: Domestic sales Exports Production	945 1,030 1,995	773	970 580 1,550	1.1- -25 -21.8	1.6 25 0.6
2	1987. For 1987 the company introduced two new versions of its Bongo (E-series) van with larger engines. In contrast to the pattern of		2,313 1,041	2,431 778	2,476	5,1 -25,3 -9,5	1.9 -25.2 -0.1
	demand on Japan's domestic market, export growth since 1983 has been derived from the	Source: International Motor Business		recest.			
١.	medium and heavy truck sec-	imported from Japan		cial	wehio	les in	kit form

tors. Surviving overseas custom-

ers for microvans are largely restricted to the UK and Austra-

lia with other export markets showing a clear preference for the car-derived alternative.

raise prices for the vehicles in

line with the rise in the yen. Total US sales of pickups in 1986 amounted to L43m units of

which 750,000 units were

ومردون والمرازات كهوا والمرازات

imported from Japan. Exports of Japanese pickups to the US market are exempted from the formal limits on ship-ments of passenger cars but they are subject to a 25 per cent

they are subject to a 25 per cent import duty.

Gains on the US market last year were more than offset by substantial setbacks in demand from the Middle East, China and Australia. Exports to Europe were 10 per cent down at just over 240,000 units and this pattern has broadly continued into 1987.

brakes on several projects. In total, exports of commercial vehicle sets for overseas assembly.

Only Mitsubishi is showing

pickups to Iran.
The major overseas base for assembly of Japanese commer-

cial vehicles, in kit form, remains South Korea. New ven-tures boosted exports of kits to Indonesia in 1986 but in China dwindling reserves have put the brakes on several projects. In

overseas assembly.
This year mini-van production notable gains overseas with first is being added at Mazda's Michiquarter shipments up by 25 per gan plant in the US and discus-cent. This can be traced to first sions are under way with the exports of its new FE light duty Austrian specialist vehicle protruck to the US market. Toyota ducer Steyr-Daimler-Puch has been doing a good trade in which could result in a Euro-

France

Battle between

THE MARKET for vans and

embraces the Peugeot and Cit-roen marques, have been bat-tling increasingly flercely to increase their market share of this sector not only against each other but also against foreign importers such as Fiat which has been seeking to make inroads in this attractive part of the market. The market for light vans has

long been propped up in France by its significantly more favour-able Value Added Tax rate. VAT for light vans and small commercial vehicles, including hybrids of regular passenger car models, is only 18.7 per cent in France compared to the whopping 33 per cent VAT for

Indeed, the high level of VAT on cars has been a regular bete noire of the French car manufacturers who call repeatedly on the Government for a more favourable fiscal regime to encourage and stimulate domestic car sales and the country's car industry as a whole.
The light trucks and vans sector increased by 14.4 per cent last year with 347,975 new registrations. Renault had 42.8 per cent of the market with Peugeot, which has been

assenger care

THE MARKET for vans and light trucks has been one of the most competitive and buoyant sectors of French vehicle sales during the last few years.

The state-owned Renault group and its domestic rival the private Peugeot group, which sembraces the Peugeot are distincted to increase by 24 per cent over the same period last year, at the end of May, registrations. tions totalled 157,160 with Renault seeing its market share slip a little to 41.4 per cent and the Peugeot group advancing to 37.1 per cent.

Renault is currently still in the throes of a sweeping restructuring programme designed to bring the troubled state group back into the black. After record losses during the last formers. last few years, Renault is now expected to report a profit of up to FFr Ibn this year, although the company is still burdened by a huge debt load totalling about FFr 54bn.

The decline in the state

group's market share of the vans and light truck market has been less pronounced than for passenger cars, with market share falling from 48.2 per cent six years go to the current level of 41.4 per cent.

The range still includes the now elderly Renault 4 van, the new Express van, utility car versions of the R5 mini, of the R11 medium saloon and of the new R21 saloon and station wagon, as well as the Trafic and Mas-

ters light truck range.

The Espace, the highly successful people carrier jointly manufactured by

nationalised Matra group, confinues to command strong demand in France. Indeed, the Espace has turned out to be one of the biggest recent successes of the French car industry, even though the vehicle's novel concept provoked a number of ini-tial doubts over its commercial

performance. While Renault has held on to the number one position in the van and light truck market in France, it has seen its domination of this sector eroded by the aggressive approach of the Peugeot group to this market in

Peugeot and Citroen have had major commercial successes with the utility version of the Peugeot 205 supermini and the Citroen C 15 van. The Citroen BX Enterprise utility version of the BX has also helped the Peugeot group to make inroads into Renault's long standing domination of this market in

Moreover, the last months have also confirmed the strong recovery of the private French car group. After heavy losses and being on the brink of financial disaster only a few years ago, Peugeot has bounced back into profit and recently reported a strong advance in consolidated net earnings to

Paul Betts

Western Europe's small van market 1987 1983 1984 1985 1986 435.1 418.8 496.6 467.4 33.3 31.9 **17.2** 22.5 23.7 11.4 11.5 9.3 9.6 7.8 9.5 4.9 6.5 6.6 7,4 7.4 VW-Seat 4.0 3.8 4.2 4.1 6.7 10.1 11.1 9.1 7.2 5.9 6.1· 4.7 3.7

the Japanese

mercial vehicle sectors.

Daimler-Benz plans to build small trucks in Spain next year under a partnership venture with Mitsublshi, while Ford-Werke (part of Ford Motor of the US) is calling years made for it by US) is selling vans made for it by Mazda of Japan.

vehicle of its own.

VW's efforts in small trucks

come after a period of strong development in the sector.

"WE DO NOT see ourselves as a door-opener for the Japanese," said Mr Carl Hahn, the chairman of Volkswagen. He had been asked at the annual shareholders' meeting—mostly given over to the currency fraud suffered by the group—whether the recent small truck deal with Toyota was not harmful to the European industry.

The West German agreement with Toyota, under which it will build pick-up trucks at its under-utilised Hanover plant, is the latest example of a growing trend to international partnerships in both the car and commercial vehicle sectors.

Daimler-Benz plans to build small trucks in Spain next year with more German and with more German and

With more German and Japanese vehicles available, Italian and French companies have lost ground. VW has the dominant share of the German

Marda of Japan.

For VW, the agreement with the Japanese will complement its existing range by giving it a model between the Yugoslawian-built Caddy (a truck version of the Golf) at the lower end and its 2-tonne Transporter. It will also secure at least 300 jobs in Hanover, now employing about 18,000 people.

The plant is now running at only 70 per cent of capacity. Mr Hahn said before the annual meeting: "You can live with it, but we would love to live a little more comfortably."

Once the joint operation is in full swing from 1960. V.W. will be producing 15,000 Toyota designed one-tonne Hi Luxtrucks a year at Hanover, At first, engines, gears, brakes and axles will come from Japan, but VW aims to keep local content.

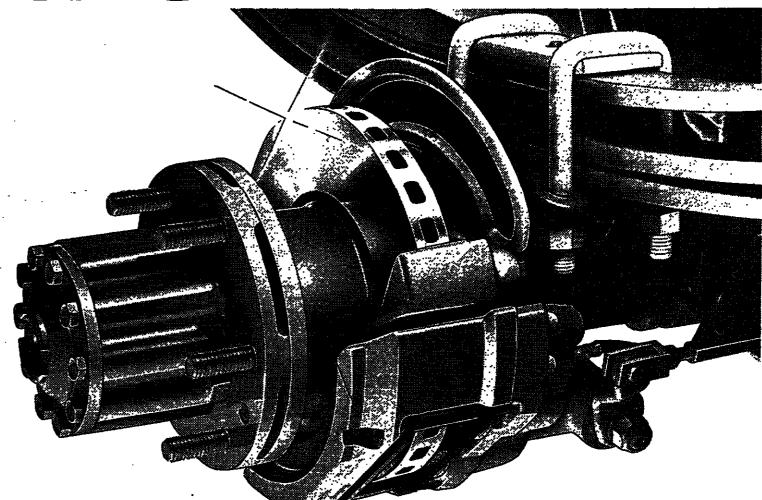
which of your arms to be plocal contents. Though not the first deal between the German motor industry and Japan. W also makes cars there in a venture with Nissan—it is first aimed at production of a Japanese product on German soil. So while the output will be tiny by the standards of VW and Toyota, it is of political as well as economic significance for Europe.

Increasingly, German companies are finding that it pays to link up with the Japanese for specific products. By teaming up with Toyota on the Hi Lux, which VW will sell under its own name, the German company will be saving itself the considerable cost of developing a new vehicle of its own.

Types of buyer. It is investing the party of buyer it is investing the party of buyer. It is investing the party of buyer. It is investing the party of buyer. It is investing the party of buyer. It is investing the party of buyer. It is investing the party of buyer. It is investing the party of buyer. It is investing the party of buyer. It is investing the party of buyer. It is investing the party of buyer. It is investing the party of buyer. It is investing the party of buyer. It is investing the party of buyer. It is investing the party of buyer. It is investing the party of buyer. It is investing the party of buyer. It is investing the party of building in the one to five twent its Spanish-built wins in the one to five one to five one to five operation with Mitsublah on a small truck below one to me to me to the German, French and Italian markets. These have front wheel drive its co-operation with Mitsublah on a small truck below one to me to the German, French and Italian markets. These have front wheel drive its co-operation with Mitsublah on a small truck below one to twe front wheel drive its co-operation with Mitsublah on a small truck below one to twe front wheel drive its co-operation with Mitsublah on a small truck below one to twe front wheel drive its co-operation with Mitsublah on a small truck below one to twe for the German, French and Italian markets



THE NEW 7-5 TONNE CARGO.



DISC BRAKES ALL ROUND MEAN ALL ROUND SAVINGS.

At 7.5 tonnes and below, the New Cargo is the first British truck to have disc brakes all round.

So when it comes to all round savings, it's in a class of its own. LOW COST BRAKE MAINTENANCE. Over 120 000 km, disc brakes all round can save you 60% on the overall cost of

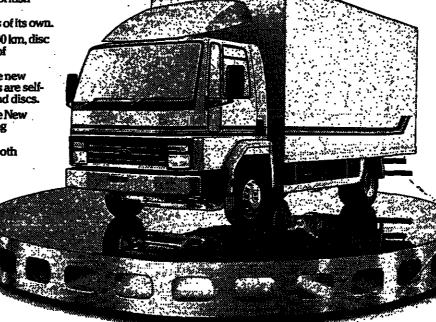
Disc pad life can be double that of brake shoes. The new discs are fully ventilated for faster cooling. The calipers are self-adjusting and designed to ensure even wear on pads and discs. SMOOTHER, MORE POWERFUL BRAKES. The New Cargo has the braking system of a truck with the braking characteristics expected by car drivers.

Laden or unladen, braking is always powerful, smooth and progressive.

ROCKWELL REAR AXLES AND PARABOLIC SPRINGS. New Rockwell axies now permit a wider choice of "faster" ratios, enhancing New Cargo's speed and reducing journey times.

And with parabolic springs front and rear, New Cargo provides a more supple ride, laden

UNBEATABLE FUEL ECONOMY. You can't beat the Cargo for economy, either. The best selling Cargo 0811 still holds Commercial Motor's 7-5 tonne fuel economy record for 6-cylinder vehicles which it set in 1984 with 17·1 mpg.



A SUPERB CAB MADE EVEN BETTER. With new, hard-wearing seat trim material, the already outstandingly aerodynamic cab now feels even more spacious.

COST SAVING OPERATOR CARE. As you'd expect, New Cargo is well backed up by the biggest truck specialist dealer network in Britain.

A second year unlimited mileage warranty on all major powertrain components comes free in addition to the normal first year warranty.

Then there's Cost Care. It offers a choice of tailormade, fixed price maintenance contracts.

No wonder the Cargo enjoys such high residual THE BEST CARGO EVER. Built at the most advanced

and productive truck plant in Britain, the Cargo is the driving force of Britain's truck industry. The new engineering advances, coupled with the dedication to quality at Langley, take the New Cargo to new beights of efficiency and

productivity. TEST DRIVE THE NEW CARGO. Many of the

benefits you'll find on the 75 tonne New Cargo you'll also find on the new 9 to 15 tonners. To find out which New Cargo suits you best, ring

01-200 0200 anytime and ask for 'New Cargo'.

BRITAIN'S INTERNATIONAL TRUCK MANUFACTURER. Iveco Ford Truck Limited, Iveco Ford House, Station Road, Watford, Hertfordshire, WD1 ISR. Tel: 0923 46400. Telex: 917247. Fax: 0923 40574.

The re-designed Transit has even more appeal for drivers, says Alan Bunting

Ergonomics the key behind styling

To HAS TAKEN less than 18 months for Ford's redesigned Transit range to overtake the 40 per cent-plus UK market share of its predecessor, in the face of inevitable major disruptions to production flow at the South-ampton plant.

The HAS TAKEN less than 18 particularly in the cab doors deliveries, arguably calls for reductions in steering effort, in the light of buyers' expectations in the late 1960s.

At a time when power-steering is standard on many passengators and an option on the late 1960s big fleet operators and an option on the late 1960s and plant.

The HAS TAKEN less than 18 particularly in the cab doors deliveries, arguably calls for reductions in steering effort, in the light of buyers' expectations in the late 1960s.

At a time when power-steering is standard on many passengators are dominate the HGV-threshold market—following suit.

Regretably, automatic transmission as a sensibly-priced option appears as far away as option appears as far away as option appears as far away as a sensibly-priced option appears as far away as a sensibly-priced option appears as far away as option appears as far away as a sensibly-priced option appears as far away as a sensibly-priced option appears as far away as a sensibly-priced option appears as far away as a sensibly-priced option appears as far away as a sensibly-priced option appears as far away as a sensibly-priced option appears as far away as a sensibly-priced option appears as far away as a sensibly-priced option appears as far away as a sensibly-priced option appears as far away as a sensibly-priced option appears as far away as a sensibly-priced option appears as far away as a sensibly-priced option appears as far away as a sensibly-priced option appears as far away as a sensibly-priced option appears as far away as a sensibly-priced option appears as far away as a sensibly-priced option appears as far away as a sensibly-priced option appears as far away as a sensibly-priced option appears as far away as a sensibly-priced option appears as far away as a se

ampton plant.

The new Transit is now firmly entrenched in the number one spot, in both its key market sectors of 3.5 tonnes gross and the lighter nominal 1 tonne paylord enterory.

load category.

How Ford must wish that its demonstrable ability to anticipate van and light truck buyers' pate van and light truck buyers
preferences so accurately could
have been applied in its car
business when the Cortina was
replaced by the Sierra.
Drivers have taken to the new

Transit like ducks to water. The chunky styling of the old model was liked by many younger drivers for its macho image. But its successor—whose aerodynamic non-aggressive styling could be related to the "jellymould" Sierra—has won them over for quite different reasons. Ergonomics is the key. The latest Fords are easier to drive,

the multi-drop driver can get in and out more easily, and they score high marks on comfort.

Improved springing, especially the adoption of independent front suspension on shortwheelbase LCX models, has improved ride and handling. And the large window areas,

come thick and fast.
Ford's adherence to conventional rear-wheel drive has kept down the investment needed to update the Transit, which shares the chassisfloor pan and powertrain of its prede-cessor. Rivals like the up-to-3.5 tonne Franco-Italian van rauge sold under Talbot, Fiat and now Citroen banners and Renault's Trafic and Master models, now look dated after five or six years

in production.

But the comparative refinement of their driveline and chassis, developed from scratch in the late 1970s, at what was then state-of-the-art technology, give them an edge over British vans like the Transit, Sherpa and Bedford CF, whose basic engineering can be traced back to the 1960s. to the 1960s.

Front-wheel-drive ought, in theory, to make a fully-laden van hard work to drive; those continental fwd vans are however no more demanding in heardling affort than their Brit.

handling effort than their Brit-ish fwd competitors. Power-steering is, perhaps surprisingly, a rare option on vans or trucks below 7.5 tonnes gross. Tight-lock manoeuving in ever-more congested urban streets, where vans and other distribution vehicles make their

in the late 1980s.
At a time when power-steering is standard on many passenger cars and an option on others, down to Escort or Golf size, the same refinement in a delivery vehicle with three or four times the loading on the steered wheels, can no longer be therefit of see a lovery

steered wheels, can no longer be thought of as a luxury.

Any regular car driver who in the past few years has rented a van of, say, 35 tonnes total weight (able to carry a load of 15 tonnes or more), perhaps to move some furniture, is likely to have been impressed with the level of cab appointments, with seat comfort, with the layout of controls and, in most eases, with the vehicle's relative quietness.

Conscious or subliminal com-

conscious or subliminal comparisons with one's regular mode of transport—typically a family saloon—tend to highlight those negative "commercial vehicle" qualities, like the heavy and/or low-geared steering. If the car driver who steps into a 3.5 tonne van, or its chassiscab equivalent is used to into a 3.5 tonie vai, of the sis-cab equivalent, is used to two-pedal control, he will quite reasonably wonder why automatic transmission is so rarely to be found as a listed option in

light commercials. After all, multi-drop delivery work in heavy traffic, where clutch, gearbox and the driver's

for an automatic
In the 1960s big fleet operators such as Ranks Hovis
McDougall specified two-pedal
control in hundreds of bread delivery vans. The saving in workshop costs, through reduced clutch relining and gearbox repair bills, was considerable

searbox repair bilis, was considerable.

Unfortunately, particularly from the driver's point of view, the extra cost of an automatic gearbox in a van is not reflected in the vehicle's resale value after four or five years. The automatic can even depress the second hand value, because of suspicions—justified or notate ter transmission is likely to have suffered an unreasonable hammering during commercial vehicle operation.

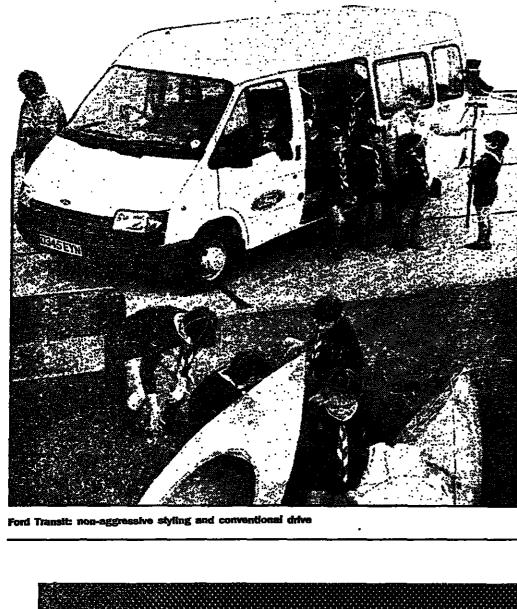
At higher vehicle weights, it though nevertheless in the distribution sector, up to the 7.5 tonne threshold above which distribution sector, up to the 7.5 tonne threshold above which distribution sector, up to the 7.5 tonne threshold above which distribution sector, up to the 7.5 tonne threshold above which distribution sector, up to the 7.5 tonne threshold above which distribution sector, up to the 7.5 tonne chassis builder to fit distribution sector, up to the 7.5 tonne threshold above which distribution sector, up to the 7.5 tonne chassis builder to fit distribution sector, up to the 7.5 tonne chassis builder to fit distribution sector, up to the 7.5 tonne chassis builder to fit distribution sector, up to the 7.5 tonne chassis builder to fit distribution sector, up to the 7.5 tonne chassis builder to fit distribution sector, up to the 7.5 tonne chassis builder to fit distribution sector, up to the 7.5 tonne chassis builder to fit distribution sector, up to the 7.5 tonne chassis builder to fit distribution sector, up to the 7.5 tonne chassis builder to fit distribution sector, up to the 7.5 tonne chassis builder to fit distribution sector, up to the 7.5 tonne chassis builder to fit distribution sector, up to the 7.5 tonne chassis builder to fit distribution sector, up to the 7.5 tonne chassis builder to fit distribution sector, up to the 7.5 tonne chassis builder to fit distribution sector, up to the 7.5 tonne chassis builder to fit distribution sector, up to the 7.5 tonne chassis builder to fit distribution sector, up to the 7.5 tonne chassis sould even development of 8.5 tonne chassis sun

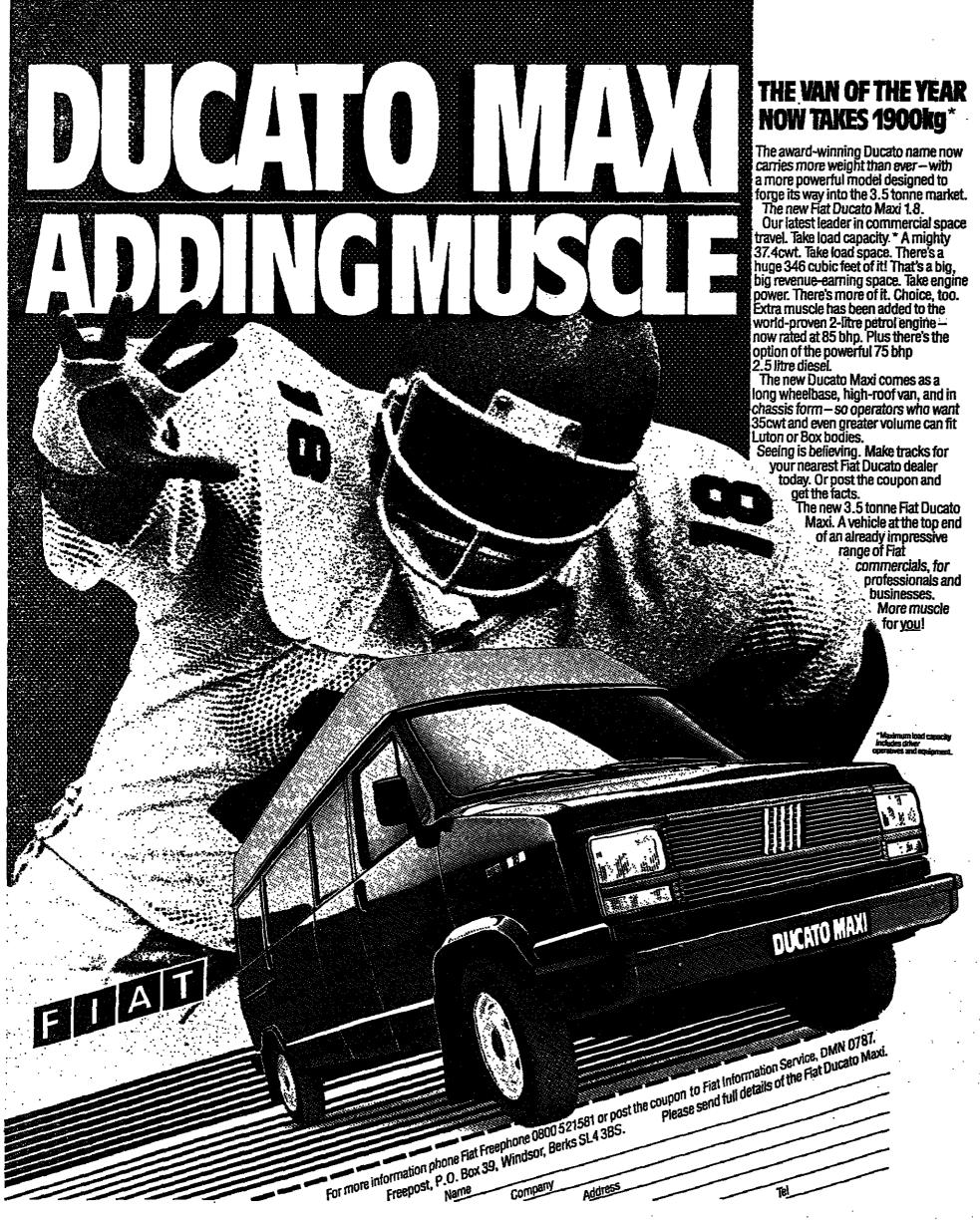
hased makers-who continue to more progressive

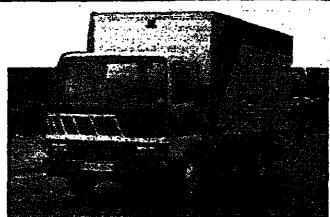
two-pedal control, at an extra cost of more than £1,500, on its four-cylinder turbe-engined 811D—a bonneted vehicle with exceptionally easy step-in cab access simed specifically at the

urban delivery market.
Unfortunately, the development of a simpler, cheaper automatic transmission for 7.5-tonners, by an offshoot of Rateliff, the tail-lift manufacturer, and

drivers must hold a heavy goods
licence, manufacturers are now
paying more attention to the
need for steering and gearchanging to be made easier.
Power-steering, in the last two
or three years, has become standard on all but the most basic
7.5-tonners. Continental manufacturers led the way, with UKhased makers—who continue to







Leyland Roadrunner: disc brakes at the front

Spin-off gains in technology

vehicle design can move both up and down the weight range. Innovations which appear first on passenger cars often find their way into vans and trucks.

Disc brakes are a perfect litres capacity from Iveco, Ford example, though they took more and Perkins feature directthan 25 years to transfer from the first production car to the first full-size truck—which it is reasonable to define as a chasreasonable to define as a chas-sis of 7.5 tonnes gross—one of the truck weights at which sales polarise because of the drivers' licence legislation covering heavy goods vehicles.

The main advantage of discs is resistance to fade (loss of effiresistance to fade (loss of effi-ciency) under prolonged pedal application, mainly on long downgrades. On trucks, their application has been delayed by the twin problem of dissipating the heat created in the brake and the limitations of brake pad life.

But two manufacturers, Lucas-Girling from Britain and Perrot from Germany, have undertaken intensive developundertaken intensive develop-ment work, making use of new (mainly asbestos-free) friction materials for the pads, and wider, ventilated "open sand-wich" discs.

Four 7.5-tonners are now equipped with disc brakes. The Fiat-Iveco 79.14 and Leyland-Roadrunner have Perrot discs, while retaining drums at the rear to simplify the parking brake arrangement. Volvo's new 7.5 tonne market contender, the FIA, and Ford's lighter Cargo models are equipped with Girling discs front and rear. All four manufacturers con-

All four manufacturers continue to use hydraulic brake actuation, though with air pressure assistance, as before. Disc brakes suitable for replacing drums on heavier trucks with so-called full-air brake systems have been developed in the US. But they lack the durability needed to cope with European conditions where road traffic conditions where road traffic density has increased the frequency of brake applications. Conflicting advances in technology therefore arise for other truck makers, who have brought full-air brakes downrange—to 7.5 tonnes gross by Mercedes-Benz, for example. The company's popular 814 chassis broke new ground at its 1985 launch, featuring the ack-1985 launch, featuring the acknowledged power and basic simplicity of full-air brakes as standard.

Up-range and down-range evolutionary design moves, bringing disc brakes and full-air systems respectively into the important 7.5 tonne sector, therefore, results in an as yet unresolved engineering clash. Demands for better van and light truck fleel certains and light tr

light truck fuel economy, in the interests of cutting operational costs, have resulted in a major growth in market share of diesel variants, in vehicles up to 3.5 tonnes gross where the petrol engine has traditionally been petrol to diesel has accelerated as the result of another piece of "down-range" technical evolu-

New small diesels of 2 to 2.5 injection (di) systems in which the fuel is sprayed straight into the main combustion space above the piston rather than indirect systems, where it is conveyed via an antechamber in which fuel burning is more easily sustained at high rotational speeds.

2.0

٠.,

There is less heat (and hence energy) loss in a di engine, so that its fuel consumption is improved, to the tune of, typically, 15 to 20 per cent.

By reducing the traditional governed speeds of small diesels and through intensive research on gasflow and fuel-air mixing in relation to combus-tion chamber and valve port shape, Iveco, Ford and Perkins have made the small engine di breakthrough. In some conditions those di

diesels can achieve up to twice the miles-per-gallon of their petrol-engine equivalents. The extra initial cost of the diesel can therefore be recouped more quickly through fuel savings, making the extra outlay worth-while for lower-mileage oper-

Sales of the Transit in 25Di diesel form have played a big part in lifting Ford's market share since 1985, against com-petitors with less fuel-efficient indirect-injection diesel

Because a diesel option brings inevitable weight penalty—thereby reducing payload because all-up weight is limited legally according to its design plate —many buyers seek compensating weight reductions.

On short-wheelbase Sherpas On short-wheelbase Sherpas from Freight Rover, such a welght-saver is already part of the specification. Sherpa 200-series vans and chassis have composite (laminated glassfibre) leaf springs on both front and rear axles. They bring a 57 lb (26 kg) tare weight saving, which claws back over 60 per cent of the 90 lb (41 kg) weight penalty which comes with the Perkins 2-litre direct-injection diesel option.

diesel option.
Less-sophisticated but strong
and flexible plastic materials
are finding their way into a host
of other light commercial vehicle applications, notably for peripheral cab panels vulnerable to corrosion and accident damage.

Tough plastic bumpers. access panels and wing valances are now commonplace on trucks and vans of 7.5 tonnes gross and below. They bring subsidiary benefits of unladen weight reduction and ease of replacement.

Alan Bunting